

Je Reviens
The essence of feminine elegance
LES PARFUMS
WORTH

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Friday June 5 1981

هفتاد و پنجم

60 YEARS OF
EXPERIENCE, EXPERTISE
AND TEAMWORK
TAYLOR
WOODROW

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 20; DENMARK Kr 800; FRANCE Fr 450; GERMANY DM 2.0; ITALY L 900; NETHERLANDS Fl 2.0; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Ptas 75; SWEDEN Kr 6.00; SWITZERLAND Fr 2.0; EIRE 35p; MALTA 25c

NEWS SUMMARY

GENERAL

Sadat and Begin invited to U.S.

President Ronald Reagan invited Egyptian President Anwar Sadat and Israeli Prime Minister Menachem Begin to meet him separately in the U.S. later this year.

The move marks Mr. Reagan's first personal attempt to revive the Camp David peace agreement initiated by ex-President Carter. The invitations came hours after the Egyptian and Israeli leaders met for the first time in 18 months. Back Page

42% rise likely

MPs are expected today to approve a pay rise of nearly 42 per cent for Ministers of State in the Lords. Page 10

Raiders cleared

Two armed men were cleared at the Old Bailey of attempting to murder Pe Philip Olds — shot and paralysed from the waist down in an unsuccessful raid on a Middlesex office — but were convicted of wounding him.

Hospitals probe

Social Services Secretary Patrick Jenkin ordered an investigation into claims made in a TV documentary due to be shown next Wednesday that patients at two mental hospitals in Surrey and Berkshire have suffered deprivation.

N-war nearer

Greater arms spending and deadlock over East-West détente were bringing the world closer to nuclear war, said the independent Stockholm International Peace Research Institute.

Sri Lanka crisis

A state of emergency, imposed in Sri Lanka's northern district of Jaffna after a series of killings and arson, was extended throughout the country as polling in local elections closed.

Suspect freed

Police in Atlanta, Georgia, released a 23-year-old man after questioning him about some of the deaths of 25 young blacks.

Earl Ray stabbed

James Earl Ray, serving life in a Tennessee jail for the murder of Martin Luther King, was wounded in a stabbing incident.

BUSINESS

Equities up 8.9 but gilts weaken

● EQUITIES strengthened as the pound fell, with exporting companies doing particularly well. The FT 30-share index was 8.9 higher at 556.6. Page 32

● GILTS were weaker on fears about inflation and a rise in interest rates. The Government Securities Index dropped 1.14 to a 13-month low of 64.05. Page 32

● STERLING weakened further dropping 7.65c to \$1.941, and 18-month low. It also fell to DM 4.888 (DM 4.768). FF: 11.03 (FF: 11.255) and ¥440 (¥451), and its trade-weighted index at 94.8 (96.9) was the lowest for a year. Page 28

● DOLLAR improved to DM 2.415 (DM 2.36), a four-year high. FF: 6.68 (FF: 6.58), ¥226.5 (¥225.5) and record levels against the lira and Irish punt. Its Bank of England trade-weighted index was up to 108.2 from 107.9. Page 28

● GOLD fell \$13 in London to \$461. In New York the Comex June close was \$465.2. Page 28

● WALL STREET was 2.83 off at 955.83 before the close. Page 30

● EAGLE STAR chairman Sir Denis Mountain described Allianz Versicherung's offer of 200p a share as "daylight robbery". Eagle Star's 1981 dividend was raised by 42.5 per cent to 15p. Back Page

● LONRHO appeal in its £116m damages claim against Shell and BP over alleged Rhodesian sanctions-busting was dismissed by Law Lords. Page 9

● BRITISH AEROSPACE plans to put to the Government its proposals for a £200m investment in the A320. Airbus Industrie's projected 150-seat airliner. Back Page

● EXPORT CREDITS Guarantee Department's main offices in Cardiff have been almost cut off by Civil Service industrial action, preventing handling of exporters' insurance claims. Page 6

● GOVERNMENT'S energy planning is haphazard and based on out-of-date and unreliable forecasts, the General and Municipal Workers' Union claimed. Page 7

● LIVERPOOL PORT will come to a standstill today as 3,500 dockers strike over pay. Page 10

● LUCAS INDUSTRIES was threatened with strike action after a 5 per cent pay offer. Page 10

● BEECHAM GROUP, pharmaceutical maker, reported pre-tax profit up to £150.6m in the year to end-March (£136.8m). Final dividend of 3.57p (3.245p) was recommended, for a total of 6.66p (6.125p). Page 20; Lex. Back Page

● GUTHRIE CORPORATION saw pre-tax profits for 1980 down £2.49m at £24.01m. Page 23

● NORTHERN FOODS reported pre-tax profits for the six months to March 31 up to £17.15m from £14.81m, on turnover up 41 per cent to £362m. Page 24

Selling knocks sterling down to \$1.941

BY DAVID MARSH

STERLING yesterday suffered one of its biggest one-day falls against the dollar of the last decade, dropping 7.65 cents to close in London at \$1.941.

Amid a fresh heightening of the international monetary unrest of the past few weeks, the dollar swept ahead against the D-Mark, Swiss franc and other major currencies.

Depressed by high U.S. interest rates and expectations of a cut in prices of Britain's North Sea oil, the pound was hit by a wave of selling from

banks, companies and investment institutions around the world.

The drop looks likely to delay any further cut in the Minimum Lending Rate. Some analysts on the London gilt-edged market—where prices dropped by £2 yesterday—believe that the MLR might soon have to be raised.

The fall seems to mark the end of an 18-month period in which sterling's petro-currency status has largely insulated it from the currency turbulence

surrounding the soaring dollar. The pound's trade-weighted index, calculated by the Bank of England against a "basket" of currencies, dropped to 94.8, down from 96.9 on Wednesday, and its lowest since last June.

The drop to well below 92, the sharpest since the Conservative Party came to power in May 1979, will improve the competitive position of British industry, which has been squeezed hard by the pound's sharp rise of the past two years.

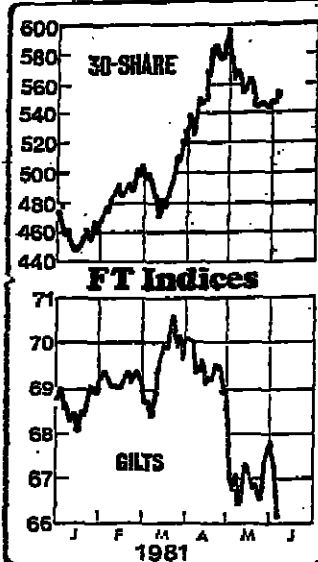
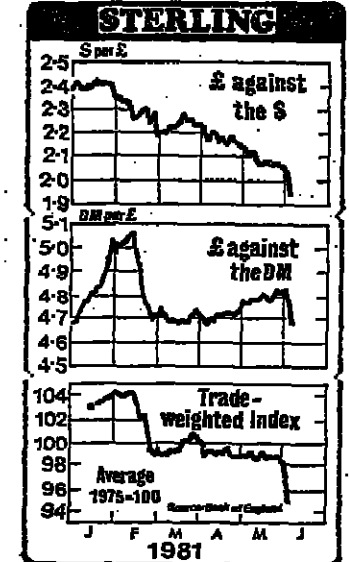
But the decline may add to inflation by raising the sterling cost of imported goods and raw materials.

On the London stock market, equities were boosted by demand for leading exporters' shares. The FT 30-share index finished up 8.9 at 556.6.

The Bank of England made only a small amount of intervention sales of dollars in an attempt to brake the fall. In the House of Commons, Mr Nigel Lawson, Financial Secretary to the Treasury, confirmed that the Government is sticking to its policy of intervening on the foreign exchanges only to smooth out fluctuations rather than to defend any particular rate.

Some dealers believed that investors from oil-exporting countries, who have built up their sterling holdings during the past two years, may have contributed to the selling pressure.

Significantly, the pound was weak yesterday against the D-Mark and French franc, which Continued on Back Page



Lawson firm on sterling policy, Page 10
Editorial comment and feature, Page 18
Currencies, Page 28
Lex, Back Page

INDUSTRIALISTS STILL NOT HAPPY

Industrialists showed little general enthusiasm yesterday about the new levels of sterling and the Confederation of British Industry warned that it did not expect any substantial increase in business activity, writes John Elliott, Industrial Editor.

Leading industrialists have said they want a substantial fall in the level of sterling for nearly two years, but recent

events have led to two main problems.

First, the rate of fall against the dollar has been too rapid for the liking of most industrialists who would prefer more stability.

Second, the higher costs of importing raw materials from U.S. markets as the pound falls against the dollar cannot yet be recouped when products are sold in Europe

because of the relatively small falls against European currencies.

The CBI warned that demand was still very depressed and that world markets were generally less competitive. Companies which had held on in foreign markets, despite the low profitability of the past year or so, would, however, now see some gains.

POLAND FACES RENEWED ATTACK

Soviet Union steps up war of nerves

BY DAVID SATTER IN MOSCOW

THE SOVIET media yesterday began an ominous new round in the war of nerves on Poland with charges that the country was awash in a "dirty flood of anti-Sovietism" and that there had been physical threats against loyal Polish communists.

The charges were among the harshest yet and appeared to presage a campaign of steadily escalating pressure likely to continue up to the start of the Polish party congress next month.

The Soviet authorities oppose the democratic reforms which are expected to be approved at the congress, the first in Eastern Europe to be attended by freely-elected delegates.

Despite the pressure from Moscow, however, the Polish party has signalled its determination to press ahead with the reforms.

In Poland, meanwhile, a local Solidarity union leader accused of threatening violence against communists claimed he had been misquoted by the Soviet media.

Mr Bogdan Krakowski, described the Soviet agency Tass as a "mouthpiece" for a "meeting that a million party members should be hanged."

Mr Lech Walesa, visiting Continued on Back Page
Banks delay talks with Poland. Page 2

Geneva, dismissed the Tass report as "it for the waste basket." It had, he said, "a provocative air to it."

The Soviet Communist Party newspaper Pravda quoted Mr Stanislaw Wronski, chairman of the Soviet-Polish Friendship Society, as saying the flood of anti-Sovietism in the country was evident to anyone who was not "politically blind."

Pravda reported that a number of the society's veterans were dissatisfied with the evident lack of principles of those who had permitted "anti-Soviet declarations in Poland."

"Anti-Sovietism" is a serious charge. Unlike many Soviet terms of abuse it is entirely unambiguous.

Moscow accused the Communist reform movement in Czechoslovakia of "anti-Sovietism" in 1968 before the invasion.

Associated Press adds: In Bydgoszcz, northern Poland, yesterday leading churchmen and senior national officers of the Solidarity union pleaded with local unionists not to carry out their threat to call a regional strike next week.

Last night Solidarity's Continued on Back Page
Banks delay talks with Poland. Page 2

French Left parties sign election agreement

By Robert Mauthner in Paris

THE FRENCH Socialist and Communist Parties yesterday reached an electoral agreement which is likely to give the Left-wing parties an absolute majority in the new National Assembly. The deal leaves open, however, the controversial question of Communist participation in the Government.

After three days of negotiations between delegations led by M. Lionel Jospin, the Socialist Party First Secretary, and his Communist opposite number, M. Georges Marchais, it was simply agreed that both parties would support a single candidate of the Left in the final ballot of the two-round parliamentary elections.

Whether that candidate will be a Socialist, Communist or Left-wing radical will depend on who is the leading representative of the Left in the first round of the election which is due to take place on June 14 and 15.

The joint declaration adopted by the two parties emphasises that the aim of the agreement is "to form a coherent and durable (parliamentary) majority."

Though the Communists have not bowed to the Socialist demands on all issues, there can be no doubt about who emerges from the negotiations as the victor.

Communists have accepted an electoral arrangement which is almost certain to give the Socialists a dominant role in the new parliament and government, without obtaining any commitment in return on the appointment of Communist ministers by President Francois Mitterrand.

The Socialists have also made it clear that they will not agree to govern jointly with the Communists unless the Communists accept the tough Socialist conditions to which they have so far declined to subscribe.

Though the Socialist-Communist declaration puts the two main powers of the Left in a strong position to win the forthcoming election, it falls far short of a common government programme and frankly recognises important areas of disagreement.

It is clear that President Mitterrand intends to keep his options open until he has seen what the relative strengths of the parties are in the new parliament.

The declaration, while mentioning a long list of issues on which the two parties are agreed, mainly in the social sphere, has some significant gaps, thereby underlining the fundamental differences between the Socialists and Communists on a number of crucial domestic and foreign policy problems.

Transport union delays decision on backing Benn

BY RICHARD EVANS AND CHRISTIAN TYLER

MR. TONY BENN, having rejected Mr. Michael Foot's challenge to fight him for the leadership of the Labour Party, was thrown further on to the defensive by tactical moves from Mr. Foot and the Transport and General Workers' Union.

The left-led Transport union confirmed it would not give any sign who it would support until September, after nominations for the deputy leadership race formally close.

Although this was described as a purely procedural matter, the fact that the TGWU's 1.25m block vote—the biggest at the party conference—remains uncommitted creates considerable uncertainty for Mr. Benn's campaign team.

Coming so soon after Mr. Foot's dramatic intervention, it could slow the momentum of Mr. Benn's campaign for trade union votes. Some senior leaders of the TGWU are known to be deeply hostile to Mr. Benn because of his tactics, not his policies, which are in any case drawn largely from the trade union left.

One view yesterday was that Mr. Foot's challenge, although rebutted by Mr. Benn, has changed the whole climate of the contest for the deputy leadership.

Mr. Foot, who received overwhelming support from Labour MPs for mounting his challenge, told colleagues he intended to seek a firm pledge from Mr. Benn at next week's Parliamentary committee meeting that he would abide by the leadership's version of Shadow Cabinet collective responsibility.

If he declined to give such an assurance, as seems probable, Mr. Foot intends to take the matter to the Parliamentary Labour Party where Labour MPs will be asked to give their verdict on the running battle between Mr. Benn and his Shadow Cabinet colleagues.

The final decision for the TGWU rests with its 40-strong Labour party conference delegation, and will be taken on the very day of the voting in Brighton. But the delegation will be advised by the general executive councillors, who make up their minds in mid-September after consultation with regions and branches.

Mr. Alex Kitson, acting general secretary, refused to say whether the TGWU would back Mr. John Silkin in preference to Mr. Benn.

Mr. Kitson, who is also chairman of the Labour Party, also refused to comment on Mr. Foot's initiative, which he said had not been raised at the executive yesterday morning.

With Mr. Benn's absence yesterday from Westminster following his admission to hos-

pital for tests for a suspected viral infection, his political associates were clearly angry and distressed at Mr. Foot's move to reassert his authority.

Mr. Benn's supporters accused the "cautious careerist left" of conducting a witch-hunt against him, and Mr. Foot of adopting a crude and clumsy ploy to harm Mr. Benn's campaign against Mr. Healey.

If Mr. Benn is out of hospital in time, next Wednesday's Shadow Cabinet meeting will face him with a further difficult tactical decision. If he agrees to Mr. Foot's demand to accept the doctrine of collective responsibility it will be regarded as a submission and a tactical triumph for Mr. Foot.

If he declines, Mr. Foot will take the matter to the full PLP to obtain the support of Labour MPs. In effect this could mean the expulsion of Mr. Benn from the Shadow Cabinet.

Editorial comment, Page 18
SDP picks chief executive. Back Page

£ in New York

	June 5	Previous
Spot	\$1.9400	\$1.9410
1 month	\$1.9400	\$1.9410
3 months	\$1.9400	\$1.9410
6 months	\$1.9400	\$1.9410
12 months	\$1.9400	\$1.9410

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	
Assoc. Brit. Foods	140 + 5
BAT Inds.	367 + 10
Beecham	206 + 7
Bowater	266 + 9
British Aerospace	236 + 8
Coates Patons	75 + 4
Commercial Union	171 + 3
Distillers	217 + 5
Guardian Royal	284 + 11
Ex. (New) 48pm	284 + 10
Hanson Trust	312 + 6
Hawker Siddeley	272 + 20
Health (C. B.)	128 + 11
Hogg Robinson	290 + 6
Martin	262 + 8
The Newsagent	262 + 8
Muirhead	114 + 6
Northern Foods	173 + 9
Polly Peck	260 + 15
Rank Org.	192 + 10
Reckitt & Colman	272 + 14
FALLS	
Excheq. 11pc '86	932 - 1
Treas. 11pc '86	936 - 1
Change Wares	37 - 10
Comet Radiovision	145 - 10
Land Securities	387 - 7
LASMO	546 - 17
Central Pacific	98 - 7
Minorco	515 - 70

Royal Bank of Scotland	
Tilling (T.)	187 + 7
Transparent Paper	41 + 5
Utd. Elecs. Int.	117 + 5
Usher Walker	87 + 4
Wedgwood	353 + 23
Willis Faber	800 + 90
Global Nat. Res.	263 + 10
M.I.M.	290 + 8
Swan Res.	72 + 5
W. Mining	324 + 7

The £2 barrier: why the pound has plummeted

Counterfeiting: when a brake pad is not what it seems 23
Management: how Coloroll gained growth from a shrinking market 11
Property column: Coin St inquiry adjourned 12

Contents

American News	5	Int. Companies	25-27	Property Advts.	12-15	Unit Trusts	33
Appointments	27	Leader Page	18	Racing	15	Weather	36
Arts	19	Letters	19	Share Information	34-35	World Trade	6
Bank Return	27	Law	38	Stock Markets:		World Value 5	28
Bus. for Sale	24	Lombard	16	London	32		
Commodities	31	London Options	21	Wall Street	30		
Companies UK	20-26	Management	11	World News	30		
Crowland	16	Mar & Mar	21	Today's Events	19		
Entertain. Guide	16	Mining	21	UK News:			
Europeans	25	Money & Exchngs.	28	General	7-9		
European News	2-3	Overseas News	4	Labour	16		
European Options	21	Parliament	10	TV and Radio	16		
FT Accounts	32	Property	12				

For latest Share Index phone 01-246 8026

SOARING LONDON OFFICE RENTS BRING COMMERCE TO SWINDON

Predictions that London office space will exceed £30 sq. ft. by 1984 makes Swindon, at half the cost, a very attractive proposition for Headquarter operations.

Adjacent to the M4, Swindon guarantees superb communications by road, rail and air. The capital is only an hour away by high speed train. And it's even quicker to get to Heathrow than it is from central London.

There's guaranteed housing for key personnel. A large underemployed workforce. Full start up assistance, including introductions to funders. And plenty of room for new enterprise, with offices, factory premises and sites ready for immediate occupation.

Get the facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel: (0793) 26161, or telex 444548.

JOIN THE
SWINDON
ENTERPRISE

MITTERRAND BACKS AWAY FROM A NUCLEAR HIATUS

Why France will continue N-tests

BRITAIN'S FIRST nuclear weapon—a bomb—showed a marked reluctance to leave the V-bombers.

Conventional bombs, nose-heavy by virtue of a vast amount of steel casing round the high explosive, fell readily from the bomb bay. The nuclear bomb, although very big, was essentially a few kilograms of plutonium wrapped in uranium. So different were its ballistics that it tended to hug the aircraft instead of falling away cleanly to the ground.

Nuclear tests are carried out for one main and some lesser reasons. The main reason is to test the complex package put together by the nuclear warhead designer. So complex is the physics of nuclear reactions that even today, 36 years after the first nuclear explosion, even the most experienced weapon designers still cannot be absolutely certain of their calculations. Tests do go wrong.

A lesser reason for nuclear weapon tests is to test modification of a weapon during a life-span which may be as long as 20 years. The designers want to be sure that the modification has upset nothing else in such a complex system.

A third reason is to test an ageing stockpile. This is done only rarely, however, because so little reliable information can be gained from a single weapon plucked from a stockpile and then necessarily interfered with extensively to adapt it for an underground test.

Underground testing was begun in the 1960s, as the U.S. and Russian response to the Partial Test Ban Treaty forbidding atmospheric explosions. It was only partial because both

Within days of announcing a freeze on nuclear weapon testing in the South Pacific, the French Defence Ministry appeared to have second thoughts and assured a puzzled world that the stop was only temporary. The political reasons for the decision are still unclear but, as David Fishlock, Science Editor, explains, there are pressing technical and scientific constraints which oblige nuclear powers to run regular tests on their deadly arsenals.

nations knew they would need tests if they were to develop new weapons. France was not party to this treaty and continued with atmospheric tests. Only recently has it gone underground.

In one sense, the treaty complicated life considerably for the weapon designers of the nuclear weapon states, for they could learn a lot from atmospheric emissions about the lines of development of each other's designs. But the political pressure to stop the radioactive



pollution was overwhelming. As a result the U.S.—and presumably Russia—has developed a remarkably sophisticated system for testing weapons underground, in man-made caverns evacuated to a very low pressure to simulate conditions high in the atmosphere.

Not least of the tricks of this technique is one which allows the scientists to expose nuclear weapon systems to the gigantic blast of "prompt" radiation—X-rays, gamma-rays and neutrons—delivered by a thermo-

nuclear (H-bomb) explosion. This radiation blast not only administers what one scientist calls a "dirty great kick," more vicious than the shock of launching the weapon, to anything in its path. It can also interfere seriously with electronic circuits, and nuclear weapons depend totally on electronics.

The trick of successful underground testing, therefore, is to use it simultaneously to demonstrate a new design and to see how that design will itself resist the explosion of an enemy's nuclear weapon, say from an anti-ballistic missile far out in space.

It means, in effect, finding a way of allowing the blast of "prompt" radiation from the nuclear explosion to strike the systems being tested for "radiation hardness," yet being able to slam the door shut against debris from the underground explosion, which otherwise would demolish the test systems.

Britain uses the U.S. underground test facilities in Nevada. It conducts an average of about one test a year. It stopped testing from 1965 to 1974, but continued to discuss the results of U.S. weapon tests with U.S. weapon designers.

Britain resumed weapon testing six years ago, with the first test of the Elton Chevaline programme, leading last year to the Government's announcement of a successful new Polaris warhead.

France has no such collaboration, with the U.S. or any other nation, on nuclear design which would allow its designers to weather a long hiatus in weapon testing.

E. Berlin hits back at Begin accusation

By Leslie Collett in Berlin
EAST GERMANY has delivered a stinging response to charges by Mr Menachem Begin, the Israeli Prime Minister, that all Germans were responsible for the Holocaust. It has accused Israel of carrying out an occupation policy based on the same "fascist lies" used by Adolf Hitler.

The sweeping East German condemnation was issued although Mr Begin never mentioned East Germany, which has long been militantly anti-Israel.

The East Berlin broadside, which appeared in a Foreign Ministry publication, contrasts sharply with Bonn's mild official reaction to Mr Begin's fierce verbal attacks against Chancellor Helmut Schmidt, whom he called a "Nazi officer."

Horizon, the East German weekly, accused all Israeli governments, including the Begin administration, of conducting an "extermination policy" against the Palestinians and a "campaign of annihilation" outside Israel's borders.

The article, written by the Government's chief political commentator, charged that Israeli Prime Ministers down to Mr Begin have stolen land under the slogans of "Blut und Boden" ("blood and soil") and "Volk ohne Raum" ("a people without space") used by the Nazis.

It was amazing that a people which had physically suffered the worst cruelties could carry out such policies, it said.

"But just as German fascism was the worst enemy of the German people," it said, "Zionism is the worst enemy of the Jews."

EEC trade gap with Soviet bloc widens

The European Community's trade deficit with the Soviet Union doubled last year compared to 1979 to reach \$4.8bn. Commission officials told Reuters in Brussels. The deficit with Moscow's East European allies and Albania also rose steeply to a record \$4.3bn compared to \$1.3bn in 1979. Rising sales of energy products were a principal cause of the marked increases.

Hanoi rebuffs Thais over Kampuchea conference

BY DAVID BUTLER IN BANGKOK

AN ATTEMPT by Thailand to persuade Vietnam to attend a United Nations conference on the future of Kampuchea next month has failed.

After two days of talks in Bangkok, the Deputy Foreign Ministers of Thailand and Vietnam said they had had a "frank and useful" exchange of views, and had agreed to meet again on an as-yet-undecided date.

Mr Arun Panupong, the Thai Deputy Foreign Minister said on his return to Bangkok that Thailand had failed to persuade Vietnam to take part in the conference, due to begin in New York on July 15.

Mr Vo Dong Giang, Vietnam's Deputy Foreign Minister, who accompanied Mr Arun on the flight to Bangkok, did not speak at the airport press conference. Diplomats said that a main topic in the eight hours of meetings between the two delegations in the Burmese capital was the fate of more than 100,000 Kampucheans, still in camps and makeshift settlements along the Thai-Kampuchean border.

The Association of South East Asian Nations (ASEAN)—which comprises Thailand, Malaysia, Singapore, Indonesia and the Philippines—and the Communist

Indochina bloc dominated by Vietnam have offered differing proposals on the refugees, who fled war and famine in Kampuchea in late 1979 and early 1980. In recent weeks, senior Thai military officers and politicians have said they want to repatriate the refugees unilaterally.

This threat has alarmed officials of international relief agencies, who fear that the returning Kampucheans could be caught in fighting between the Vietnamese-led troops of the Phnom Penh Government and the guerrilla remnants of the Khmer Rouge Army, who operate from bases near the border.

India, Pakistan to resume talks

BY K. K. SHARMA IN NEW DELHI

MUTUAL SUSPICION and the Kashmir issue are likely to block the way to early normalisation of relations between India and Pakistan when their Foreign Ministers begin talks in Islamabad on Monday.

The talks, between India's Mr P. V. Narasimha Rao and Pakistan's Mr Agha Shahi, are the first to be held since Mrs Indira Gandhi returned to power as India's Prime Minister in January, 1980.

In recent years two developments have added strain to relations between the countries. The first was the Soviet invasion of Afghanistan and India's

ambivalent attitude over the issue when Pakistan felt directly threatened.

The second is the continuing Indian fear that Pakistan has decided to develop nuclear weapons. Mrs. Gandhi is thought to be countering this by further developing India's nuclear potential and a delivery system. Neither country admits weapons programmes.

Relations between India and Pakistan have been sour ever since they became independent in 1947. Since then, they have gone to war three times—in 1948 and 1965 over Kashmir and in 1971 over Bangladesh.

An attempt to clear the way towards normalisation of relations was made in 1973 when Mrs. Gandhi and Pakistan's then Prime Minister, Mr. Z. A. Bhutto, signed an accord after talks in Simla. This lays down a "step-by-step" approach and called for creation of cultural and trade links before the Kashmir issue was tackled.

Some cultural exchanges have taken place but trade between the two nations is nominal, mainly because Pakistan is unwilling to have commercial relations with India's public sector trading agencies. However, Pakistan agreed recently to import Indian iron ore.

7% rise likely for Japan's defence

BY RICHARD C. HANSON IN TOKYO

JAPAN'S Defence Agency budget, as well as foreign aid funds, for the next fiscal year will again be exempted from a tight ceiling on requests for budget increases under a plan being discussed within the Government.

According to a tentative estimate of the 1982 budget for the year commencing April 1, the overall increase in unfixed spending will be limited to 1.8 per cent, compared with a 4.3 per cent rise this year.

The Defence Agency is likely to be allowed to ask for a rise of 7 per cent in nominal terms compared with the 7.6 per cent

increase allowed in the current year's budget.

The budget request for foreign aid is to be permitted a rise of 11.4 per cent.

The Defence Agency apparently began discussions with the Ministry of Finance with the idea of asking for an 11 per cent increase. Given that the Finance Ministry is adopting a "no increase" policy for all other budget items, the agency was asked to pare down its initial request.

The final rate of increase could be less than 7 per cent, depending on negotiations within the

Government over the next few months. The budget draft is normally compiled by the end of the calendar year.

Three thousand riot police have moved into position to guard the U.S. navy base at Yokosuka from demonstrators protesting against the arrival today of the aircraft carrier, Midway. The protests have been called because of suspicions that the Midway is carrying nuclear weapons.

The Japanese Communist and Socialist Parties estimate that 10,000 people will take part in the demonstrations.

Norwegian group seeks oil field go-ahead

BY FAY GJESTER IN OSLO

THREE NORWEGIAN oil companies which share the licence for the promising "gold block" oil and gas field in Norway's part of the North Sea have urged Parliament to give the go-ahead this month for the field's development, so that tenders for the project may be sought during the summer.

Statoll, Norsk Hydro and Saga claim that delaying a decision until after the September general election would make it impossible to keep to their development timetable. This would mean postponing work which could keep Norwegian

platform yards busy in 1984 and 1985 when a serious gap in order books is expected.

Their joint plea came in a letter to the Parliament's Industrial Affairs Committee, which has been considering a package of North Sea proposals submitted by the Government. The proposals, due to be debated next week, include a Norwegian sector gas-gathering pipeline from the Statfjord field to West Germany, via Norway, and the Ekofisk field; approval of a gas field project (Heimdal); and the approval "in principle" to develop the "gold block."

Many opposition MPs would like to delay a decision on the "gold block" until detailed plans are available. This is the first time that Parliament has been asked to approve a field development before plans for it were finalised.

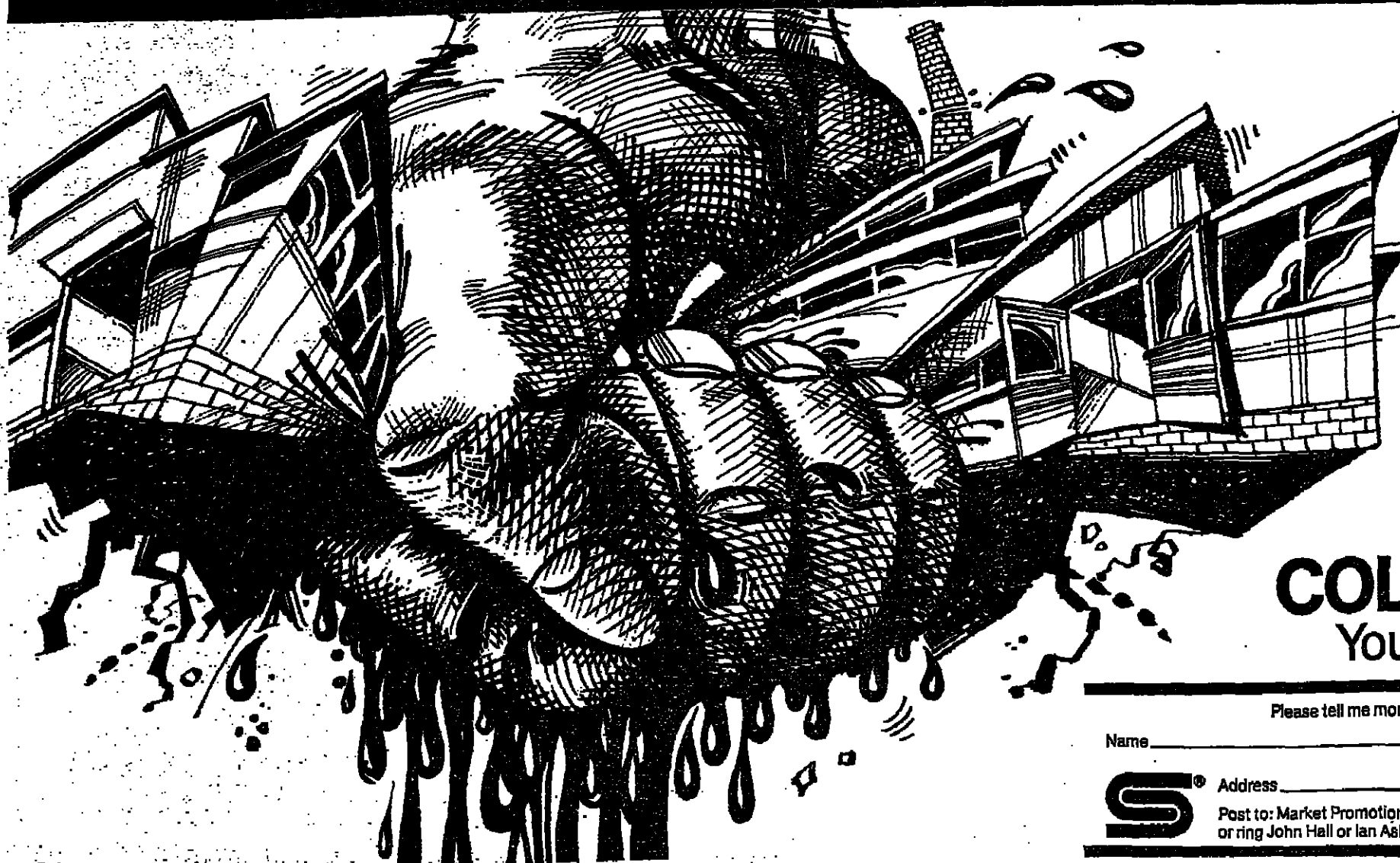
Critics of the scheme say Statoll, the state oil company, is pushing it through now because it fears that the Labour Party may lose power in September and that a new, non-socialist government might put the company on a tighter rein.

The Government, meanwhile,

has refused a request by the insurers of the capsized Alexander Kielland hotel platform to increase the state's guarantee commitment over plans to right the platform.

The insurers' original estimate to right the Kielland was Nkr 50m (£4.2m) of which the Government agreed to underwrite Nkr 40m. Later, it doubled this estimate and sought guarantees of Nkr 90m. Ms Kari Gjester, the Minister for Shipping, says the Government does not accept the new estimates.

IS THE ICY GRIP OF RECESSION SQUEEZING YOU TO DEATH?



Will you survive? This year, there's no more pressing question. But if your company forms and fabricates in metal, there's more you can do than just pray.

Find out more about BSC Colorcoat coated steel.

Because Colorcoat is completely pre-finished, it completely eliminates major on-costs including the pre-treatment line and the paintshop. And releases valuable production space into the bargain.

Colorcoat comes in so wide a range of colours and finishes, it gives your designers more opportunity to create more saleable products. And your production engineers can make colour changes without having to immobilise the line.

Colorcoat coated steel. As easy to work with as ordinary mild steel. But so much more cost-effective. And a vital part of your survival kit.

COLORCOAT® COATED STEEL

You finish first because it's finished first.

Please tell me more about Colorcoat coated steel and the free production engineering advice available.

212/02

Name _____

Company _____



Address _____

Tel: _____

Post to: Market Promotion Dept, BSC Strip Mill Products, PO Box 10, Newport, Gwent NP23 5XN, or ring John Hall or Ian Ashworth on 0633 272281.

©Colorcoat is a registered trademark of the British Steel Corporation.

OVERSEAS NEWS

South African car workers win reinstatement strike

BY QUENTIN PEEL IN JOHANNESBURG

SOME 3,000 black workers in South Africa's motor industry started to return to work yesterday, claiming victory in a mass sympathy strike for the reinstatement of 160 colleagues.

The men, members of the Motor Assembly and Component Workers' Union, a radical black trade union centred in Port Elizabeth, agreed to go back to work when the Firestone Tire company promised to reinstate the 160 men who were dismissed after a strike earlier in the year.

Ford and General Motors have also been hit by the dispute, which began two weeks ago when two Ford workers were dismissed for refusing to handle Firestone tyres. All three companies have been involved in the negotiations.

The settlement is not a complete victory for the union, which initially called for the immediate reinstatement of all the Firestone workers. Twenty-one of the men are to be reinstated immediately and the remainder as jobs become available at a minimum rate of 15 a month.

The result is likely to strengthen the position of the militant union. Established only in the last six months, it has shown that it can challenge successfully the major multi-

national motor companies.

Although the dispute was in violation of South African labour law, neither Ford nor General Motors dismissed any of the strikers as would be normal with South African employers.

The response of both major motor manufacturers in Port Elizabeth is in contrast to that of Leyland South Africa, BL's subsidiary based outside Cape Town, which recently sacked 1,900 men who walked out over a pay dispute.

Meanwhile, South African police clashed for the second day in succession yesterday with coloured (mixed race) children in Johannesburg, and used tear gas, rubber whips and batons to disperse demonstrations.

Mr Louis le Grange, the Minister of Police, said: "School-children who do not obey requests from the police, and throw stones or bombs at my police, must not expect any leniency."

The main incident yesterday was at the Riverlea High School, the latest coloured school to join in protests at the detention of a student leader last week. Police charged students, who had gathered in the school yard, to demonstrate their sympathy with others arrested yesterday.

Zimbabwe's political problems are all but over, writes Tony Hawkins in Salisbury Mugabe sets his sights on a troubled economy



SOME 38 railway wagons rumbled into Inkomo barracks, just north of Salisbury, late last month carrying tons of weapons taken from two camps occupied by former guerrillas.

Mr Robert Mugabe, the Prime Minister, has won a remarkable triumph for his policy of reconciliation by disarming the Zanla guerrillas loyal to his ruling Zanu-PF party at Middle Sabi, in the south-east, and the Zipra guerrillas loyal to Mr Joshua Nkomo, leader of the Patriotic Front, the junior partner in the coalition Government.

In the past seven months, bitter fighting between the two ex-guerrilla armies has taken 400 lives. And after the February violence, there were deep-seated fears that the truce imposed by the white-led national army would prove short-lived.

Mr Mugabe recognised that political stability would be hardly attainable until the guerrillas had been disarmed and integrated into the new national army or demobilised. The disarmament programme ended last month.

The most sensitive operation was the disarming of Mr Nkomo's men, suspicious of the majority party and worried that losing their weapons would further erode the position of Mr Nkomo who has been

pushed further into the background in the 15 months since independence. But fears that tribal and political rivalries would be rekindled proved unfounded. "It went without a hitch," one military official said—a comment no one would have thought possible only two months ago.

By late this year Zimbabwe should have a 65,000-strong national army, mostly former guerrillas (with Zanla outnumbering Zipra roughly two to one), but with an important black element from the former Rhodesian Army manning specialised units.

The defusing of the military problem has been accompanied by improved political relations between the two coalition partners, and some evident consolidation of the Prime Minister's personal standing in Zimbabwe and internationally.

But whether Mr Mugabe has made political inroads into traditional Nkomo territory will become clear only after this month's local elections in the south-western city of Bulawayo.

But Mr Mugabe can reap some quiet satisfaction at what is happening in white politics. Not only is evidence mounting that the remaining 200,000 whites are disillusioned with the official opposition (Mr Ian Smith's Rhodesian Front), but a new white party will contest two

by-elections in the next five weeks.

Little evidence exists to suggest any real enthusiasm for the New Democratic Party, led by a former Smith government minister, Mr Andre Holland. Indeed, Zanu-PF claims significant numbers of whites are joining the majority party, turning the backs on the "racial" parties. But it is also true that substantially larger numbers are voting with their feet. Latest figures put emigration at 5,300 in the first quarter of 1981—80 per cent higher than in the same period last year.

While this is being partially offset by immigration—a fair number of whom are black Zimbabweans—the net migration is averaging 1,000 a month and is likely to rise over the next quarter.

Three inter-related constraints are now slowing economic expansion and fuelling inflation: the shortage of skills, especially of technical skills; the shortage of transport; and the shortage of foreign currency. The shortage of skills is reflected in some sectors in lower productivity and an inability to maintain exports, while the transport bottleneck is partially attributable to a shortage of railway artisans.

The transport constraint looms large because of Zimbabwe's near-total dependence

on South Africa's railways and ports, unless and until Mozambique's ports and railways improve. Little evidence suggests Pretoria is yet putting economic pressure on Salisbury: its decision to withdraw 24 diesel locomotives from Zimbabwe Railways was quite in line with the special trade agreement early next year is rather a reflection of the end of the "special relationship" maintained during sanctions.

The transport problems must worsen later this year as the South African transport system takes on the heavy seasonal traffic in coal and maize, which suggests that Zimbabwe's own maize exports are likely to be given very low priority. After a bumper season this year, Zimbabwe will produce an estimated 3m tonnes of maize, of which about 1.5m tonnes will be available for export. About 300,000 tonnes has been sold for Z\$40m (£28m) to neighbouring countries (Zambia, Zaire, Malawi and Mozambique), but a very substantial amount may be left. There are hopes in Salisbury that the European Community will help to finance the stockpile, which could be up some \$80m over 12 to 15 months.

Despite the constraints, the economy will grow very rapidly in 1981—at least 8 per cent in real terms—mainly owing to

the huge rise in maize production, the buoyancy of consumer spending, which increased by 33 per cent last year, and the high tobacco prices at the Salisbury auctions.

Tobacco exports should add at least Z\$30m to exports this year and this should help to offset lower earnings from most other leading commodities: copper, nickel, gold, cotton, meat, ferro alloys, sugar, and steel.

Zimbabwe stopped selling gold in September last year and has apparently since then been stockpiling its production (370,000 ounces in 1980), awaiting higher bullion prices. With-out gold exports (gold was second only to tobacco last year and was valued at \$80m) export earnings will fall materially in 1981, implying that at least some gold is likely to be sold later in the year.

But inflation is clearly a matter of concern. Prices increased by 8.5 per cent in the first quarter of 1981 and over the year inflation is expected to exceed 15 per cent. Now that the main political problems, other than relations with South Africa, have been dealt with, Mr Mugabe will have to come to grips with economic difficulties. Not the least is the need to ensure that black aspirations are not lost sight of as inflation mounts—and pressures are put on the Government to cut public spending.

Uganda plans to 'put some sense' back into economy

BY MARK WEBSTER

THE UGANDA government plans to cut budgetary expenditure and rein in the growth of money supply to back up this week's devaluation of the Ugandan shilling which has sent the value of the currency plummeting.

Mr Shafiq Arain, the Ugandan High Commissioner to London and a Minister without Portfolio in the Government of Dr Milton Obote said yesterday that the devaluation was only the first in a series of measures to put some sense back into the crippled Ugandan economy.

In his budget speech earlier this week, President Obote said the economy needed major surgery and that in addition to floating the shilling, domestic

prices would be decontrolled, government spending contained, and the growth of credit to the public sector restricted.

The overall balance of payments deficit could be cut from \$200m (£100m) in 1980 to about \$147m during the current year, he added. At the same time, some \$50m in arrears of short-term debt would be paid off.

Floating the currency was agreed with the International Monetary Fund in return for \$197m in balance of payments support.

Uganda also stands to receive \$70m from the World Bank and \$121m from the EEC.

Mr Arain argued, however, that the devaluation would have little impact on domestic prices.

Why Habib should find Mideast going a little easier

BY ANTHONY McDERMOTT IN DAMASCUS

WHEN Mr Philip Habib, President Reagan's personal envoy to the Middle East, returns to the region soon for his second round of shuttling, he will find some changes.

First, the tension between Syria and Israel has been greatly reduced. Secondly, Saudi Arabia and Kuwait are now involved as mediators on the Arab side. That does not mean that direct pressure is being brought on Syria to withdraw its Sam-6 weapons from the Bekaa Valley. But it does imply wider Arab involvement in efforts to solve Lebanon's problems, among them the future of the Syrian-dominated Arab Deterrent Force.

It is always risky to forecast that war will not break out. Syria will continue to shoot at Israeli aircraft, manned or un-

manned, which fly over Syrian positions both in Lebanon and in Syria. Such action always carries the risk of escalation.

Syria certainly does not want to go to war. President Hafez Assad has said so several times in interviews, and, more recently, Mr Abdel-Halim Khaddam, the Foreign Minister who plays the harder man to Mr Assad's cooler routine in Syrian foreign policy, has repeated this.

Their caution stems, in part, from a realistic analysis of what material support beyond the trumpeting of pan-Arab solidarity Syria could expect.

King Hussein of Jordan, Syria's neighbour and for some months at odds with Damascus, made it clear in a recent interview that Jordan—with the longest front line with Israel—

was interested primarily in defending Jordan.

On the Israeli side, there must be some awareness that "taking out the missiles" is now a far more complicated and potentially costly exercise as a result of Syrian reinforcements to the missile defences in the Bekaa Valley than when Mr Begin claimed that inclement weather saved the Syrians from the Israeli Air Force more than three weeks ago.

Both Mr Begin and Mr Assad have gained popularity with their constituents as a result of the crisis. But the vital difference is that while Mr Begin has been making the running and drumming up tension through military action and erratic words, Mr Assad has remained restrained in his pronouncements and coolly unwavering in

his view that the missiles are defensive, that the Syrians are in Lebanon with Arab League blessing and that if anybody is interfering in Lebanese politics it is Israel.

Mr Habib's focus will have to be on continuing to restrain Israel. This will leave Saudi Arabia and Kuwait to deal with Syria so that what might eventually emerge is not so much agreements covering specific issues such as the composition of Arab Deterrent Force, Syrian troops on the Sannin Hills, or the siege of the Christian town of Zahle, but a gradual understanding as to what each side can tolerate without losing face or resorting to war.

An optimistic analysis is good only for the short term. The mindless shelling by the increasingly overarmed Lebanon

factions only widens the political gap between what are loosely called the Christians and Moslems. The basic tensions between the different parties remain depressingly constant factors and sources of instability.

There is also the question of the Palestinians. During Mr Habib's first shuttle they were remarkably restrained and few if any incidents against Israel were recorded. Israel's powerful attacks on their positions in Lebanon as soon as Mr Habib was clear of the area can only make it harder for Mr Yasser Arafat, the leader of the Palestine Liberation Organisation to justify a policy of restraint.

Mr Habib will be continuing what was probably his task in the first place—the containment rather than the solution of the crisis.

Kawasaki claims war damages

TOKYO—Kawasaki Heavy Industries, Japan's major machinery maker, has opened negotiations with Iraq over damages it claims it suffered when construction on cement plants was interrupted due to the Iran-Iraq war, a company official said yesterday.

Kawasaki is believed to be the first Japanese company to claim compensation for damages suffered in a foreign war.

Negotiations with the Iraqi Government began in late October, and a senior Kawasaki official visited the Middle East for further talks in May, the official said.

He did not mention the scale of the damages sought by Kawasaki, but the Mainichi Shimbun, a national Japanese daily, said the damage has reached the equivalent of \$22.3m (£11m). AP-DJ

One way to obtain a higher return on your money. Two ways to withdraw your money.

The Burnley's new 'Short Notice Shares'

The Burnley Building Society is introducing a new 'Short Notice Share' which currently pays 1% above the rate for ordinary shares.

To get this higher return on your money, you need at least £500 to invest. Then interest at 9.50% per annum will be calculated on a daily basis—so your money starts earning right away.

But when you need your money out again, the Burnley offers you two ways of getting it back. Once again, the minimum amount is £500; and you can either give us 3 months' notice and get the money with all the interest,

or have the money at once, less 3 months' interest but only on the amount you withdraw.

Unlike some building societies, we add the interest to your account half-yearly, so if you leave the interest in the account the annual rate will currently be **9.73% net 13.90% gross** (equivalent to basic rate taxpayers). Alternatively, we can pay out the interest twice a year.

Fill in the coupon below, or come in and find out about our new 'Short Notice Shares', and other higher-interest schemes.

Burnley Building Society, FREEPOST 264, Burnley BB11 1BR.

Send to: Burnley Building Society, FREEPOST 264, Burnley BB11 1BR (no stamp needed).

☐ I/We wish to invest in Burnley 'Short Notice Shares'.

My/Our cheque for £_____ is enclosed (Max. investment £20,000, joint £40,000)

☐ Please send me/us details of Burnley 'Short Notice Shares'.

Name(s) _____ (If joint account, please print both names)

Address _____

Signed _____ Date _____

Signed _____ (Joint Account)



You'll always do well with the Burnley.

JIMBERLANA MINERALS N.L.

NOTICE TO ALL SHAREHOLDERS

The directors wish to advise you that a call of 25 cents per share has been made on all the existing 7.7 million partly paid shares so as to make them 50 cents fully paid shares. The call is due and payable no later than July 8th 1981. Following the completion of this call, all shareholders will be offered one option at 5 cents each to take up a fully paid share for every two fully paid shares then held. The exercise price for each option will be \$A1.00. Notices relating to the option issue will be despatched to registered shareholders in due course.

The directors have decided to raise this capital for exploration and mine development by way of the call and option issue rather than erode existing shareholders' interests by the placement of shares with other parties.

- The *Minador Gold Mine on the Witwatersrand Gold Fields, South Africa*, is now in production and additional ore reserves are being evaluated which have the potential to considerably increase the scope of the overall project. JIMBERLANA will have a 50 p.c. interest in the profits earned by this mine.
- In *Irian Jaya, West Irian*, exploration field teams are presently active as part of the initial phase which will cost in the order of \$A630,000 in 1981. Further work will be required on this large project in 1982.
- Encouraging results in the *Northern Territory of Australia* have indicated a number of interesting prospective uranium and base metal targets and the board has received recommendations that these should be drilled.
- In *Western Australia* the company's consultants have recommended diamond drilling of certain of the mineral leases where recent work has indicated the presence of tantalite mineralisation below the surface.
- Certain oil and gas properties are currently being investigated in the *U.S.A.* The board believes that in addition to expenditure on its presently existing projects, part of the funds raised by this call and the forthcoming option issue, should be held in reserve for these possible opportunities in the *U.S.A.* or other such prospects which could warrant the company's investment.

Shareholders are reminded that the call of 25 cents per contributing share is payable to JIMBERLANA MINERALS N.L., 7th Floor, 450 Little Collins Street, Melbourne, Victoria 3000, Australia on or before July 8th 1981.

Notices have already been mailed to all registered shareholders and no reminder notices are being despatched.

To avoid mail problems in Australia and elsewhere, shareholders are advised to pay the call to the company immediately.

Shares on which the call remains unpaid on July 22nd 1981 will be forfeited under Australian law.

Forfeited shares will be auctioned and the forfeited shareholders will no longer be registered.

D.M.L. TULLOCH
CHAIRMAN



JIMBERLANA MINERALS N.L.
7th FLOOR
450 LITTLE COLLINS STREET
MELBOURNE, VIC. 3000
TELEX: AA24028 PREMOR

مكتبة النمل

Hopes dimmed for recovery in U.S. car sales

BY IAN HARGREAVES IN NEW YORK

U.S. CAR sales continued in profound slump last month as importers further tightened their hold on the market.

Total sales for the month at 729,000 were 10 per cent higher than in May 1980, but that month was the worst for 20 years, coming immediately after the Carter Administration's credit controls which pitched the whole U.S. economy into brief but sharp recession.

The industry had been hoping to show some solid gains in May following the mid-month stimulus created by the launch of General Motors' new small car, the J-series.

But the annualised selling rate of about 7.4m units continued at the same pace in April. This compares with sales last year of 8.9m units and in 1979 of 10.6m units.

Sales of imported cars are estimated to have taken 28.7 per cent of the May market, roughly the same as in April but up from 27.9 per cent in May 1980. Toyota continues to

make the most impressive gains, but Nissan (Datsun) is still suffering a slide in market share.

Chrysler's figures were again the most outstanding of the domestic manufacturers, showing a 34 per cent gain from the decimated levels of a year ago when the company was in the middle of its financial trauma.

Ford sales were up by 9.2 per cent and GM's by 5.8 per cent. Industry analysts are worried that recent increases in car prices and the high base price put on the J-car are squashing what hope there was of a spring recovery in the market during a period of restrictively high interest rates.

Victor Blackie adds from Ottawa: Total Canadian sales of North American built cars and trucks slipped 2.8 per cent to 90,685 units last month.

Passenger car sales were off 3.9 per cent at 64,300, while truck sales declined a fraction of a percentage point to 26,385 units.

Long-range missiles get go-ahead

By David Buchan in Washington

THE REAGAN Administration has taken a significant step away from the never-ratified Salt II (Strategic Arms Limitation) agreements and given the U.S. the go-ahead to build long range cruise missiles to put on its ships and submarines, according to Press reports here.

The Washington Star reported yesterday that the Navy hoped to have the extended range cruise missiles on some vessels within a year, with a sizable striking force by 1985.

The move would reflect President Reagan's determination not to be bound by the Salt II accords, signed by Presidents Carter and Brezhnev in June 1979, which Mr Reagan said were "fatally flawed" because they hampered the U.S. more than the Soviet Union.

Along with the Salt II treaty proper was a protocol limiting to 600 kilometres the range of cruise missiles launched from land or sea. But this protocol was set to expire in any case in December, only seven months away.

The Administration evidently wants to capitalise on the Americans' technological lead in cruise missile production. The missiles are flying bombs powered by jets and guided by computer to fly at free-top level, below Soviet radar range.

However, the move may well prompt the Soviet Union to try to match the U.S. technology. Should it succeed, the U.S. would be badly placed since it has nothing like the air defence capability that the Russians have.

Poll upset in Canada steel union

Mr David Patterson, who took a leading role in the 1978-79 strike at Inco, Canada's largest non-ferrous metals company, has won the post of Ontario director of the United Steel Workers of America, Robert Gibbons reports from Montreal.

He edged out Mr Stewart Cooke, who had held the office since 1977.

The vote for Mr Patterson is expected to stiffen opinion within the 190,000-member Canadian section of the USW for a separate constitution, and ultimately separation from the international union.

Salvador curfew cut
EL SALVADOR'S Government has reduced the country's nightly curfew by one hour because of a fall in the level of violence. Reuters reports from San Salvador.

"There has been a notable improvement in the violent situation in the country, a Presidential official new post in September.

The curfew was first imposed in January in response to an offensive by leftist guerrillas seeking to oust the ruling military-civilian junta.

Britain is to contribute £100,000 to an appeal by the International Red Cross to aid people in El Salvador who are displaced by the violence, Mr. Neil Marten, British Minister for Overseas Development, announced in

Anguilla election
Anguilla will hold its second general election in little more than a year on June 22, the Government announced yesterday. AP reports. Officials said Mr Ronald Webster, the Chief Minister, called for the election after failing to resolve differences with his Anguilla People's Party.

ARGENTINIAN PESO

Markets caught out by devaluation

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

THE international financial markets were caught unprepared for the 23 per cent devaluation of the Argentine peso which occurred this week. The peso, yesterday at 4277 to the dollar, had last week been at 3,263.

The market should not have been so surprised. In the years from the military coup of 1976 to the end of March this year, the Argentine currency had been steadily appreciating in real terms against those of the rest of the world until Buenos Aires became one of the most expensive, if not the most expensive city in the world for a foreigner to live in.

Expatriates who a decade ago were fleeing the capital because of terrorist activity were at the beginning of this year quitting because they could not afford it.

Encouraged by high interest rates, a flow of foreign funds and the economic policies of the then economic overlord Dr Jose Alfredo Martinez de Hoz, the peso lost its value against foreign currencies at the rate of some 23 per cent, much more slowly than it lost it in the domestic market where inflation in 1980, according to official figures, was nearly 88 per cent.

As a result, imports were dirt cheap and the ability of local manufacturers to compete against them was severely curtailed. A wave of bankruptcies followed and culminated in the billion dollar failure of Sasetur food and financial conglomerate, and the take-over of one of the country's biggest banks.

With the wisdom of hindsight one can say that the 23 per cent devaluation of the peso, which took place just before Dr Mar-

tinez de Hoz and his master, General Jorge Videla, quit office in March, was not sufficient to correct the distortion.

Despite excellent export figures for Argentina's food products, imports were sucked in at such a rate last year that the country registered a trade deficit of \$2.4bn, double the previous year's figure. This was mainly accounted for by a rise of no less than 55 per cent in the value of imported goods.

With the presidency of General Roberto Viola, who brought in as his economy minister Dr. Lorenzo Sigaut, there was expectation that the peso would be allowed to drift downward. Sr. Franco Speranza, head of the Metal Industries Association was, however, only last month complaining that the continuing high value of the peso and the high interest rates were producing "an industrial necrosis."

Official statements that the peso would be allowed to devalue by only 2 or perhaps 3 per cent a month were hard to square with the proclaimed policy of a cheaper peso and a figure for domestic inflation well in excess of 3 per cent a month.

General Viola's economic position was made worse by the suspicion in many minds that he was even less the master in his own house than his predecessor had been.

But as his economic policies are being questioned, Gen. Viola can take comfort from the prospect of a bumper crop of cereals this year and bumper crops of cereals are an almost automatic guarantee of a payments surplus.

William Chislett in Mexico City and David Buchan in Washington, preview Monday's U.S.-Mexico summit

The three big questions for Reagan and Lopez Portillo

JUST BEFORE President Jose Lopez Portillo of Mexico and U.S. President Ronald Reagan met in January, the official Mexican newspaper El Nacional carried a cartoon showing the then President-elect Reagan emerging from an egg with the caption "born senile."

After the meeting, another cartoon showed the two Presidents dressed as cowboys, with the caption "Friends."

The cartoons caught the Mexican Government's sudden change of mood. Mexico's initial reaction to Mr Reagan's landslide victory was a mixture of apprehension and horror. But then the two presidents met—and hit it off very well.

Mr Reagan in four hours established a better rapport with the lofty Sr Lopez Portillo than former President Jimmy Carter did in four years. Mexico decided Mr Reagan was not so bad after all.

As a Californian coming from a heavily Hispanic state, Mr Reagan has a finer instinct for his oil-rich nationalistic neighbour than Mr Carter had.

But the many problems, purposely not raised at the symbolic first meeting, have to be discussed when the two leaders meet again on Monday. No amount of back-slapping will make them go away.

There are three broad headings on the agenda for this second meeting: trade; the massive migration of Mexicans to the U.S.; and Central America. Oil is not an issue.



The first meeting: Mr Reagan and Sr Lopez Portillo on the U.S.-Mexican border.

despite the rhetoric to the contrary.

In essence, President Lopez Portillo will ask Mr Reagan to recognise the interdependence between the two countries by giving Mexico special "consideration."

Mexico feels that, as a major and secure provider of oil and natural gas (some 750,000 barrels of oil and 300m cubic feet of gas a day), as the U.S.'s third largest trading partner (second largest by 1980) and as a developing country and a neighbour, it qualifies for special treatment.

The U.S., on the other hand,

feels Mexico should itself start to assume the responsibilities of a richer nation.

Washington's broad aim was stated this week by Mr Thomas Enders, President Reagan's new choice to run his Latin American policy. This was "to achieve with Mexico the relationship of co-operation and mutual sensitivity consonant with Mexico's exceptional role in our affairs and in those of the world."

Stripped of its diplomatic cotton wool, this means action on the two urgent bilateral problems: immigration and trade.

Mexico is most keen for a special trade relationship. Despite steeply rising oil exports, Mexico's trade deficit with the U.S. almost doubled last year to \$2.5bn.

The Mexican Government is very concerned at the performance of its non-oil exports, which hardly rose in real terms, partly because they are not competitive, as the peso is overvalued, and partly because goods are now snapped up in Mexico as soon as they are produced.

These are precisely the exports Mexico has to promote if the present boom is to diversify away from the not very labour-intensive oil sector.

Thus, the Mexican Government views with great alarm Washington's recent decision to slap countervailing duties on Mexican leather goods because they are subsidised.

A further 1,800 categories of Mexican exports could face a similar fate, and the problem is made more acute by Washington's plans to reduce the number of goods from Mexico allowed into the U.S. duty-free.

The duties problem arises because, aside from rejecting membership of the General Agreement on Tariffs and Trade (GATT) last year, to Washington's profound dismay, Mexico has also not signed the latest GATT code on subsidies and countervailing duties. Therefore Washington has to prove only that goods are being sub-

A White House task force is recommending that President Reagan consider granting permanent amnesty to more than 1m illegal aliens in the U.S. and that he double the number of immigrants permitted from Mexico and Canada. AP reports from Washington.

A final draft of a report by the President's task force on immigration and refugee policy also repeats the suggestion that Mr Reagan establish an experimental "guest worker" programme.

The report recommends that the number of immigrants from Mexico and Canada be increased to 40,000 from 20,000—the maximum from any one

programme for Mexican workers, whereby a certain number would be legally assigned every year to the U.S. labour pool.

The problem is one of numbers, since Mexico fears the introduction of a low quota would then take a tougher line on patrolling the border and policing employers of Mexican migrants. This exporting of unemployment to the U.S. is a major safety valve for the Mexican economy.

Central America, however, is the issue of most immediate concern. U.S. officials like to claim Mexico will never allow a "third issue" to spoil relations with Washington. Nevertheless, Mexico's present concern about violence in its own backyard should not be underestimated.

Mexico's Central American policy is greatly at odds with Washington and President Lopez Portillo will go out of his way to enforce this point.

It is ironic this gap should have become wider with the advent of Mr Reagan, whose emphasis on better U.S.-Mexican relations has hit trouble over Cuba. The U.S. leader believes countries like El Salvador deserve military support against Cuban-organised outside interference. President Lopez Portillo believes Cuban activities are exaggerated and indigenous injustice lies at the root of Central American instability.

IF YOU'RE GROWING TOO BIG FOR YOUR PREMISES, EMIGRATE.



Unlimited space.
That is what's waiting for you when you cross the border into Telford.

Right now, we can give you all the space a growing business needs. From a town centre office to a ready-made factory or a 50-acre site.

Since 1968, nearly five million square feet of new industrial floorspace has been built in Telford. And 400 new companies have moved in.

Room to grow is assured, because new buildings are going up all the time. And you can specify land alongside for expansion.

Telford's workforce offers a wide variety of skills. And we have a superb range of homes available for any staff you bring with you when you move.

The State benefits, like award-winning housing, parks, villages and the exquisite Shropshire countryside, contribute to a better environment for you and your workforce.

And that helps to keep productivity up, and costs down.

Telford also has excellent communications, due to be further improved by

Welcome to

Telford



the extension of the new State Highway, the M54 motorway link that will connect us directly to the M6.

Then there's the Birmingham International Airport, less than an hour's drive away.

No wonder over 30 foreign-based companies have set up plants here.

If your business is expanding, you'll find our independent spirit gives you the right environment for growth.

Call John McMahon or Mike Morgan on 0952 613131, or fill in the coupon now.

Get the "Welcome to Telford" information package by sending this coupon to the Telford Development Corporation, Friar's Hall, Telford, Shropshire TF2 9NT or telephone 0952 613131.

Name _____

Company _____

Address _____

WORLD TRADE NEWS

ECGD hit by Civil Service dispute

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

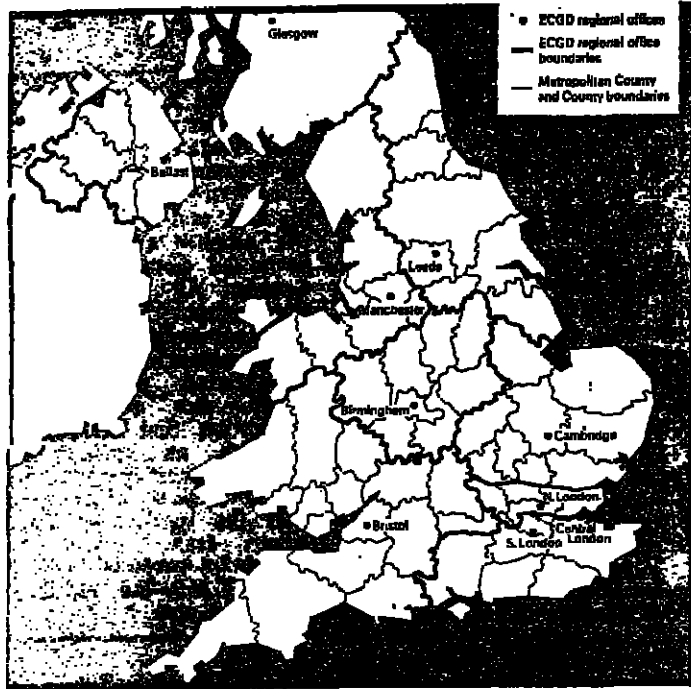
THE MAIN operational offices of the Export Credits Guarantee Department (ECGD) at Llanishen in Cardiff have been virtually cut off by industrial action in the Civil Service, preventing the handling of claims by exporters suffering insured losses in overseas markets.

Exporters are not being deprived of insurance cover. The ECGD sent out a circular letter in mid-May warning them that its operations "are being impaired" and laying down the procedures for ensuring that their protection remained in place.

There is some working-to-rule within the ECGD itself, the Department said yesterday, but this is having only a limited effect. Working-to-rule is believed to be taking place at Cardiff and in some of ECGD's ten regional offices.

The main problems faced by ECGD are the result of a spill-over from industrial action in other departments of the Civil Service. The Llanishen offices are part of a government complex and pickets are preventing the flow of documents inwards and outwards.

Most claims cases are being delayed, ECGD said. The effect of this is uncertain on ex-



ports, but undue delay in settling the demands of smaller companies could ultimately damage their cash flow and endanger their ability to sell abroad.

There is also some delay in settling credit limits, insurance coverage for an extended term, which mainly concerns the larger engineering exports, and in dealing with bank guarantee applications. However, ECGD's letter to policy holders ex-

plains how exporters can circumvent the delays. It seems unlikely that ECGD will permit the handling of claims cases to be put off indefinitely. It may feel forced to seek some means of handling them outside Cardiff.

Nearly all of ECGD's operations have been shifted to Cardiff, including its computer and data processing. The move was completed in April, shortly before industrial action started in the Civil Service. But project business and policy-making is still dealt with in London and remains unaffected.

The ECGD, which insure about a third of the UK's visible exports, will not be well-placed quickly to deal with the unknown size of the backlog of work which is building up. Staff increases have been held back by the economies in the Civil Service.

Indeed, the present problems have come at an embarrassing time for ECGD. The move to Cardiff resulted in some displacement of services, at a time when premiums were being increased. The dust of these changes was settling just as ECGD found its ability to offer its services to business reduced.

Flag draft opposed by Liberia

By Andrew Fisher, Shipping Correspondent in Geneva

LIBERIA and Panama, the two main countries providing so-called flags of convenience for ship owners, yesterday came out against a draft resolution by developing countries at a special meeting of the United Nations Conference on Trade and Development to phase out such flags.

The resolution was put forward by Sri Lanka on behalf of the Group of 77 which comprises developing nations. It recommended that open registers (flags of convenience) "be gradually and progressively transformed into normal registries".

Dr Rocheforte Weeks, chairman of the Liberian delegation, said he could not accept this proposal. He has already said Unctad did not have the authority or competence to deal with the economic impact or future of open registry shipping, although favouring help to developing countries to build up their merchant fleets.

About one tenth of Liberia's foreign income comes from fees and taxes on shipowners who register vessels under its flag, Dr Weeks said yesterday.

Liberia, which with nearly 80m gross registered tonnes under its flag is the largest open registry shipping nation, earns about \$13m (£4m) a year from shipping. This is expected to rise to nearly \$30m in 1984.

Dr Weeks said he was "reasonably confident" the Unctad session would not come out firmly against flags of convenience.

Herr Christoph Himz, the West German delegate, speaking for the industrialised nations, said the Group of 77 proposal did not offer a realistic prospect for a consensus resolution.

BAe wins first orders for new Jetstream airliner

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN PARIS

BRITISH AEROSPACE has won its first orders for the new Jetstream 31 passenger commuter airliner, worth over £5m including spares.

It was announced at the Paris Air Show yesterday that Mall Airways of Albany, New York, had ordered two of the 18-19 passenger aircraft for delivery from July 1982, with options on two more aircraft.

In Europe, Contactair of Stuttgart, West Germany, has ordered a single aircraft for delivery in early 1983, with options on a further two for delivery later that year. Contactair operates a charter fleet of turbo-prop and jet aircraft serving many parts of Europe, and plans to use its Jetstreams in an 18-passenger configuration for its long-term charter customers.

Prototype

The Jetstream 31 was put into full production last January, and the prototype aircraft is now well into the flight development programme. The first production aircraft will fly by the New Year, and certification by the British and American authorities is scheduled for mid-1982 with deliveries to customers starting soon afterwards. Production is taking place at the British Aerospace Scottish division factory at Prestwick.

One of the most significant new developments at the Paris Air Show yesterday was the first public appearance in the West of what is believed to be the biggest helicopter in the world, the Russian prototype B1-26.

This giant aircraft is capable of carrying a payload of 20 tonnes, and is powered by two massive turbine engines driving an eight-blade rotor.

The aircraft is intended for cargo work rather than for passenger carriage, since its cabin has only the bare minimum of windows. Initially it seems likely that its use will be for military activities, although eventual commercial operations cannot be excluded.

No one was allowed near the aircraft, however — a common practice with Russian aircraft at previous Paris Air Shows. A steel fence was erected around the helicopter and all attempts to gain access to the aircraft were firmly rebuffed by Soviet officials, who answer all the questions with the simple word "No."

Whether this attitude will soften during the remainder of the air show under the pressure of strong interest from Western aviation experts remains to be seen, but the Russians have at least lived up to their reputation of generating interest in their aviation products even if they are not prepared to be more forthcoming about them.

Two British Aerospace Skylark rockets supplied to Germany for scientific experiments in space have completed successfully a total of 52 different experiments after recent launches from Kiruna, Sweden, in a co-operative venture between Sweden and Germany.

The two Skylarks were sup-

plied to DFVLR, the Deutsche Forschungs- und Versuchsanstalt für Luft- und Raumfahrt organization, by the BAC's Dynamics Group's space and communications division. The rockets were the latest to be flown in Germany's Taurus programme of space experiments to evaluate the suitability of experiments for flight in the European Space Lab.

Lynette McLain writes: A private U.S. charter airline, Air Berlin U.S.A., has applied to the U.S. air attaché in Bonn to operate flights between Berlin and Frankfurt, one of the three air corridors through Germany set up at the end of the Second World War.

Submission

Pan Am now operates the route exclusively, but Air Berlin U.S.A. said in its submission that the 1m passengers each year on the Berlin-Frankfurt route are not catered for by Pan Am's 86 return flights each week. The charter airline plans to offer reduced fares at DM 60 (\$12.68) less than Pan Am for a return trip.

The Export-Import Bank will help finance the sale of two Lockheed L-1011 jets worth \$82.6m to British West Indian Airways. Reuter reports from Washington. The bank will provide a loan of \$24.8m at an annual interest rate of 8.25 per cent for 10 years to the Ministry of Finance of Trinidad and Tobago. The rest of the money will come from a private loan and a cash payment.

China co-operation pact for Nordic Bank

BY COLINA MACDOUGALL

THE NORDIC BANK and a delegation from the China International Trust and Investment Corporation, headed by its chairman Mr. Rong Yiren, yesterday signed the first co-operation pact to be agreed between a bank in London and the Chinese organisation.

The agreement is intended to bring together potential investors with the Chinese under the auspices of the Nordic Bank, which has already successfully put together the \$72m financing for the construction of the Great Wall Hotel in Peking.

It was also signed by the Nordic Bank's four shareholders, Svenska Handelsbanken of Sweden, Kansallis-Osake-Pankki of Finland, Den Norske Creditbank of Norway and Copenhagen Handelsbank of Denmark.

The agreement defines the area of co-operation as the exchange of information and the identification of projects. In its role as middleman, the bank will be involved in putting together funds. Given China's present anxiety about committing itself to debts it cannot

afford, projects are likely to use the already-established low-interest government credits such as the British ECGD deposit facility.

The Nordic Bank and CITIC have agreed to undertake more feasibility studies of proposed projects. It seems likely the bank will maintain a watchdog role over the projects as they are implemented to ensure their success.

Mr Rong noted areas of particular interest to China as potential targets for overseas

co-operation. These included modernising existing enterprises and new developments in energy, transport, communications, building and the non-ferrous metals. All forms of co-operation and co-production would be considered as well as joint equity ventures.

About 30 joint equity ventures had been approved by China's final arbiter, the Foreign Investment Commission, and many more were still under discussion, he said. He hoped the approval process could be speeded up.

IRAN'S TRADING PERFORMANCE IN 1980

Japan beats West Germany to the top exporter spot

BY TERRY POEY IN TEHRAN

JAPAN HEADED the list of exporters to Iran for the first time in 1980, according to figures published recently by the Organisation for Economic Co-operation and Development (OECD). With a total of \$1,570bn (£778m), Japan's sales just topped the \$1,558bn of West Germany. The share of trade going to both countries was, however, down on previous years. Britain not only managed to come third on the exporters' list but also almost achieved pre-revolution sales levels with its \$971m.

Iran's total imports last year according to figures released by its Customs organisation were \$11bn which compares with a total of \$14.1bn in the Persian calendar year 1977-78, that is in the year immediately before the revolution began severely to affect trade levels. The EEC's share of this trade fell by almost 4 per cent comparing 1980 with 1977-78.

Following the seizure of the U.S. hostages in November, 1979, the American Government, and then, half way through 1980, the EEC and Japan took economic sanctions and diplomatic action against Iran. Direct U.S. exports to Iran fell to \$23m, an all-time low for the last decade. In 1977-78 the figure was \$2.2bn.

Traders, however, are quick to point out that during the embargo there existed a sizeable amount of third party trade with the Iran in goods originating in the U.S. (the Gulf, Western Europe and Pakistan have been mentioned in this connection).

Contrary to the pattern for U.S. exports, direct EEC trade with Iran does not seem to have been hard hit by the start of sanctions in May, 1980. Perhaps reflecting this, the EEC Commissioners, recently claimed to be "unable to draw any particular conclusions" as to the effectiveness of the EEC embargo on the basis of the figures available to them.

However, the growth of European sales was handicapped by the limited amount of export credits guarantee cover available. Much of the trade was conducted on either a cash or irrevocable letter of credit basis.

It is clear from the OECD figures that a number of EEC members increased their share of the market and France surpassed its 1977-78 sales level to \$720m from \$648m. French trade officials point out that this was really only the result of increases in world prices for foods, sugar in particular. Almost 30 per cent of French

	TOP TEN EXPORTERS TO IRAN (PLUS EEC)		
	Imports from Iran 1980 (\$m)	Share of Exports to Iran 1980	Share of Exports to Iran 1977-78
Japan	4,243	13.8	15.7
West Germany	1,880	13.2	19.4
UK	250	8.0	6.9
France	682	4.3	4.6
Italy	311	5.1	5.6
Netherlands	316	2.0	3.3
Spain	1,058	2.9	1.0
Australia	81	2.5	1.5
Switzerland	82	2.4	1.1
Belgium	271	2.4	2.4
EEC	3,832	39.2	42.9

Source: OECD, Central Bank of Iran Report for 1977-78

sales to Iran consisted of sugar. They say that Britain was in 1980 the country with the largest trade surplus with Iran, having almost abandoned the purchasing of its oil from there early on in the year.

Apart from almost total elimination of the U.S. from direct export trading, although it remained seventh in the list of purchasers of Iranian goods, the position of West Germany must be giving some cause for concern.

Its share of trade fell by 6 per cent in the 1980-1977-78 period and was accompanied by only a marginal improvement in its 1980 performance over the bad year of 1979. West Germany, in spite of sharing top position with the U.S. for most of the last decade faces stiff competition in the Iranian market from Japan and other European states.

From the OECD figures it is also clear that a number of European states not members of the EEC and, therefore, not party to the sanctions agreement did well in their trade with Iran last year. Spain entered the top ten with what is for it a record level of sales, \$353m.

Switzerland, at \$277m in 1980, did less well. OECD members outside the top ten which made significant gains when compared with 1977-78 levels, were New Zealand, Finland and Austria.

This year is expected to see a sharpening of competition for the Iranian market now that sanctions action has been abandoned. One European commercial attaché, whose government was not a party to sanctions, commented: "I am constantly advising our businessmen that they must come here

and fight for business. Yes, sanctions allowed us to enter the Iranian market, but only for our own efforts will enable us to stay in it."

The fight for business may be increasingly influenced by political considerations. Government officials have made it clear that Iran is to put greater emphasis on the principle of reciprocity, purchasing goods from countries which import from Iran. Imports of essential goods will continue, but the purchase of luxury items will end.

From the figures available, and no official ones have been published by Iran, it is impossible to make even an estimate of the level of trade with Eastern Europe. In 1977-78 OECD countries (which includes Yugoslavia) shared between them 85 per cent of all sales to Iran and in the same year the Eastern bloc had less than 6 per cent (\$840m).

In 1980 the OECD share of the market had fallen to some 70 per cent of the total, suggesting a significant rise in trade with the Third World and Eastern bloc states.

The policy of diversification of trading partners plus reducing to a minimum direct trade with the U.S. seems partially to have worked for Iran in 1980. What is clear is that several of the immediate beneficiaries of this change in policy have been what Iran's political leaders chose to call "independent advanced industrial states."

This category seems sufficiently elastic to allow, for the hope that the level of Western trade with Iran will re-establish itself during 1981 and into 1982.

Saudi contracts awarded

BY OUR WORLD TRADE STAFF

THE FRENCH and South Koreans have won the tussle among foreign companies for contracts for the first stage of a multi-billion dollar project to provide housing for the Saudi Arabian National Guard.

Prince Abdullah, National Guard commander and second Deputy Prime Minister, yesterday signed contracts worth SR 4.2bn (£811m) with Societe Auxiliere Entreprise Francaise of France, Sam Wham of South Korea and two local companies to construct 5,720 villas. Dumez, another French group,

earlier signed a contract worth SR 3.3bn (£680m) to build 4,576 houses. At one stage Cementation of the UK was low bidder for the National Guard project.

The emergence of a South Korean group as a contract winner is no surprise. South Korean companies have won a major part of the basic construction contracts in Saudi Arabia over the last five years. This role is expected to diminish as Saudi demands for work of higher technology increase.

Are you in business to run a pension scheme?

There's nothing simple about running a business today. Your company's pension scheme is no exception, either.

How can electronics engineers keep pace with the latest DHSS rulings?

With every change in legislation and every shift in market trends, fresh headaches arise.

However, many medium-sized firms have found an answer.

They have given Legal & General the responsibility of running parts, or even all of their scheme administration.

(Hardly surprising when you consider the unrivalled fifty years experience we've had in this field.)

How can engineering firms know every current Inland Revenue practice?

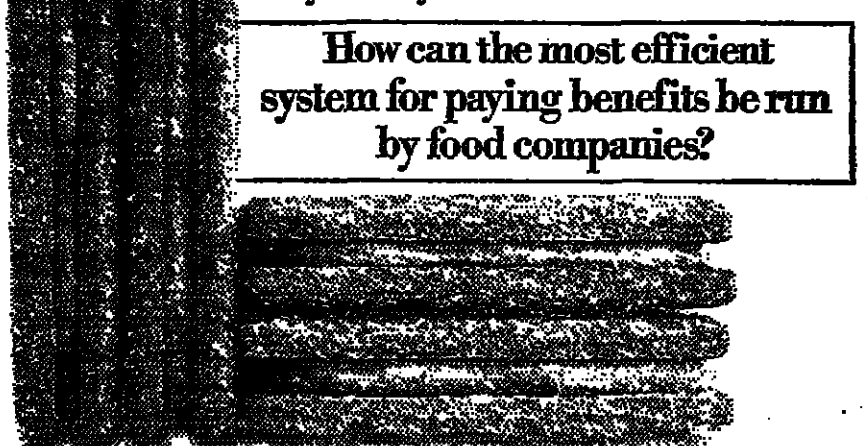
Perhaps they needed some help with their record keeping.

Perhaps they wanted us to keep a close eye on cash flow, or handle all the arrangements for trustee meetings.



How can a toy manufacturer be an expert in pensions communications?

Some have felt a little daunted by handling a pensions communications programme on their own, while others simply wanted a hand with day-to-day administration.



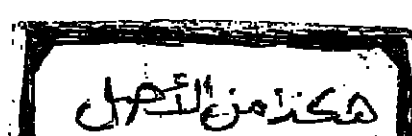
How can the most efficient system for paying benefits be run by food companies?

Tasks we have easily taken in our stride.

Whynotspeak to Norman Smith at Legal & General on Burgh Heath 53456 Extn 581 for more details?

After all, you must have better things to do than run a pension scheme, but we haven't. We cover the things you care for.

Pensions Trustee Services.



Cartier Ltd.

OFFERS HIGHEST PRICES FOR JEWELLERY

Antiques and modern. Also antique silver. Immediate payment. Complete privacy ensured.

Write, phone or call CARTIER LTD. Consultancy Dept. 175 NEW BOND STREET LONDON WY 1QA 01-483 8852

Seven Scottish councils warned of grant cuts

BY LISA WOOD

SEVEN Scottish local authorities were warned yesterday by Mr George Younger, the Scottish Secretary, that they could lose more than £50m in Government grants this year.

The cut, affecting local authorities including Lothian, Scotland's second largest regional council which could lose £53m, is dependent upon the latest local government legislation for Scotland receiving Royal Assent. This is expected this month.

The Local Government (miscellaneous provisions) (Scotland) Bill will give the Scottish Secretary much stronger powers over council spending than those enjoyed by ministers south of the border.

The Act would empower him to order any council to reduce its rate if he considers it excessive. If the council refused, he could cut immediately the Government grant to the authority by the equivalent amount which the "excess" rate would yield.

In Scotland — unlike England — local authorities are prohibited from levying supplementary rates and short-term borrowing on the revenue account is only allowable against expected income.

Lothian, which has a Labour administration with a majority of 50 per cent for 1981-82, Mr Younger has said he considers this highly excessive.

The announcement by Mr Younger of his intention follows a threat by Mr Michael Heseltine, the Environment Secretary, that he will stop £450m in grants to English councils unless their budgets are kept in line with Government policy.

The other councils singled out by Mr Younger are the district councils of Cumnock and Doon (£0.45m), Dundee (£2.75m), Dunbarton (£0.75m), East Lothian (£1.35m) Renfrew (£3.8m) and Stirling (£1.25m).

The Scottish Office said that this was a preliminary list of local authorities. It did not exclude the possibility that grant reductions could be proposed for other local authorities.

John Griffiths discusses the wider availability of Glass's Guide

Opening up the car trade's secrets

JUST ABOUT everyone who has sold or traded in a car to a dealer has watched the salesman's furtive dive into his pocket for the "blue book," the motor trade's Bible on used car values. And up to now, the confidentiality of Glass's Guide — its proper name — has been jealously guarded.

Under the pressure of change in the structure of car markets, the guide's owners have started to supply it to customers, albeit selected ones.

They are making an effort, says Mr Reginald Montclare, one director, to get it into the hands of an estimated 6,500 companies in the UK which run fleets of 25 or more vehicles.

The reason is the big surge in used cars disposed of by transport managers directly into the trade. Cars bought by business users accounted for nearly 70 per cent of the UK's 1.51m new car market last year. Inevitably, each year a similar volume is being decanted into the used car market.

Given the importance and complexity of fleet business, Mr Montclare argues that transport managers should have access to the guide's information.

When companies have managed to gain unofficial access to the guide, "the information was often misused," says Mr Montclare. "The finance director or whoever would take

the listed prices literally. Whereas, in fact, they provide a baseline on which sophisticated judgments taking specific factors into account have to be made."

Today's transport managers, he suggests, have become much more professional.

The decision to spread the guide's net has not been made without some apprehension. Each month, thousands of forms flow into the company's elegant headquarters, a small mansion in the heart of the stockbroker belt at Weybridge. They are filled in by dealers, who provide a detailed record of cars bought and sold, their mileage and condition. There are a number of other inputs to the 10,000 price quotations per month — records of prices achieved at the increasingly important auctions; surveys of asking prices in newspapers and magazines; and analyses of the guide's own specialists.

But the dealers' reports are the bedrock and there was a real worry that the partial loss of confidentiality could cause this prime source to dry up.

So far the fears have proved unfounded. Two surveys taken well ahead of the move into fleets showed dealers split roughly 50-50 for and against.

However, says Mr Montclare, dealers have increasingly come round to the view since then that the fleet managers' role in

the trade is now a fact of life and that they cannot be excluded.

They are joining a list of subscribers — Glass's is reticent about the total number — which includes insurance assessors and the finance houses. Glass's is also the standard work referred to by courts in legal disputes. Founded by the late William Glass in 1933, it is now owned jointly by the Thomson Organisation and the Municipal Journal Group.

Until recently, the aura surrounding the publication and its management had been as conservative as its physical surroundings.

Its views on likely developments in the UK market have been reserved for its dealer subscribers. It has tended to steer well clear of the Press.

But, says Mr Michael Lacey, another director, a "second generation" of management has emerged which feels it is time to change.

This also applies to the manner in which the guide is compiled. Soon, computers will be used to expand and store information. But even then, Glass's executives make clear that "there must be the human check" — its strength, they believe, will still remain with its analysts.

has occurred with executive cars. "We were endeavouring to look at what was happening overall in the marketplace," says Mr Montclare.

"But there were those who took the line that we had to mark values down so not to encourage false hopes. Most of those who complained were dealers with difficult stock who were trying hard to dispose of cars."

Given the acknowledged professionalism of many fleet managers, extending the guide to the fleets is expected further to stabilise the trade rather than have any major adverse impact on prices from the dealers' point of view.

In any case, Glass's has become somewhat critical of the attitudes of some dealers.

Last year, some 2m used cars passed through dealers hands, but Glass's believes that another 2m were traded privately.

"It is our belief that most of the good used cars are traded in the private market," points out Mr Montclare. "At the risk of drawing adverse comments from the trade, I would suggest that it's the dealers' own fault. Far too many of them have taken the attitude that only new cars generate profit. But the really go-ahead dealers are in fact making more money in the used market."

Abolition of water rates proposed

WATER RATES should be abolished and the industry financed from taxation said Mr Michael Kavanagh, director of operations for the South West Water Authority.

The situation was so serious, with crumbling sewers and other problems, that the time had come for radical rethinking of the industry's financial position, he told the Institution of Municipal Engineers' Conference in Harrogate.

"I believe we should do away with charging consumers for water and finance the industry from taxation. I hear the cries of horror from the local democrats — no local control."

But what effective local control is there now, with central government capital allocations and cash limits on borrowing?

"The money saved if there was no billing would pay for thousands of kilometres of new

sewers. Removal of collection departments would more than satisfy government demand for a reduction of staff."

Mr Kavanagh said: "We are a public health service just as vital as the hospital health service — and that is funded entirely from the centre. Why not treat us the same?" It was also relevant to compare the water industry's capital expenditure with other government investment.

Energy plans based on 'unreliable data'

BY SUE CAMERON

THE General and Municipal workers' Union has attacked the Government's "haphazard" energy planning based on official forecasts that are "out of date and unreliable."

In a report released yesterday the union calls for an energy commission to advise the Government. It claims there is "no attempt to plan according to the various energy priorities" and accuses the Government of "substituting investment and pricing decisions for proper energy management."

It says that current energy planning relies largely on competition between the energy supply industries. The report, Energy: Planning for the Future, says the Department of Energy is seriously overestimating the amount of fuel and power Britain will need at the end of the century. It says that if proper conservation and efficiency measures are adopted the UK will require only about 40m tonnes of coal equivalent energy by the year 2000.

This is "some 12 per cent lower than the department's most recent projection."

But the report claims that the department's forecasts fail to

take into account new opportunities for conservation or for different uses of various fuels.

It says the union "rejects the device of rationing energy by price alone." The union wants industrial and domestic consumers to be encouraged to transfer to the fuel most appropriate to their needs. It says this should be done by a combination of government grants and a sensitive use of the pricing mechanism.

Manufacturers requiring bulk steam should be "directed towards the use of coal." This would free oil and gas for premium markets where no other fuel is satisfactory.

The report makes a number of other detailed recommendations including:

- Coal to be developed to ensure Britain has a secure supply without reliance on imports.
- Gas to be confined to the domestic market and to those industrial processes which need fine temperature control.
- Oil to be used only where no other fuel can be substituted.
- New nuclear plants to be built on a replacement basis only. The UK to develop the advanced gas cooled reactor.

Ruling on suspended doctors

CHANGES introduced 10 years ago in the National Health Service to allow jobs to be kept open for doctors temporarily suspended by the General Medical Council from practising were illegal, the House of Lords ruled yesterday.

Lord Bridge of Harwich said that after the introduction of the GMC's suspension powers, a new term of service was introduced in the health service. It provided for a doctor to be suspended from duty without pay, but for his contract of service to continue unless specifically ended.

"It does not seem to have occurred to anyone to doubt the legality of this provision and no doubt it has been happily acted upon by hospital medical staff and their employers ever since," said Lord Bridge.

But the Medical Act 1956 prohibited the continued employment of hospital medical officers who were not, for the time being, registered. It could not therefore be within the powers of the Secretary of State, acting under regulations of the National Health Service Act 1946, to override that prohibition.

Highlands seek end to fuel VAT

By Mark Meredith in Edinburgh

THE Highlands and Islands Development Board yesterday proposed that Scotland's islands be exempted from value added tax on petrol and diesel fuel.

The board said that fuel price rises threatened future economic development in the islands. Food prices were already 15 to 20 per cent higher and other consumer goods 15 to 30 per cent more expensive than on the mainland.

Rear Admiral David Dunbar-Nasmith, chairman of the Highlands and Islands Development Board, warned of the impact of the fuel price increases on public and private transport on the islands. He said many people had no option but to travel long distances by air or sea and use their cars for local trips.

The board calculated that with VAT accounting for 21 pence for petrol selling at £1.65 the loss of revenue as a result of the exemption would be about £2m.

Rear Admiral Dunbar-Nasmith said the cost of even the shortest ferry crossing was high enough to eliminate the possibility of drivers crossing to the mainland to buy cheap petrol.

More political influence in Health Service forecast

BY LISA WOOD

INCREASING POLITICAL involvement in the running of the National Health Service, by both local and central government was forecast by a senior health service administrator at a conference in Norwich yesterday.

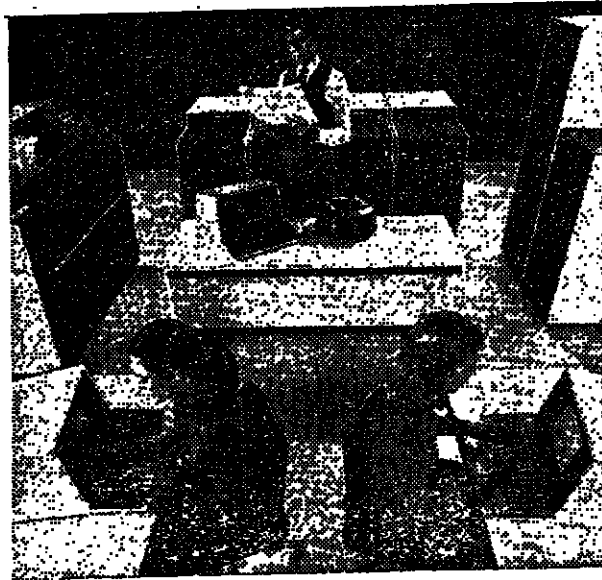
Mr David Kenny, making his first presidential address to the annual conference of the Institute of Health Service Administrators, said political parties were looking at the whole issue of elected representatives and the health service.

He said the Liberal Party, the Social Democrats and the

Labour Party, all wanted more say for elected representatives on health authorities.

Emphasising that he was speaking in a personal capacity Mr Kenny, who is area administrator, Kensington and Chelsea and Westminster Area Health Authority, said recent political involvement in the health service — including the new Parliamentary Select Committee system and the increasing influence of the Public Accounts Committee — had caused some concern in the health service. One worry was the quality of the debate sometimes heard.

NCR's I-9000 Series offers greater power range in Interactive Direct Processing.



The I-9000 Series provides one of the largest selections of interactive configurations in the industry. It steps through four levels from an enhanced desk-top micro-system to a 32-bit mainframe, a new top-of-the-line system greatly increasing the interactive power available from NCR. Migration is smooth and easy from bottom to top even across the system boundaries. The I-9000 Series is a step beyond and fully compatible with the I-8000 Series.

The subtle new styling is more than skin-deep, it's ergonomic. With features like detachable keyboards and non-glare glass, every workstation can accommodate any operator in comfort. With less fatigue and eye-strain. New lines and colours blend into any office or computer room setting. Eventually, the new styling and ergonomics will pervade the entire NCR product line.

New software and software tools make it easier than ever to create the exact on-line system your organisation needs. Capabilities like transaction processing, a report generator we call PICO (Parameters In, COBOL Out), and CODASYL compatible data base management provide additional performance for improved productivity. And NCR ASK, a new easy-to-use system for instant enquiries and reports.

The new I-9050 32-bit mainframe uses NCR's powerful Interactive Resource Executive operating software and

provides up to three megabytes of memory, greatly increasing NCR's interactive power spectrum.

The I-9040 is a powerful and versatile 16-bit mini-mainframe with up to two megabytes of memory. It features a smaller size footprint, and virtual memory technology based on the successful I-8400 architectures.

The I-9020 is a 16-bit general purpose single-board mini-computer with main memory of half a megabyte. It features

higher reliability, lower noise level and lower power consumption than its predecessor the I-8200.

The I-9010 table-top 8-bit micro-orientated system will offer advanced ergonomic design, multi-language support and communications capability. It is easy to operate and understand.

For more information on the I-9000 Series, write to: Michael Croneen, NCR Limited, 206 Marylebone Road, London NW1 6LY.

NCR



UK NEWS

May car production down to 45,000

By John Griffiths

UK CAR production fell sharply last month to 45,000, compared with 65,000 in May last year. A major factor in the drop was the two-week Ford strike and a stoppage early in the month at the BL Metro plant at Longbridge.

Statistics produced by the Department of Industry also showed another steep decline in the commercial vehicles sector.

Output last month was 14,200. This was 2,500 lower than in March a month in which output hit its lowest level for more than 30 years.

Industrial troubles were again partly responsible. The Ford plant at Southampton — which produces the Transit van, the single biggest selling model in Europe — was among those affected.

The May figure was less than half the 31,200 produced in May last year. It reflects the continuing recession in the commercial vehicle industry since the market, as one motor industry executive put it, "fell off the cliff" in April last year.

The Society of Motor Manufacturers and Traders has predicted that registrations of heavier commercial vehicles this year will fall to their lowest level since 1970.

A less severe fall has been predicted for the car market — by about 130,000 to 1.35m.

UK manufacturers' export prospects have been curtailed by the high value of sterling. Its present weakening is being treated with cautious relief.

Car and commercial vehicle markets are expected to recover next year — but not by much. The SMMT predicts that the car market will increase by about 5 per cent and that for heavy commercials by about 8 per cent.

Isle of Man service

THE ISLE of Man tourist board plans to have its own central booking agency to serve the travel trade.

Subject to obtaining financial support, the board envisage offering free telephone communication to travel agents inquiring about accommodation or potential tourists.

The scheme would lessen the need of travel agents to make a number of calls seeking accommodation.

London has been promised the world's best telecommunications by 1983. Jason Crisp reports

British Telecom cuts waiting time

BRITISH TELECOM is to start a premium service which will give City companies private circuits on demand at extra cost from September.

It will provide digital circuits, for the first time, which can be used for high speed data transmission, facsimile, video-conferencing and for communicating word-processors.

A year ago companies in the City were complaining it took longer to have telecommunications equipment installed there than in any other major centre in the Western world — and a good many third world countries too.

Yet yesterday British Telecom felt confident enough to boast that by 1983 London would have the best telecommunications in the world. It said the horrendous waiting times had been cut and in September it would launch a premium service which would give customers digital private circuits.

Now it takes four to five months to have a conventional analogue circuit crossing the City installed, compared with an 18-month delay last Summer.

British Telecom, which has

been discussing the plan with the banks for the last six months, is eager about how large a premium companies will have to pay for the special service, although it did say it would be profitable.

Companies who lease the new digital lines will be able to transmit large volumes of data at a much higher speed than they can do along conventional analogue circuits. The circuit can also be readily used for a number of other digital services

such as high-speed facsimile — where a photocopy-like reproduction of a document is produced in a matter of seconds — video-conferences, and communicating word-processors.

To provide the circuits at short notice, British Telecom will have to set up microwave and possibly laser links around the City. At present, private circuits use ordinary cable, which often involves connections at a number of different exchanges.

The new digital network of private circuits will all be connected directly to Baynard House, a large exchange close to Blackfriars Bridge where the first System X digital exchange has been installed. System X is the new generation of digital exchanges being introduced to modernise the main telecommunications network.

In 1983 a local System X exchange will be installed at Baynard House, which will give many City companies the advan-

tages of a digital exchange.

The new overlay network of private circuits is to be installed from September this year, covering the City and Holborn. Within a year BT plans to extend this to cover the central area of London as far as Hampstead, Batterssea, New Cross and Stepney.

Eventually the network is to be extended to other cities in joint policy committee with its customers for the network —

mainly banks, insurance companies, and brokers.

The cost of the new programme will be £17m and BT anticipates that initially it will have 30 to 40 major customers for the service. The network will also be used to give companies an immediate direct link to small dish satellite service aerials which will give access to high speed data circuits around Europe in 1983, when the satellites are launched.

Sir George Jefferson, chairman of British Telecom, yesterday denied that the premium network would result in a two-tier service. He said the organisations which would want to use it had very specialised needs which BT was responding to.

Last summer it took more than 18 months to get a telex, private circuits or a switchboard. The longest wait now is for long distance inland private circuits which still take up to eight months.

Demand for services in the City rose by between 10 and 12 per cent last year, said BT. In the rest of the country the growth has slowed to 4 per cent

Drive starts to sell small telephone exchanges

BY ELAINE WILLIAMS

BRITISH TELECOM said yesterday that it was trying to sell its small business telephone exchange nationwide after a successful launch of the system in Central London and Scotland.

The organisation is anxious to gain a substantial market share for its Monarch 120 before the British Telecommunications Bill is passed which will open up competition with private enterprise.

Monarch, which is wholly UK designed, is made by GEC and Plessey. British Telecom, which has already placed two substantial orders with suppliers, said it was able to produce up to 750 installations a year.

This will more than treble in the next year as British Telecom builds up its capacity to install the systems. More than 130 exchanges

have been installed since the introduction in November last year, mainly in the City. Monarch provides small to medium businesses with a communications system normally available only on the larger tailor-made systems.

Already there are signs that British Telecom is extending its marketing drive to other types of telecommunications equipment. Earlier this week, it ordered telephone equip-

ment worth more than £8m from TMC, part of Philips, which includes orders for 30,000 push button telephones and 200,000 conventional telephones.

In the last six months, TMC alone has received orders worth more than £70m.

British Telecom says it will be able to install a Monarch exchange within eight weeks of the order being placed.

Burmah 'expected criticism on sale'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BURMAH OIL warned the Government that there might be public criticism of the sale to the Bank of England of the company's holding in BP, the High Court heard yesterday.

The price Burmah was to be paid — less than the current market value of BP shares — might give the impression that the Bank and the Government were taking advantage of Burmah's weak situation to get the shares at a low price, the company felt.

Burmah was also worried that its acceptance of the price might affect the price of its other assets.

It was told by Mr Edmund Dell, then the Paymaster General, that the Government was likely to be criticised, whatever price was paid.

Burmah's apprehensions were revealed during the court's

detailed examination of the minutes, memoranda and other records of the events leading up to the company's acceptance in January 1975 of a package of measures by which the Bank proposed to rescue Burmah from financial crisis.

Burmah is asking the court to set aside the share sale which was part of the package. It alleges that the Bank acted unconscionably, taking advantage of its superior bargaining position to get the shares at a gross undervalue.

The holding of nearly 78m shares, which was Burmah's largest asset, was sold for £179m. Its current market valuation is nearly £120m.

The Bank denies that the sale was at an undervalue and resists Burmah's claim for the return of the shares. The hearing continues today.

£146,964 for ballet collection

John Carr Doughty's collection of ballet designs sold at Sotheby's yesterday for £146,964. The Victoria and Albert Theatre Museum paid the top price in the morning session (£7,000 plus

SALEROOM

BY ANTONY THORNCROFT

the 11.5 per cent buyer's premium and VAT) for a costume design for the Young Rajahs in *Le Dieu Bleu* by Leon Bakst, signed and dated 1911.

Ward Jackson, the London dealer, bought a portrait of Roman Jasinsky by Kay Ambrose for £5,000 and a Bakst design for a male guest in *Pavillon Arménien*, 1913, for £3,200.

At Christie's a 19th century French bronze of a jockey after Isidore Bonheur made £3,600.

King warns present form of local councils may end

BY ROBIN PAULEY

THE GOVERNMENT yesterday warned local councils for the first time that there is a real risk of local government in its present form, being brought to an end.

Mr Tom King, Local Government Minister, spelled out the threat in strong terms to councillors and senior finance officers at the Chartered Institute of Public Finance and Accountancy conference in Bournemouth.

He said it was up to local government to find the cuts necessary to reduce the £800m overspending in this year's budget and bring expenditure plans back to the Government's targets.

Otherwise, "less acceptable solutions" would be inevitable, and the changes made under mounting pressure probably would become permanent.

There were already at work forces, pushing towards a total upheaval in the structure and financing of local government, which could bring about more central control.

"This will not come from

Ministers' actions. We are not hell bent on a take-over by the Environment Department, and there are not many civil servants who are not filled with horror of the prospect. But I do see the threat from a certain remorseless march of circumstances."

The Government has decided to legislate to give it power to control rate rises in future. Mr. King's line seemed to indicate that yet more central control might be necessary, if local government ignored demands for cuts.

This reflects growing concern that a large number of councils are likely to levy supplementary rates in the autumn to meet the penalties for overspending announced on Tuesday.

Mr. King said there was not much more left. If councils could think of a better way of controlling expenditure than the volume targets now in use, the Government would consider them urgently.

He repeated parts of Mr. Anthony Crosland's speech of 1975 which said that "the crisis

facing us is much more serious than any in the last 20 years. Unemployment is rising inexorably. It is utterly unrealistic to believe that local government can be shielded and can hope to continue the pace of expansion of past years. The party is over."

Mr King said the party was not over then because manpower had continued to grow. "But now we must achieve our objectives. Can the voluntary system of co-operation between local and central government stand the strain in the new situation or are we going to end up in a political dog-fight?"

He got a mainly negative response from the delegates. Mr. Bill Joliffe, treasurer of Lancashire County Council, said the Government preached partnership but practised dictatorship by setting unrealistic and irrational targets followed up with threats.

Mr. Ted Knight, leader of Lambeth Council, said that the real threat to local government was the Government's dictatorial stance by constantly depriving and squeezing councils.

Electronics companies combine in Europe

A COMPANY has been established by several large international electronics companies to compete for contracts to update Nato's communications systems.

It will be registered in Brussels under the name of ACCSCO S.A. and be jointly owned by GEC-Marconi, part of the GEC group, AGS-Telmelec in West Germany, Hughes Aircraft in the U.S., MBLE in Belgium; Plessey in the UK; Selenia of Italy; Siemens in West Germany; Holland's Apparaten of the Netherlands; and Thomson-CSF of France.

The company will undertake work on the Nato Air Command and Control System (ACCSCS) which provides communications for Nato forces throughout the world.

The consortium of international companies has worked together over the past year to prepare for the forthcoming improvement of the ACCS programme in Europe.

Disclosure burden

THE ACCOUNTANCY profession is seeking to lighten the disclosure burden on small companies. One of the first tasks of Mr Harry Singer, new president of the Institute of Chartered Accountants in England and Wales, will be to urge the government to exclude small businesses from the need to disclose loans to directors.

The profession feels that the proposals in last year's Company Act requiring greater disclosure from directors of companies of all sizes is too onerous.

Nuclear re-opening

BRADWELL nuclear power station in Essex, which has been shut for 15 months while faults were investigated, is to go back into operation early next year.

Both reactors were shut down in February last year when ultra-sonic equipment pinpointed weak defects in the gas cooling system. But extensive tests costing the Central Electricity Generating Board £30m discovered no major faults.

New health weekly

A NEW WEEKLY, The Times Health Supplement, will be launched in October as an addition to the stable of supplements published by The Times. It aims to supplement reporting on health services.

Redundancies

ENGLISH ELECTRIC VALVES of Lincoln is to make 70 workers redundant following a drop in orders, particularly in the marine radar field.

CIVIL SERVICE PAY DISPUTE

Relations with officialdom turn sour

BY PHILIP BASSETT

PAY TALKS between the Government and the Civil Service unions resume today, with the unions ready to press their case again for an improvement in the present offer, although they are also slightly fearful of a hard-line Government response following yesterday's Cabinet meeting.

The differences between the two sides — over the offer, the effects of the action and the amount of money stopped by the strikes — are clear and well-known.

What has perhaps been less publicly stressed is the agreement of some Ministers and senior civil servants to the unions' point that, regardless of the outcome of the dispute, the Civil Service will never be quite the same again.

In part this is because such a factor as morale is notoriously difficult to pin down. And in part it is because the issue has become a political football kicked between the two sides.

During the three days of talks at the weekend, union leaders tried to point out to Ministers the damage to longer-term industrial relations — both formally and at the often more important level of how people work together. Some union leaders fear the Prime Minister is pressing for such a humiliation of civil servants.

Today's response may well depend on how far some Cabinet members who have taken a hard line in the dispute have been ready to accept the unions' complaint of a deterioration of morale in the service, which could persist long after the strikes have ended.

The "crisis in relationship" between the Government and its employees as one union leader put it, is perhaps at its most acute among senior civil servants. Unlike the bulk of the civil service working up and down the country in local tax, benefit and other offices, they have to deal more directly with their political masters.

However, part of the problem with the case is its definition, which rests either on personal reports of falling morale — which can sometimes be viewed merely as personal discontent — or on the few outward signs.

The first outward sign in the present dispute — and one which went some way in convincing Ministers of the level of ill-feeling, particularly among senior civil servants — was the vote in a ballot on joining the

planned action of First Division Association members. This showed, albeit narrowly, a majority in favour of a strike.

A further indication was given in the strength of the voting at the annual conference of the association.

There have been a number of reports, too, of senior staff unhappiness with the way the Government has handled the dispute. This concerns in particular the issue of notices of Temporary Relief from Duty (TRD), or suspensions.

Senior staff in the Inland

have been forebore had they not been compounded by the Government. As the employer, the Government has seemed to reveal in press comments, and as a result has handled matters in an extremely insensitive way.

The effect of this, according to another senior official at Under-Secretary grade, taken cumulatively with similar attacks by previous governments, has been "excessive demoralisation."

Some senior staff feel let down by the fact that their Ministers have not been argu-

WITH NO solution to the deadlock over civil servants' pay yet in sight, the damage to morale is considerable. Civil servants carry out the orders of Government departments, yet now an unprecedented animosity has grown up between policymakers and the executives charged with implementing their orders. Morale has sunk very low and relations between the Government and the Civil Service will never be quite the same.

Revenue, which has been most heavily involved in the TRD procedure, have been in some cases reluctant even to carry out instructions to suspend staff. There has been, for example, a noticeable difference in the enthusiasm with which the 15 regional controllers in the tax collection service have been pursuing the often unpleasant task of suspending staff from duty for refusing to work normally. This involved personnel with whom they have worked closely over the years.

Controllers of the Scottish and South London regions, for instance, have been particularly keen that the TRD procedure should be strictly applied. But in other regions, others have been noticeably less so.

The suspensions have created divisions in offices which will be difficult to heal, probably more so than anything else in the strikes, apart from key areas where the unions refused to obey the strike call.

One senior-grade civil servant, having seen most of his staff suspended, actually asked the union to be brought out on strike because feelings were running so badly.

Another, who though an FDA member was not at all active in the union, and for whom pay indeed while important, is perhaps not central maintains that the attacks in the media of which few civil servants have been unaware would have

ing the case for them — so driving them into the arms of the "militants." This has been the view of some towards what is normal trade union terms would be the ultra-moderate FDA.

In feelings which have been picked up by the FDA, some believe there has to be some sort of machinery for the higher Civil Service less drastic than resignation which without compromising them politically, would allow them to express measures of disagreement with the Government.

Others simply express their disenchantment with a Government which has reduced their promotion prospects by cutting down the size of the Civil Service. In its calls for greater efficiency the Government has often been brutally critical of their work. It has attacked even if it backed their pension rights. And it has over a number of years kept down or created anomalies in their pay apparently for political reasons.

Like any other people often referred to as a group, though perhaps more so than many because of the complexities of their work senior civil servants' feelings do not run all one way. For instance, the Association of Inspectors of Taxes, representing senior tax officials, received on the ballot papers for taking industrial action, as well as messages of support, such comments as:

"For personal reasons I have not supported the strike, but I do not wish to obtain financial advantage thereby, and so enclose a cheque for £30 to be added to the action funds."

"I do not support the campaign in any way and am totally opposed to it. I therefore refuse to make any financial contribution and will work normally and carry out all instructions from higher management at all times."

"Any attempt to increase subscriptions to collect money to support this Communist-inspired political strike will lead to mass resignations."

Many civil servants feel the unions have handled the dispute badly, pointing especially to the one-day strike and in particular the half-day strike, which they felt achieved nothing. Some even at senior levels, take the view that if the case is worth fighting for, it should either be all-out or not.

One younger civil servant moving upwards into the senior ranks, said it was felt that the Government had been winning the dispute since Easter, when the unions drew severe public criticism on themselves for delays at airports to holiday makers.

Some senior staff, too, have little time for, or opinion of, their union representatives, particularly at local level. There is some resentment of the facility time given to them for union work, and a feeling that staff who pursue the union course tend to be less able at their nominal jobs in any case.

Poor though some feel the unions' performance has been, criticism of the Government's handling is sharper. In particular, comparisons are drawn between the apparently adroit tactics of Lord Somers, the Lord President of the Council, when overseeing the transfer of the civil service to the Home Office, and what many see as his less-than-adroit handling of the Civil Service pay dispute.

Most acknowledge, however, that relations between staff and officers — particularly between those who have been on strike and those who have not — are also between those who have supported the union, and those who have not. There have been considerable differences, perhaps inevitably,



NOW LONDON-BOSTON 6 DAYS A WEEK WITH THE AMERICAN WINNER. FLY NORTHWEST ORIENT.

More service Every day except Monday, there are Northwest Orient flights to Boston from Gatwick — five nonstop, one via Shannon. And with big savings on fares, too! It's all part and parcel of our policy of more service between Europe and the USA.

Northwest USA Pass This year, we have slashed the cost of our Northwest USA Pass — the fly-as-you-please supplementary ticket which gives non-USA residents 30 days' unlimited mileage on our coast-to-coast network covering more than 40 US mainland cities. From Boston or New York, a

Northwest USA Pass costs only \$299; from Minneapolis/St. Paul only \$250. Check the details and travel conditions with your travel agent.

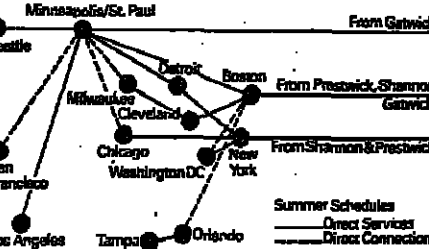
American winner Northwest Orient is financially one of the most successful American carriers. One of the world's blue-chip airlines, with a fleet of 117 modern jets. An experienced airline, proud of its reputation for professionalism, performance and profitability. Fly with success — fly with the American winner.

*Report by Kidder, Peabody & Co., N.Y.

Big welcome There's a big welcome, in the real American tradition, for every passenger. Our 747s have a reputation for relaxing comfort — and there are sleeper seats for every first-class passenger. For details, contact your travel agent or our Reservations Office.

Northwest Orient Airlines
Pegasus House, 37/43 Sackville Street,
London W1X 1DB.
Reservations: 01-439 0171. Telex: 264520.
Ireland Reservations: (01) 787081.
Scotland Reservations: (041) 226 4175.

Sleeper seats are available for every first class passenger on our 747s.



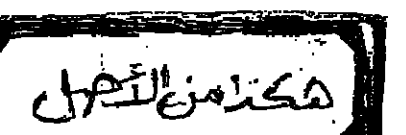
DAILY NONSTOP LONDON-MINNEAPOLIS/ST PAUL

Every day of the week throughout the Summer (until Sept. 26), our 747s depart Gatwick at 13.40 hrs to fly nonstop to Minneapolis/St. Paul.

Other services to Boston, Los Angeles, Minneapolis/St. Paul or New York from Gatwick and Shannon.

NORTHWEST ORIENT

The friendly, comfortable American.



FIVE LAW Lords were yesterday unanimous in holding that Lonrho, the multi-national trading conglomerate, has no legal basis for its £116m damages claim against Shell and BP over alleged Rhodesian sanctions-busting.

In their reasons for dismissing Lonrho's appeal, the Law Lords endorsed the views of three Appeal Court judges, a High Court judge, and three arbitrators who had earlier ruled in favour of the oil companies.

The appeal had been on legal issues, argued on the assumption that Lonrho's allegations were true.

The Law Lords ruled that Lonrho's claim disclosed no cause of action for alleged

CLAIM FOR £116m AGAINST SHELL AND BP

Law Lords dismiss Lonrho damages appeal

breach by Shell and BP of the 1962 agreement under which seven oil companies contracted to transport all their supplies of oil for Rhodesia through Lonrho's pipeline.

They also decided that Lonrho had no legal right to sue over damage caused to it because of an alleged conspiracy by the oil companies to break UK Government sanctions against Rhodesia.

This final defeat in the House of Lords may well prompt Lonrho to look for foreign jurisdictions in which to pursue

what it regards as its irrefutable, if as yet unproved claim.

A vast amount of money is at stake, not only for the damages, but also the legal costs of the dispute to date. These, it is generally agreed, must amount to several million pounds, for the great bulk of which Lonrho, as the loser, will be liable.

Lonrho has two options. It can continue to fight in the UK, or it can cut its losses and seek more sympathetic legal systems abroad.

The first option has two elements: the arbitration involving Shell and BP, from which the Lords appeal stemmed; and a pending High Court action against 28 other oil companies, including Shell and BP's Southern African subsidiaries, and three individuals.

The matter will have to go back to the arbitrators, if only for them to end it formally on the ground that the courts having ruled that there is no legal basis for Lonrho's claim against Shell and BP, there can

be no point in going on to hear evidence.

Technically, Lonrho could apply to amend its case to give it a different legal basis circumventing the Lords' ruling.

It could revert to the allegation made in the original writ, which was unaccountably changed for the arbitration, that Shell and BP intended to injure Lonrho, rather than that the injury was incidental to an alleged illegal conspiracy to break sanctions.

The latter argument failed in the courts. The judges ruled that, if someone against whom a conspiracy was not directed, but who was injured by it, wished to sue, he had to prove that the conspirators intended to injure him.

Arguably, Lonrho could seek to say that, any conspiracy apart, the oil companies intended to injure it.

Any attempt to make such an amendment would be vigorously opposed by Shell and BP and it is highly unlikely that the

arbitrators would allow it at such a late stage.

That would leave the High Court action outstanding, the foreign defendants to which have, incidentally, never been served with the legal documents in the case, even though the writ was issued four years ago.

Theoretically there would be nothing to stop Lonrho going ahead with that action, though it would face the problem of establishing that the legal basis of that part of the dispute was

sufficiently different from the arbitration to justify the courts taking a different view.

However, the probability is that Lonrho will decide that it has had enough of the English legal system and will look elsewhere.

The USA, the Netherlands and Mozambique are only three countries in which Lonrho may well start issuing writs.

Since the dispute began new information about the oil companies' activities during UDI has come to light—most recently in the Netherlands—and that, coupled with differences between the laws of the UK and other countries, may well make Lonrho feel that a change of battlefield is appropriate in a war that it has no intention of giving up.

Another round is lost after four years of legal battle

BY RAYMOND HUGHES

Lonrho entered into a major contract with seven oil companies in 1962.

The company agreed to build a pipeline from Beira in Mozambique, to Feruka, near Umtali, in Rhodesia.

The oil companies—Shell, BP, Caltex, Mobil, Total, Amind and Kuwait National Petroleum Company—agreed to transport all their oil supplies for Rhodesia through Lonrho's pipeline.

The pipeline came into service in January 1965. Eleven months later it was closed. No oil has flowed through it since.

The reason for the closure was the unilateral declaration of independence (UDI) by the Rhodesian government led by Mr Ian Smith which provoked UK Government sanctions making it a criminal offence for any UK company to supply goods to Rhodesia.

Despite sanctions, the rebel regime survived for 15 years,

without, apparently, suffering from any shortage of oil.

Lonrho became convinced that major oil companies were breaking sanctions and secretly supplying Rhodesia with oil by means other than the Lonrho pipeline.

In 1977, the company decided it had enough evidence to start legal proceedings. It issued a High Court writ claiming damages against Shell, BP, Caltex, Mobil, Total and 24 other oil companies, including Southern African subsidiaries of Shell and BP.

Lonrho's co-plaintiff was its pipeline-operating subsidiary, a Mozambique company, Companhia do Pipeline Mocambique Rodésia.

The writ alleged that the oil companies had broken the 1962 agreement and had caused Lonrho to lose about £100m.

Lonrho contended that the oil giants had conspired treason-

ably with the rebel regime to break sanctions.

In January 1978, the dispute had its first airing in court. Shell and BP strenuously denied Lonrho's allegations and got their part of the dispute heard off.

They argued successfully that the 1962 agreement provided that any disputes should go to private arbitration and not be dealt with in a public court hearing.

Mr Justice Brightman accepted the argument, though with some regret. He said it was a pity that he had no discretion in the matter, because he would have preferred an opportunity to decide whether or not it might be better for all Lonrho's claims to be dealt with in a single High Court case.

Lonrho accepted the ruling. It then applied successfully for leave to add other defendants to its remaining High Court action.

Early the following year, the new parties were Shell International Petroleum and three oil company executives—Sir Frank (now Lord) McFadden, former chairman of Shell Transport and Trading Company and managing director of the Royal Dutch/Shell group from 1964 to 1976; Mr Dirk de Bruyne, president of Royal Dutch Petroleum, and a Shell T and T managing director; and Mr A. H. Sandford, a former BP senior executive.

The dispute disappeared from view for two years. Lawyers beavered away preparing for the arbitration.

At the end of 1979, the situation in Rhodesia changed, sanctions were lifted, and the Attorney-General announced in Parliament that there was no evidence on which criminal charges of sanctions busting could be pressed against Shell and BP.

Early the following year, the new parties were Shell International Petroleum and three oil company executives—Sir Frank (now Lord) McFadden, former chairman of Shell Transport and Trading Company and managing director of the Royal Dutch/Shell group from 1964 to 1976; Mr Dirk de Bruyne, president of Royal Dutch Petroleum, and a Shell T and T managing director; and Mr A. H. Sandford, a former BP senior executive.

The dispute disappeared from view for two years. Lawyers beavered away preparing for the arbitration.

At the end of 1979, the situation in Rhodesia changed, sanctions were lifted, and the Attorney-General announced in Parliament that there was no evidence on which criminal charges of sanctions busting could be pressed against Shell and BP.

Early the following year, the new parties were Shell International Petroleum and three oil company executives—Sir Frank (now Lord) McFadden, former chairman of Shell Transport and Trading Company and managing director of the Royal Dutch/Shell group from 1964 to 1976; Mr Dirk de Bruyne, president of Royal Dutch Petroleum, and a Shell T and T managing director; and Mr A. H. Sandford, a former BP senior executive.

Lonrho was back in court again, claiming that it should be allowed to see documents of Shell and BP's Southern African subsidiaries relating to the companies' activities during UDI.

Lonrho also demanded a sight of the submissions and evidence of Shell and BP to the Government inquiry into sanctions—busting allegations, headed by Mr Tom Bingham, QC.

The oil companies objected to disclosure of both categories of papers, and were backed in the case of the Bingham documents by the Government which made a claim of "public interest immunity" (formerly known as Crown privilege), asserting that disclosure would be contrary to the public interest.

At two separate High Court hearings, Lonrho's applications were thrown out. The Court of

Appeal proved similarly unsympathetic to Lonrho's plea that the documents were crucial to its case at the arbitration.

The appeal judges said the oil companies had no power to order their subsidiaries to produce documents if the subsidiaries considered that it would not be in their best interests to do so.

On the Crown's immunity point, Lord Denning said Shell and BP had co-operated with Bingham on the understanding that their evidence would be kept confidential. For the sake of similar inquiries in the future, it was of the highest public importance that confidentiality should be maintained "and not broken into by any specious argument," said Lord Denning.

Lonrho went to the House of Lords where it fared no better. The preliminary skirmishing had ended, the parties got down to the real battle. Arbi-

tration began at the Piccadilly Hotel in London on June 23 last year.

It was adjourned while Lonrho made the first of what was to be a series of changes among the barristers presenting its case. (By the time the case ended half a dozen different Queen's Counsel had carried Lonrho's banner at one time or another.)

Last September, Lonrho went back to court, trying unsuccessfully to subpoena Mr Bingham—by then elevated to the High Court bench as Mr Justice Bingham—as a witness.

In November, the Financial Times reported that the arbitrators had decided most of a series of preliminary legal issues in the oil companies' favour, and that Lonrho intended challenging the findings in the High Court.

At that court hearing, Lonrho publicly withdrew the

treason allegation it had made against the oil companies in its original claim.

It no longer felt that it could argue that the oil companies' acts had amounted to treason, the court was told.

The High Court went further than the arbitrators. It accepted Shell and BP's arguments on all the legal questions, and ruled that there was no legal basis for Lonrho's claim.

The Court of Appeal again upheld the High Court. Lonrho went back to the House of Lords in a last bid to save its claim.

Last month, the Law Lords listened to Lonrho's counsel for two and a half days. They did not require any contrary submissions to be put to them by the oil companies.

It was clear that Lonrho had lost the last round, even though it was to be another month before the Law Lords announced their decision.

Crackdown urged on video-piracy of films

BY ARTHUR SANOLIS

BRITAIN'S FILM distributors are being urged to crack down on pirate showings of videotaped films in pubs and clubs, or to acknowledge the size of the business and enter into formal licensing agreements.

Video-piracy, made possible by television technology, is becoming a pre-occupation of the film and television establishments. Cinemas are losing audiences. Pubs show tape-recorded films while customers drink.

The annual meeting of the British Videogram Association—made up of the various com-

panies with interests in cassette and disc production—heard yesterday of pubs renting cassettes of major films for a few pounds and showing them in their bars.

"The film distributors have got to decide whether to start raids (to produce prosecutions for breach of copyright) or have a licensing system and make as much money as possible out of it," said Mr Michael Kahn, chairman of the BVA rights committee.

This non-licensed public entertainment and what the association calls "video theft"

is a major worry of the industry. Unauthorised copies made of films and television programmes are sold to the public for club/pub exhibition and home viewing.

"The people concerned really are thieves and crooks who are stealing our livelihoods," said Mr Laurie Hall, a BVA council member.

Cleaning up the video business may, however, be much more complicated than simple calls for action suggest.

Any deals allowing the showing of films in pubs would pro-

voke uproar from cinema owners and, at the same time, reopen the question of residual rights (access to profits from non-television and non-cinema sales) which has yet to be worked out with unions and other interests.

The BVA has been having negotiations with music publishers, Equity and the Musicians Union over who is to share what in the proceeds of video sales. It is this thorny issue which has caused strikes of actors and writers in Hollywood.

Big hotel venture in Scotland

By Mark Meredith in Edinburgh

A NEW international hotel company is to be formed to run three of Scotland's main hotels, Glenaeles, Tayside, and Edinburgh's Caledonian and North British hotels.

The British Linen Bank has prepared a brief for potential investors in Glenaeles Hotels Public Limited Company before offering shares on a private placing.

The shares are being offered as minority holdings to give the group a reasonable chance of surviving without encountering any early takeover bids from large hotel groups or other companies.

British Transport Hotels retains one-third holding in the hotels, while the remaining two-thirds are being offered through British Linen to private shareholders.

The discount value of hotels, which have been evaluated at £12.73m is about 20 per cent, in line with the general weakness of the international hotel market.

British Airways argues for alternative to Stansted

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

BRITISH AIRWAYS yesterday unveiled its formal strategy for opposing the Government's plan to develop Stansted as London's third airport.

In place of Stansted, which the Government wants to enlarge to handle 50m passengers a year, British Airways wants expansion concentrated at Heathrow and Gatwick—London's two main airports.

In particular, British Airways wants a fifth terminal to be built at Heathrow airport in addition to the fourth terminal which is already being built. The fourth terminal will add capacity for 8m more passengers yearly to Heathrow's current total capacity of 30m passengers.

A fifth terminal would not produce a single extra flight, the airline said yesterday on publication of its case to be presented in September at the public inquiry into Stansted.

"This alternative strategy is to maintain the capacity of the airport before embarking on the new investments at

Stansted," said Mr Roy Watts, deputy chairman and chief executive of British Airways, in London yesterday.

Mr Watts said this approach would provide "the most efficient, most effective, most economic and most widely acceptable solution."

He said it was in the national interest to build a fifth terminal at Heathrow. This would be built between the two main runways at the western end of the airport, a site now dominated by a sewage farm. "It makes little sense any longer for over 270

acres in the heart of our principal airport, to be used as a sewage farm," Mr Watts said.

The fifth terminal favoured by British Airways would not "impede progress towards the quieter airport we all want." By 1986 when new international noise regulations come into effect, Heathrow would have a rigid limit of 275,000 air transport movements a year.

This together with quieter and larger aircraft would be used increasingly to carry the extra passengers expected as demand for air traffic continued to grow.

New transplant donor card

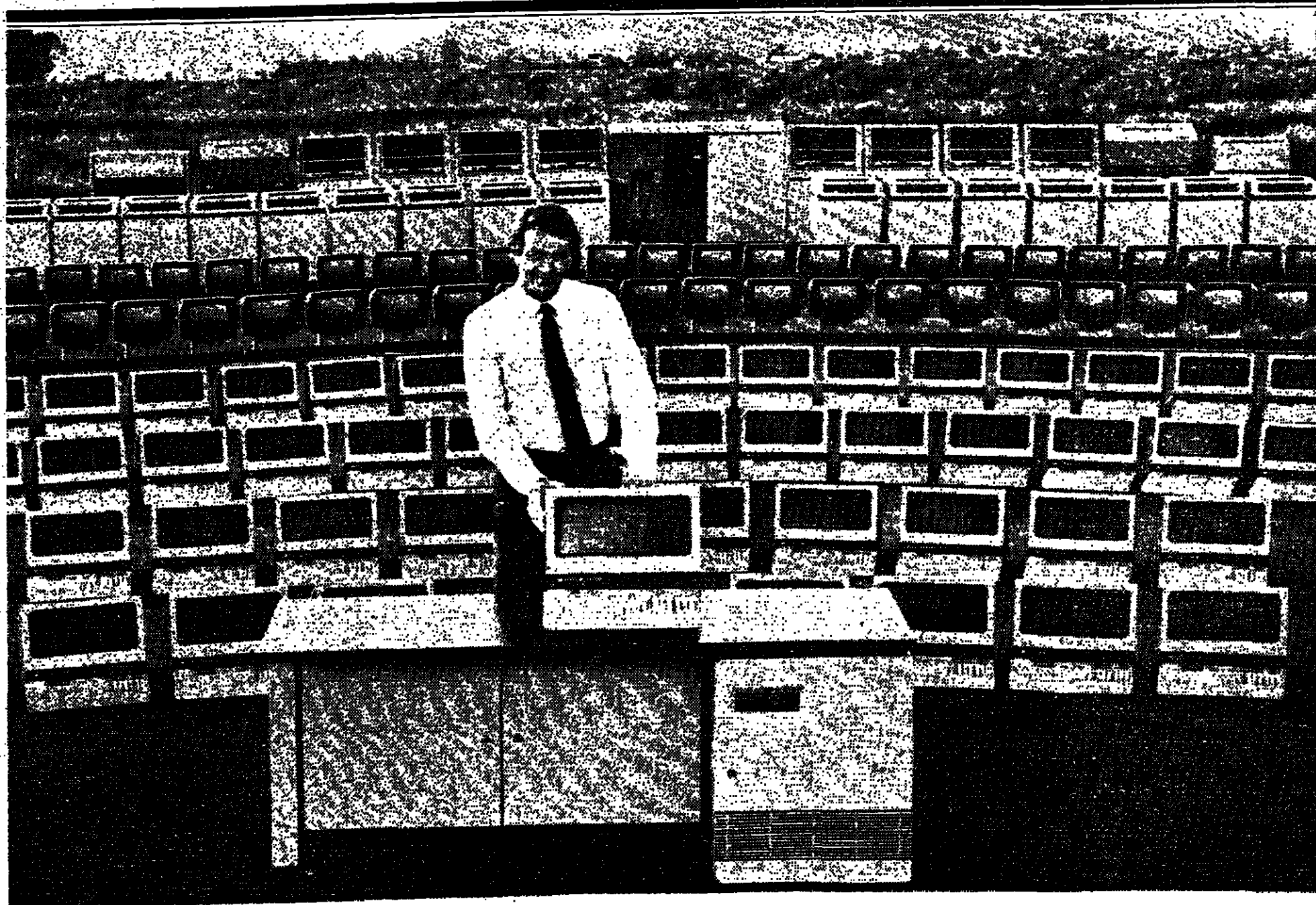
DR GERARD VAUGHAN, Minister for Health, yesterday introduced a multi-organ donor card which will enable donors to say which parts of the body they wish to leave to others after they have died.

As medical skills advance, so the opportunities to give dif-

ferent organs for transplantation increase, said Dr Vaughan.

Kidney transplants have nearly doubled in eight years to 884 but 2,024 people still wait for a kidney. Corneal grafts have reached 1,200 but more are needed. Last year there were 25 heart transplants and 12 liver transplants.

Hewlett-Packard announces a small computer that can support all this...



The new power of distributed processing.

Our new HP 3000 Series 44 gives you mainframe power for less than £64,000*

It can support up to 96 interactive terminals and has enough main memory to store four million characters. So you can now afford to use computers throughout your company to handle bigger and more diverse jobs.

As a compatible member of our HP 3000 family, the Series 44 has all the features that make these computers exceptional management tools. Including an operating system that allows programmers to concentrate on the job—and not on the technical requirements of the computer. A data base management system that lets users get the exact information they need almost instantly. And system software that makes it possible for virtually anyone to operate the computer with very little training.

The Series 44 is not only the most powerful computer we've ever made, it's also the most reliable.

For more information about the HP 3000 Series 44 call your local HP sales office. Or send us the coupon. Hewlett-Packard Ltd, Wincoburn, Wokingham, Berks, RG11 5AR. Tel: Wokingham (0734) 784774.

*Price includes 1Mbit system processor unit, 50Mbit disc, 1600 bpi tape drive and CRT console. Price correct at time of going to press.

hp HEWLETT PACKARD

Local HP offices are also at: Bristol, Maidenhead, Redhill, Southampton, London Croydon, Altrincham, Solihull, Castleford, South Queensferry—Scotland, Dublin—Eire.

Send to Hewlett-Packard Ltd, Wincoburn, Wokingham, Berks, RG11 5AR.
 HP 3000 Series 44
 Yes, I'd like to get mainframe power at a small system price.
☐ Send me more information. ☐ Ask a field engineer to contact me.
 Name _____
 Title/Position _____
 Company _____
 Address _____
 Postcode _____
 Telephone _____ Ext. _____

UK NEWS - PARLIAMENT and POLITICS

LABOUR

Lawson firm on policy of market forces determining exchange rate for sterling

BY IVOR OWEN

IT REMAINS Government policy that the exchange rate for sterling should be primarily determined by market forces, Mr. Nigel Lawson, Financial Secretary to the Treasury, assured the Commons yesterday.

Questioned about the recent depreciation in the value of the pound against the dollar, he confirmed that intervention by the Bank of England over the past few days had been confined to "smoothing" out unusual fluctuations in order to preserve an orderly market.

Mr. Lawson made light of the implication of the fall in the pound for Britain's inflation rate while the Prime Minister chose to emphasise the competitive benefits for British exports.

There was ironic laughter from the Opposition benches when the Financial Secretary argued that while fluctuations in the exchange rate would have some temporary effect, in the long run the domestic inflation rate was determined by the rate of growth in the money supply.

Mr. Jack Bruce-Gardyne (C, Knaford), recalled that the period 1979-80 when the exchange rate was rising fastest, so had Britain's share of world exports of manufactures.

He suggested that in view of this, and the fact that Britain's current reserves were now at a record high level, there might be no harm in the Governor of the Bank of England showing more enthusiasm for buying sterling—which would help domestic credit expansion—in the same way as he had been enthusiastic to sell sterling in the past.

Mr. Lawson retorted that Mr. Bruce-Gardyne had exagger-



Lawson: Bank intervention "was confined to smoothing out fluctuations."

Shore: called for definitive statement on the role of the Bank.

ated the enthusiasm of the Governor.

"The fact of the matter is that whether the rate is rising or falling Government policy is to leave the rate to be primarily determined by market forces," he said.

Dr. Oonagh McDonald (Lab, Thurrock) asked the Financial Secretary to state his view of yesterday's market judgment of the pound.

Mr. Lawson answered: "I watch it with interest."

Mr. William Benyon (C, Buckingham) urged him to resist any advice to raise interest rates as a result of the temporary fall in the value of sterling.

The Financial Secretary commented: "You are right. We shall judge what is the appropriate level of interest rates according to the underlying

monetary situation and not be affected by these temporary blips."

Mr. Peter Shore, Labour's shadow Chancellor, called for a definitive statement on the role of the Bank of England as the pound came under pressure.

Was it the Government's view that the Bank should intervene to sustain the exchange rate as had been suggested by Mr. Bruce-Gardyne?

Or was it the Chancellor's position that in view of the loss of competitiveness from which Britain has suffered so grievously that there was a strong case for allowing "corrective action" to take place.

Mr. Lawson claimed that Mr. Shore appeared to be arguing both for the exchange rate to be held up and for it to be allowed to fall.

This led him to the conclu-

sion that the position taken by the Government must be "just about right."

Irritation among some Government supporters over the attitude of the CBI surfaced when Mr. Anthony Beaumont-Dark (C, Birmingham Selly Oak) asked the Prime Minister if she had been contacted by either the employers' organisation or the TUC about the fall in the value of sterling.

To cheers from other Tory backbenchers, he reminded her that both bodies had complained when sterling climbed to the £2.40 mark. Now that it had fallen to below £2 had she heard from them about the greater opportunities which they now had to compete?

There was laughter when the Prime Minister told him: "The answer is no."

She underlined the fact that when the pound was low it meant that Britain's exports were more competitive, but she also acknowledged that when the pound was high it meant that imported raw materials cost less.

Sir Geoffrey Howe, the Chancellor of the Exchequer, accused Labour MPs of painting a distorted picture when they challenged his assertion that there was the prospect of an upturn in investment in 1982.

Mr. Robert Cook, a Labour Treasury spokesman, asked how the Chancellor could reconcile his assessment with the findings of the CBI which showed that half the firms covered by their latest survey would be investing less in the next year than in the last year.

Sir Geoffrey explained that changes were taking place at different times in relation to each other. "The reality is that there are substantial signs of rising productivity throughout British industry," he declared.

£34bn held up by civil servants' dispute

By Philip Bassett, Labour Staff

The Government said yesterday that the Civil Service dispute had delayed £34bn to £35bn in revenue because of strikes by staff at key computer and other centres. The dispute is nearing the end of its 13th week.

The statement by Mr. Leon Brittan, Chief Secretary to the Treasury in reply to Commons' questions, follows publication yesterday of the union's latest figures on the amount stopped. The Council of Civil Service Unions claims that nearly £5bn has been halted.

Mr. Brittan said the loss was temporary and would be recovered. He said the strike action was completely unnecessary.

He came under pressure from MPs to help businesses in difficulty because of the halting of Value Added Tax payments. They appreciated the cash flow difficulties of businesses caused by the interruption of VAT repayments. "They are taking that into account in considering how far to press for payment both of Pay As You Earn and other tax liabilities that are overdue."

Taken out writ

Mr. John Farr (C, Harborough) condemned the Inland Revenue for sending "threatening letters" to one-man businesses for payments of "trivial sums" of tax when four-figure sums were due in VAT repayments.

One company facing this problem, Bostons International, an oil reprocessor based in Poole, Dorset, has taken out a writ against the Customs and Excise Department for £31,000, representing the VAT owed to the company for February and March.

The company buys waste lubricating oils, with VAT at 15 per cent, and processes them into industrial fuel oil, which is zero VAT rated.

The company will issue further writs if necessary for the £30,000 a month from March, and for a further £30,000 claimed for goods to be exported.

Mr. Robert Owen, company chairman, said: "HM Customs and Excise will not consider paying us. They intend to defend the case with more costly delay for us."

The Civil Aviation Authority said it did not expect flights today to and from London's Heathrow Airport to be adversely affected by action by air traffic engineers and telecommunications staff at the London Air Traffic Control Centre. Air traffic controllers will not be on strike.

The unions said there had been a 100 per cent response to its strike call by control staff at Prestwick yesterday, and one jumbo jet had flown illegally and unsafely from the airport. Services at Gatwick and Heathrow were also affected.

Benefit staff at three computer centres—unemployment benefit at Livingston in Scotland and Reading, and the child benefit computer at Washington, Tyne and Wear—are likely to be called out on Monday if talks today between the union and the Civil Service Department fail to produce any movement over the present offer of 7 per cent for this year and changes in future pay arrangements.

The TUC is understood to be concerned about the effects of the action. Many TUC general council members are worried about the possible prospect of disorder at closed benefit offices.

Three unions reject 6.2% rise and 39-hour week

Builders face a showdown

BY NICK GARNETT, LABOUR STAFF

IT WAS AN ODD quirk that on the day this week that employers and unions took a major step forward towards ending the wage bargaining jungle on large construction sites, pay negotiations for building and civil engineering collapsed.

The breakdown of those talks on Wednesday has not only resulted in a real prospect of industrial action but has also put under strain the national wage bargaining machinery that has operated since the early 1970s.

On Tuesday, the Transport and General Workers' Union, the General and Municipal Workers' Union and the Furniture, Timber and Allied Trades Union are expected to begin planning a campaign of industrial action.

The three unions have rejected the employers' offer of 6.2 per cent on minimum earnings and a 39-hour week. The civil engineering employers had been prepared to be a little more flexible than the building employers in marginally improving that offer.

Neither group, however, was prepared to move to the improvements the Transport and General Workers' Union indicated it was seeking. The employers told the unions that because of the economic climate they had gone as far as they could.

But this year's pay talks have also produced the deepest union split in the industry for years. The Union of Construction Allied Trades and Technicians, with the biggest membership in the industry of the four unions is recommending acceptance of the offer.

This is likely to be ratified

by the Ucat executive, also on Tuesday.

That executive will then consider the union's position within the national negotiating structure. It is the biggest union in the industry but if the other unions vote against offers it does not have the voting power on any of the negotiating bodies to force an acceptance. On the National Joint Council for the Building Industry, for example, it has eight votes and the other unions combined also have eight votes.

No one in the industry apparently wants to see this machinery break up. Mr. Les Wood, Ucat general secretary, said yesterday that his executive might wish to seek a further meeting of all the unions to try and resolve the position. With the current bitter division on the union side that might not prove fruitful.

He said however that because of the deadlock his executive would prepare to be "failed to deliver the goods."

The executive, he said, might then wish to try and agree on a "separatist" settlement solely with the National Federation of Building Trades Employers.

The employers might also be worried that a separate agreement with the NFBTE would really split the employers side who themselves do not always see eye to eye. A separate building agreement could result in the Transport and General Workers' Union redoubling efforts against the civil engineers in an attempt to force up a settlement.

The course of action for Ucat, if it accepts the offer

might be to sit back and hope that the industrial action by the other three unions fails.

Many employers are sceptical that the unions can muster much support for action. The civil engineers are more vulnerable than the builders, however. Mr. George Henderson, Transport and General Workers' Union national construction secretary, said after the talks: "There is no way that the lads are going to accept what is on offer."

Mr. Frank Earl, General and Municipal Workers' Union national officer, said Ucat might have to reconsider its acceptance of the offer.

Four difficulties within the union side have contributed to the current impasse.

● The rivalry between Ucat and the TGWU. This has been reflected in animosities between former officials of the unions and the successful push by the TGWU several years ago to increase its voting strength in the building industry's negotiating arm. This resulted in removing Ucat's previous voting majority.

This is now manifest in a clear desire within the TGWU to try and take over Ucat and growing poaching of each others' members.

● The weak state of Ucat finances to fight a strike. Ucat says though that in any case its consultation has shown that a majority of its members are prepared to accept the offer.

● The separate pay agreement between the TGWU and the Building and Allied Trades Joint Industrial Council, which have raised a 5.5 per cent offer from the other unions about the relative skills of each other's negotiators.

No splits on EEC budget says PM

By Ivor Owen

THE PRIME MINISTER switched to her role as First Lord of the Treasury yesterday in the Commons to scoff at reports that the Government is divided over how to conduct the negotiations to secure a reduction in Britain's net contribution to the EEC budget.

She was challenged by Mr. Michael Foot, the Opposition leader, to comment on a report in The Times that there were deep divisions between the Treasury and the Foreign Office over what the correct level of Britain's contribution should be.

Mrs. Thatcher told him: "I am First Lord of the Treasury and I do most of the negotiating with Europe. I am not disagreeing with myself."

Mr. Foot—who was repeatedly mocked by Government supporters about the divisions in the Labour Party—said he could understand why the Prime Minister was so determined not to leave the negotiations to her colleagues.

He repeatedly demanded that she should give an assurance that the British contribution to the EEC budget would be reduced to the level required to enable the Government to satisfy previous undertakings given to the House of Commons.

The Prime Minister insisted that the present Government had achieved greater success in securing a reduction in Britain's contribution to the EEC budget than its Labour predecessor.

She also stressed that Britain was not the largest net contributor to the EEC—Germany was by far the largest.

Earlier, Mr. Nigel Lawson, Financial Secretary to the Treasury, told MPs that the UK's net contribution to the 1981 EEC budget—including import duties, agricultural levies and VAT—was estimated to be about £500m.

He reaffirmed that the Government held to its position that there should be no increase in the 1 per cent VAT ceiling which applied to the EEC budget.

The whole of the negotiations and discussions about the restructuring of the budget and on other matters are within that firm context."

Parliament next week

COMMONS
Monday: Education (Scotland) Bill, report; Health Bill, report; Transport Bill, Second Reading; Food and Drugs (Amendment) Bill, report; Transport Bill, Committee; Employment Protection (Amendment) Bill, Committee; Education (Scotland) Bill, Third Reading; Sheep, Variable Premium (Protection of Payments) (Amendment) Bill, Committee; Education Bill, Committee; Local Government (Miscellaneous Provisions) Bill, Third Reading; Forestry Bill, report.
Tuesday: Debate on the effects of Government policy on the rights and opportunities of women.
Friday: Private Members' Bills.

LABOUR
Monday: Betting and Gaming Duties Bill, Second Reading; Food and Drugs (Amendment) Bill, report; Transport Bill, Committee; Employment Protection (Amendment) Bill, Committee; Education (Scotland) Bill, Third Reading; Sheep, Variable Premium (Protection of Payments) (Amendment) Bill, Committee; Local Government (Miscellaneous Provisions) Bill, Third Reading; Forestry Bill, report.
Tuesday: Debate on the effects of Government policy on the rights and opportunities of women.
Friday: Transport Bill, Committee.

Clause to close tax loophole for agency workers dropped

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A CLAUSE tightening up the tax arrangements for workers who obtain employment through agencies has been withdrawn from the Finance Bill as the result of strong protests from business organisations who would be affected by it.

The Government will now hold wider consultations about its proposals with a view to bringing forward a revised scheme in next year's Finance Bill.

The clause had been introduced to close a loophole which had resulted in an estimated £10m loss of tax revenue from avoidance and evasion.

The dispute goes back to the second Finance Bill of 1975

which brought in a measure to prevent non-payment of tax by people who found temporary work through employment agencies. They were brought within the PAYE scheme instead of being able to claim that they were self-employed.

But this provision has since been avoided by the formation of small companies usually consisting of only one person. These people—mostly engineers and draughtsmen—get contracts through an agency and can avoid payment of tax until the end of the financial year.

In some cases there has been evasion by the closure of a company or by a change of name. The comptroller and

auditor general estimated recently that there were 50,000 agency workers and of these 30,000 were one man companies.

Clause 34 of the present Finance Bill sought to prevent this by stipulating that large companies who employ these small concerns through an agency must deduct 30 per cent of their salaries as tax.

But this brought protests that the scheme was too sweeping and "brutal." The Institute of Tax observed that although it accepted the reasons for the clause, there was an element of "double taxation" involved. It felt that the effect of the clause was unnecessarily harsh.



Mr. Tony Benn being driven from his home in London yesterday by his son Hilary, to be admitted to Charing Cross Hospital for tests for a suspected viral infection.

Lords' ministers may get 42%

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

MPs ARE expected to approve today an increase of nearly 42 per cent in the pay of Ministers of State in the Lords.

The increase, which is tucked away among the motions on MPs' pay, is far higher than the 7 per cent which Lord Soames, leader of the Lords, will today be negotiating with the Civil Service unions.

But it goes some way to resolving the long-standing problem of how to remunerate junior ministers in the Lords, who, unlike Commons ministers, do not get a Parliamentary salary.

Lord Soames, as a Cabinet Minister, will get an increase of only just over 19 per cent—the same as MPs are getting as a result of their two-stage award.

The charge, during Lords question time, was made by Social Democrat Baroness Burton of Coventry, who has been protesting vigorously over discount tickets sold through unlicensed sales agents or "bucket shops."

A "large organisation" had

sent evidence to Lord Trefgarne, Trade Under Secretary, showing they had bought discounted tickets. Baroness Burton claimed:

"In a number of cases, these tickets were issued by an airline," she said. And the receipts showed the money paid was less than in the tariffs.

"He has that evidence, and what is he prepared to do about it?" she asked.

must face up to the issue.

Under the new arrangements, a Minister of State in the Lords will get £23,275 as against £18,400 now. Ministers of State in the Commons will get a total of £27,905—made up of £19,775 for their Ministerial pay and £8,130 for their Parliamentary pay—as against £23,180.

The whole question of MPs' pay has long been regarded as very sensitive. Nevertheless the Government decided not to try to block the stated increase which MPs were due to set in the arrangements made last year. But some Tory backbenchers believe MPs should set an example by exercising pay restraint, and six of them have tabled an amendment to today's motion on MPs' pay, cutting back the increase.

He proposed that the cost should be reduced and index-linked. The cost of registration is £50 and naturalisation £150.

"The Nationality Bill is precisely what it means, a bill of at least £100," said Mr. Tilley. He said there was a possibility that the fee for naturalisation could be raised to £200 or even £250 soon.

Mr. Tilley said the Opposition wanted the cost of naturalisation and registration pegged at £50 and any increase kept in line with increases in the retail price index.

Bid to cut nationality costs fails

THE COST of applying for British nationality is to go up, Mr. William Whitelaw, the Home Secretary, told the Commons last night.

During the final day's debate on the Nationality Bill, now at its report stage, MPs rejected, by 264 votes to 225 (Government majority 39) an Opposition bid to reduce the cost.

Mr. John Tilley, the Opposition's Home Affairs spokesman, complained that immigrants were not taking up their rights to British citizenship because the cost was too high.

He proposed that the cost should be reduced and index-linked. The cost of registration is £50 and naturalisation £150.

"The Nationality Bill is precisely what it means, a bill of at least £100," said Mr. Tilley. He said there was a possibility that the fee for naturalisation could be raised to £200 or even £250 soon.

Mr. Tilley said the Opposition wanted the cost of naturalisation and registration pegged at £50 and any increase kept in line with increases in the retail price index.

TUC launches cash plea to aid jobless

BY NICK GARNETT, LABOUR STAFF

A CASH APPEAL for setting up a national network of centres for the unemployed was launched yesterday by Mr. Len Murray, TUC general secretary.

The TUC has so far set up about 50 centres to give advice on financial and legal problems, organise recreation activities and make representations to local authorities on behalf of the unemployed.

They are part of a TUC programme at creating greater understanding and co-operation from the working population for the unemployed.

Mr. Murray said this would allow the unemployed to provide some cash support for the jobless and accept some responsibility for them.

The concept of centres, which are not alternatives to Job Centres, was decided upon at a TUC conference on services for the unemployed last November.

Although the TUC has not fixed any target for the cash appeal, officials said yesterday that £10,000 per centre could provide a reasonable amount of services. It wants a centre in every town.

Mr. Murray has written to Sir Geoffrey Howe, the Chancellor, asking what action the Government intends to take to meet commitments under the International Labour Organisation's Employment Policy convention.

THE PORT of Liverpool will be halted again from the first shift today and throughout the second by an unofficial strike of the 3,500 dockers over their annual pay award.

It will be the second one-day strike in eight days over the package deal following 10 years of uninterrupted annual negotiations without industrial action.

The decision took the port by surprise although the dockers' leaders claimed later they had told the Liverpool Port Employers Association they would be taking the strike action.

They said later that they had decided to carry on with it despite a considerably improved offer made by the employers at the resumed talks yesterday on the deal with the Transport and General Workers' Union.

Mr. Denis Kelly, chairman of the Mersey Dockers' Shop Stewards Committee, said the strike decision had already been taken but they would still be considering the latest offer.

The employers' original offer was for a £12 increase on wages and bonuses linked to changes in work practices on which they are insisting. The union's claim is for 13 per cent, about £14 with fringe benefits and no strings attached. No details were released of the improved offer.

Announcing the TGWU decision yesterday, Mr. Alex Kitzon, acting general secretary, said the union hoped it did not need to use its weapons and that the employers would be prepared to sit down and reach an agreement on wages.

The union's lay governing body also reaffirmed its intention of fighting the so-called Edwards plan for BL and to resist as far as it could the closure of the Rover factory in Solihull with the immediate loss of 5,000 jobs.

LUCAS INDUSTRIES faces strike action by aerospace workers following a 5 per cent take-or-leave-it pay offer.

The group, which lost £27.47m in the first half year, has told its 58,000 employees that it can afford only an additional £8 a week for skilled workers, £5 for the semi-skilled and £4 for the unskilled.

Lucas, with a wage review date of July for most workers, is at the head of the motor industry pay round. Its success in pushing through a 10 per cent deal in last year's inflationary conditions gave a strong lead to other companies.

Militant action by workers in the troubled motor components sector, where Lucas is seeking a cut of 4,500 jobs, seems unlikely. But feeling is running very high among the 13,000 workers in the profitable aerospace factories, according to Mr. Ernie Hunt, Birmingham South district secretary of the Amalgamated Union of Engineering Workers.

All 13,000 workers are to stage one-day protest strikes, and two key factories in Birmingham have given notice of a total stoppage from June 27. A strike at Shaftmoor Lane, which employs 1,000, and York Road, with 500, could cripple Lucas' important aerospace

Technology 'big threat' to printers

NEW TECHNOLOGY is the greatest threat to the printing unions, Mr. Joe Wade, general secretary of the National Graphical Association, said yesterday.

Experience in the U.S. and elsewhere suggested that the threat it poses "to our members' jobs is incalculable," he told the Society of Lithographic Artists' Designers and Process Workers at its Scarborough conference.

Instant print shops, new technology and fierce competition from abroad, were having a serious impact on the industry, he told the Society.

Foreign companies were competing in quality, service and prices.

Aslef pledge

THE TRAIN drivers' union Aslef yesterday pledged its total opposition to the de-nationalisation or injection of private capital into nationalised industries.

Specific reference was made at the union's annual conference in London to the proposals announced by the Government this week which invited investors to take a majority stake in three of BR's top hotels.

Ferries ban

P AND O FERRIES' services between Southampton and Le Havre will be disrupted this weekend because of an overtime ban by Southampton dockers, the company said yesterday.

The last sailing from Southampton will be on Friday at 4.30 pm and from Le Havre at 8 am.

Drinks problem

EMPLOYERS ought to help problem drinkers at work, Sir George Young, Junior Health Minister, said yesterday.

Studies showed most problem drinkers were in regular work. Ministers believed much could be done at the workplace to help change harmful drinking habits, he said in a written Parliamentary answer.

Holidays claim

BRITAIN'S telecommunications engineers yesterday authorised their union executive to order industrial action—strong, it strikes—if their negotiations over shift days fail.

Lucas faces stoppage over 5% offer

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

LUCAS INDUSTRIES faces strike action by aerospace workers following a 5 per cent take-or-leave-it pay offer.

The group, which lost £27.47m in the first half year, has told its 58,000 employees that it can afford only an additional £8 a week for skilled workers, £5 for the semi-skilled and £4 for the unskilled.

Lucas, with a wage review date of July for most workers, is at the head of the motor industry pay round. Its success in pushing through a 10 per cent deal in last year's inflationary conditions gave a strong lead to other companies.

Militant action by workers in the troubled motor components sector, where Lucas is seeking a cut of 4,500 jobs, seems unlikely. But feeling is running very high among the 13,000 workers in the profitable aerospace factories, according to Mr. Ernie Hunt, Birmingham South district secretary of the Amalgamated Union of Engineering Workers.

All 13,000 workers are to stage one-day protest strikes, and two key factories in Birmingham have given notice of a total stoppage from June 27. A strike at Shaftmoor Lane, which employs 1,000, and York Road, with 500, could cripple Lucas' important aerospace

activities and lead to sympathetic action by other factories, Mr. Hunt said.

Lucas has told union officials that wage increases must be limited because of difficult world trading conditions. Management has underlined the need to continue research and development and investment to remain competitive at a time of deep recession.

Several hundred workers from the Rover car plant in Solihull, West Midlands, marched to the town centre yesterday in an attempt to win support for their campaign against

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How an upstart squeezed growth out of a shrinking market

Rhys David on the rapid rise of Coloroll, a thrusting wallpaper maker

FOR six hours one evening recently, the Golden Garter Club in Manchester resounded to one of the success stories of British industry. Dancing the night away at company expense were the employees of Coloroll, their wives and husbands, union officials and suppliers, all celebrating record sales by the wall coverings supplier from Nelson, Lancashire.

Less than 10 years ago, Coloroll—today still a private company—was making paper carrier bags for the retail trade, a declining business under threat from plastics. The company now claims to be neck and neck with Crown, the Reed group subsidiary which includes Sanderson and Shand Kydd, as Britain's wallpaper brand leader. The Golden Garter event was to celebrate reaching more than £1m of turnover in one week. This, in itself had come about as a result of the company's success in achieving monthly sales 100 per cent up on last April, in wall coverings, where its main line is the Dolly Mixtures range; of the highly successful initial impact from its recent move into textiles;

and good sales in its new plastic packaging business.

Significantly Coloroll's wallpaper success has been achieved in a steadily declining overall market. Increased use of paint and of fitted furniture has resulted in the UK market for wallcoverings—all types of paper including vinyls, woodchip and Anaglypta—shrinking by 115m rolls in 1971-72 to only 94m rolls by 1980.

Coloroll, by contrast, is forecasting sales for 1980-81 of more than £20m compared with £18m in 1979-80. Despite the drop in consumer spending last summer, profits are expected to be only slightly down on that year's £3m when the group claims to have made 60 per cent of the total profit earned by the sector. Against the trend in the industry, it has increased its workforce from 280 three years ago to its present total of around 450.

Coloroll's emergence as a major force in the industry started with the appointment of John Bray in 1971 as sales manager to a then ailing company with sales of only around £1m a year. Now aged 44, Bray had been in charge of a

Canadian subsidiary of Addis and was offered a stake in Coloroll's equity by its chairman, Alan Garward, in return for better results.

Shake-up

Bray, who is now the chief executive, was attracted to wallcoverings as an area of expansion for the company partly because the product could be made on Coloroll's existing machinery but also because he judged that both the product and the industry itself were in need of a shake-up. The market was at the time dominated by Crown—responsible as recently as 1967 for 35 per cent of all wallpaper sales—with as many as 20 smaller producers trailing in its wake.

Wallpaper in general—despite the growth taking place in the comparatively new vinyl sector—had become dull, he concluded, and was no longer as attractive as it should be to young marrieds. Bray also observed that the industry was wastefully continuing to offer thousands of different patterns—chosen by customers after leafing through numerous bulky

books—even though most sales came from a relatively small band of styles and colours.

There were nevertheless some sectors of the market besides vinyls that were showing signs of growth. The public was rejecting cheaper surface printed paper—often being made on turn of the century machines—but was clearly interested in richer, and somewhat more expensive gravure and flexo printed papers, a small sector of the market that was still growing.

After testing this theory with some success with a range of own-brand labels for retailers like Home Charm, Coloroll brought out its first collection under its own name in 1977, following this up one year later with the launch of its now well-established Dolly Mixtures collection—a range of wallcoverings and specially co-ordinated fabrics. The aim, as John Ashcroft, the firm's managing director explains, was to fill another gap left unexploited by existing wallpaper manufacturers. "Co-ordination had been aimed towards the upper end of the market very successfully

by Laura Ashley and Sanderson, rather than at the middle of the market. There was nothing being made for "Mr and Mrs Scandinavian Utility Furniture"—couples living in modern houses with small rooms and wanting a small-patterned, stylish wallpaper," he observes.

With Dolly Mixtures proving an outstanding success commercially in this segment of the market, Coloroll has since sought to cover other sectors with new products such as Swiss, a washable paper and Highlights, a new embossed paper catering for the top end of the market which is due to appear soon. Efforts have also been made to develop exports and these now account for some 20 per cent of sales, with the Continent the main market. The rate of growth which the company can achieve in wallcovering, where it already claims to hold some 30 per cent of the UK market, is clearly now likely to slow down. Much of its sales emphasis, therefore, is likely to be directed towards new areas such as household textiles—a product which Coloroll reckons is suffering from some of the weaknesses it found



John Ashcroft, supplying small-patterned wallpaper for 'Mr and Mrs Scandinavian Utility Furniture'

in wallcoverings, and capable of being re-invigorated in much the same way.

The company, which buys in its ranges of bed linen, curtains and other similar products from Vantona and Courtaulds, has gone national in textiles for the first time recently, and has backed this launch with the same stock availability it offers in wallcoverings. Some £750,000 has been invested in stock to ensure retailers can be offered immediate delivery, and a textile sales force recruited.

Coloroll executives reckon that with this approach they can quickly expand the company's share of a total market for the household textiles estimated at £250m a year. "We have a different philosophy from other manufacturers in that we recognise that gross profit is relative to stock turn, and that this in turn depends on the service the supplier offers to the retailer. Traditionally the lead time from manufacturer to retailer in household textiles has been as much as 13 weeks, so that it becomes necessary for the retailer to tie himself up with stocks. Our approach will make it much more profitable for retailers selling our ranges," John Ashcroft claims. The company believes it has already captured around two per cent of the market in household textiles and it is predicting that it will be number three in the highly fragmented branded sheets market by the end of the summer.

The question inevitably is whether Coloroll has succeeded in finding a formula for running difficult businesses, such as wallcoverings, which has eluded much bigger rivals, or whether,

particularly with its move into textiles, it will now over-reach itself.

If overall demand in the wallpaper sector does recover significantly as house building revives, Coloroll could find its stock service increasingly difficult to maintain. The company did, however, show itself adept last year in dealing with the reverse problem—the build-up of stock which followed the sudden ending of the consumer spending boom in early summer. Action was taken very quickly to reduce output and employee numbers in Nelson to adjust to the lower level of demand.

Imports

At the same time, the innovations in wallpaper marketing introduced by Coloroll have not gone unnoticed and it is likely to find itself facing tougher competition for shelf space from re-organised rivals. Coloroll has, however, been actively selling to the trade the advantages—as in the super-market business—of reducing the number of brands carried as a way of improving stock turn and lowering costs.

In textiles, Coloroll has yet to test fully its conviction that business is business, and that the marketing approach adopted for wallpaper will work, for example, in sheets and pillowcases. One major difference between the two sectors is the absence in wallpaper of significant import penetration—currently only around 5 per cent. In household textiles Coloroll is up against strong American, Portuguese and Far

East pressure as well as UK competition from Carrington Virella, Vantona, Lomho (through its Brentford subsidiary), Courtaulds, Highams and Tootal. Moreover, despite the growth in imports over the past two years in particular, none of the comparatively modern investment in the sector has been scrapped. In consequence Coloroll could find it difficult to make profits in a market where prices could well be undercut by weak sellers for some time to come.

Against this, however, Coloroll executives see a synergistic effect from the combination of textiles and wallcoverings. "New outlets are being found for textiles in DIY shops alongside wallpaper. We can expect a similar increase in wallpaper sales through textile outlets," Ashcroft comments. As for imports, the co-ordinated ranges offered by Coloroll provide retailers with a better selling opportunity. "The importer cannot offer products which cover the whole room."

More important than any of these factors, however, is whether Coloroll maintains its touch for what the public wants. Retailers who commit themselves heavily to Coloroll are unlikely to brook too many mistakes in the selection of designs. And while wallpaper—partly through Coloroll's efforts—has become less dull, it has also become much more fashion-orientated and hence more subject to the whims of the public. Interpreting these is likely more than ever to be the key to success for Coloroll and the competitors who may now try to emulate its progress.

Coloroll's successful assault on the UK market has been built on the conviction of John Bray, the chief executive, that the concept of covering walls with paper still had a lot of life in it. The decline in the market, he decided, was due to the tiredness of the existing product and the failure of the industry's leading concerns to introduce new selling methods.

The key element in the company's strategy has been stock availability. "It has been common in the past for retailers to have as many as 20 per cent of all lines out of stock, and for orders to take as long as six weeks to get through," explains John Ashcroft, the managing director. "We try to keep 98 per cent availability of all lines, and our target is 100 per cent."

Coloroll also tries to ensure a stock turnover of six times a year, and, in order, to achieve this, uses selling methods unfamiliar in the

Aiming for a short shelf-life

wallpaper sector. Major customers will get a weekly telephone call from a sales girl aimed at sweet-talking them into keeping their racks full. This is followed by a personal call, perhaps once every two weeks, from one of its representatives in the 60-strong sales force.

The company's aggressive approach to marketing has at the same time been made possible because of changes in the pattern of retailing for products such as wallcoverings—trends which it again claims to have observed and exploited ahead of its rivals. The specialist wallpaper and paint shops, many of which have traditionally been part of vertical chains through from the manufacturer, have been exposed over recent years to fierce competition from Do-It-Yourself super-

stores such as Home Charm, Marley, Dodge City and Texas, all offering heavy discounts. Coloroll decided to direct much of its selling towards these outlets and it recognised they could not tolerate empty racks.

Another essential element has been the company's willingness to go out and acquire what it believes to be some of the best talent in the UK wallpaper industry. Ashcroft himself is still only 32 and had previously been a branch manager for Crown and then marketing director of its French subsidiary, before being appointed Coloroll's deputy managing director in 1979, and more recently its managing director.

Earlier in 1977 the company recruited John Wilman, one of Crown's top designers,

to be its art director. His team includes Linda Beard, a young textile designer who has been responsible for Coloroll's biggest success, its Dolly Mixtures collection. Also in 1977 Bray managed to persuade Bill Dobie, managing director of Paragon, the wallpaper subsidiary of Leyland Paints, to move across and become Coloroll's sales director.

The investment in people has been accompanied by spending of around £1m a year on design, including a large proportion bought in from freelancers, and on printing rollers, and by a continuing programme of re-equipment again costing well over £1m a year and financed mainly out of profit. New flexo and gravure printing machinery has enabled the company to go on extending

the range of sophisticated and higher value wallpapers it can produce.

Finally, deliberate attempts have been made to cultivate good relations with the 400-strong labour force which is represented by the two hard-headed print unions, the National Graphical Association and the Society of Graphical and Allied Trades. A section of the old cotton mill from which Coloroll operates, houses the staff with its three rowing machines, bikes, punchbags, wallbars and other assorted training equipment.

As an illustration of the company's pragmatic approach to industrial relations, when Bray went to 10 Downing Street earlier this year for a reception for successful small and medium business, he took with him Harry Carré, the Sogat father of the chapel (shop steward) at Coloroll.

Annual General Meeting of April 29, 1981

At the Annual General Meeting on April 29, 1981, chaired by Chairman François Giscard d'Estaing with the assistance of Honorary Chairman Georges Assémat and General Manager Albert Bouvier, the shareholders of BFCE heard the Chairman's statement and the reports of the Board and Auditors. The 1980 balance sheet, profit and loss account and appropriation were approved.

The bank's total assets "France and Abroad" at December 31, 1980 stood at 159.7 billion francs, 14.1% higher than the figure of 140 billion a year earlier. The increase is attributable to:

A 17.1% rise in bank placements and customer credits to a total of 40.1 billion francs, divided approximately equally between francs and other currencies as compared with a 60%/40% breakdown in 1979. This trend is due to expansion, particularly abroad, of foreign currency operations, financed in part out of the proceeds of a third floating-rate bond issue of US\$ 40 million, while franc operations were still subject to credit restrictions which were eased early in the year due to a 100,000,000 franc new share issue and bond issues of 300,000,000 francs.

A 13% increase in short, medium and long term export financing requiring BFCE's intervention.

The aggregate exceeded 106 billion francs and accounts for 66.4% of the total assets. Including memorandum items, the increase was 7.3% in short term, 18.9% in medium term and 16.2% in long term.

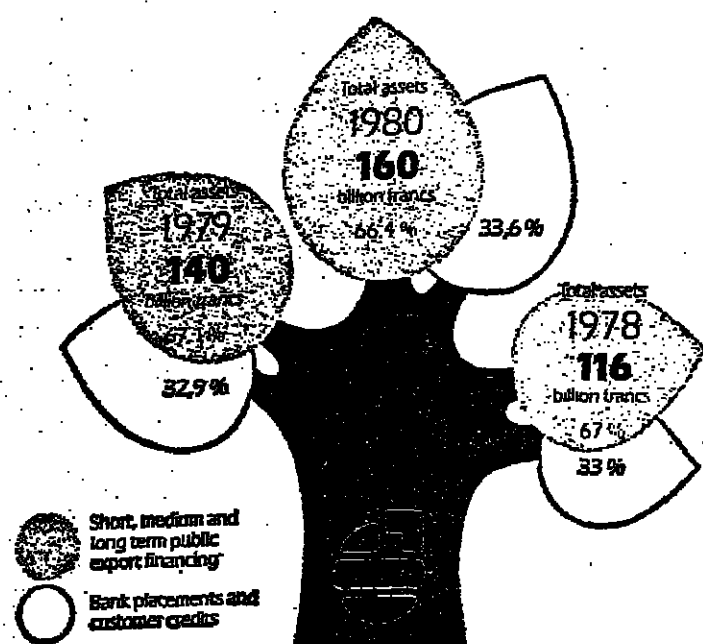
The profit and loss account reflected a gross banking profit of 1,106 million francs, after 828.1 million francs the year before, the majority of the 33.6% advance arising from the combination of a significant increase in working capital and customer deposits and an improvement in reinvestment conditions in the latter half of the year, in addition to the high volume of letter of credit and guarantee business. After the customary appropriations, including 10,200,000 F to the employee profit-sharing, 40,000,000 F for corporate income taxes and a substantially larger transfer to provisions for credit risks, the net profit was 60,400,000 francs, a 32% increment corresponding approximately to the gross banking profit increase.

At the same 7 1/2% rate on a larger capital, the dividend is increased from 15 to 22 1/2 million francs, and a sum of 19,500,000 F was appropriated to reserves as against 13,700,000 francs in 1979.

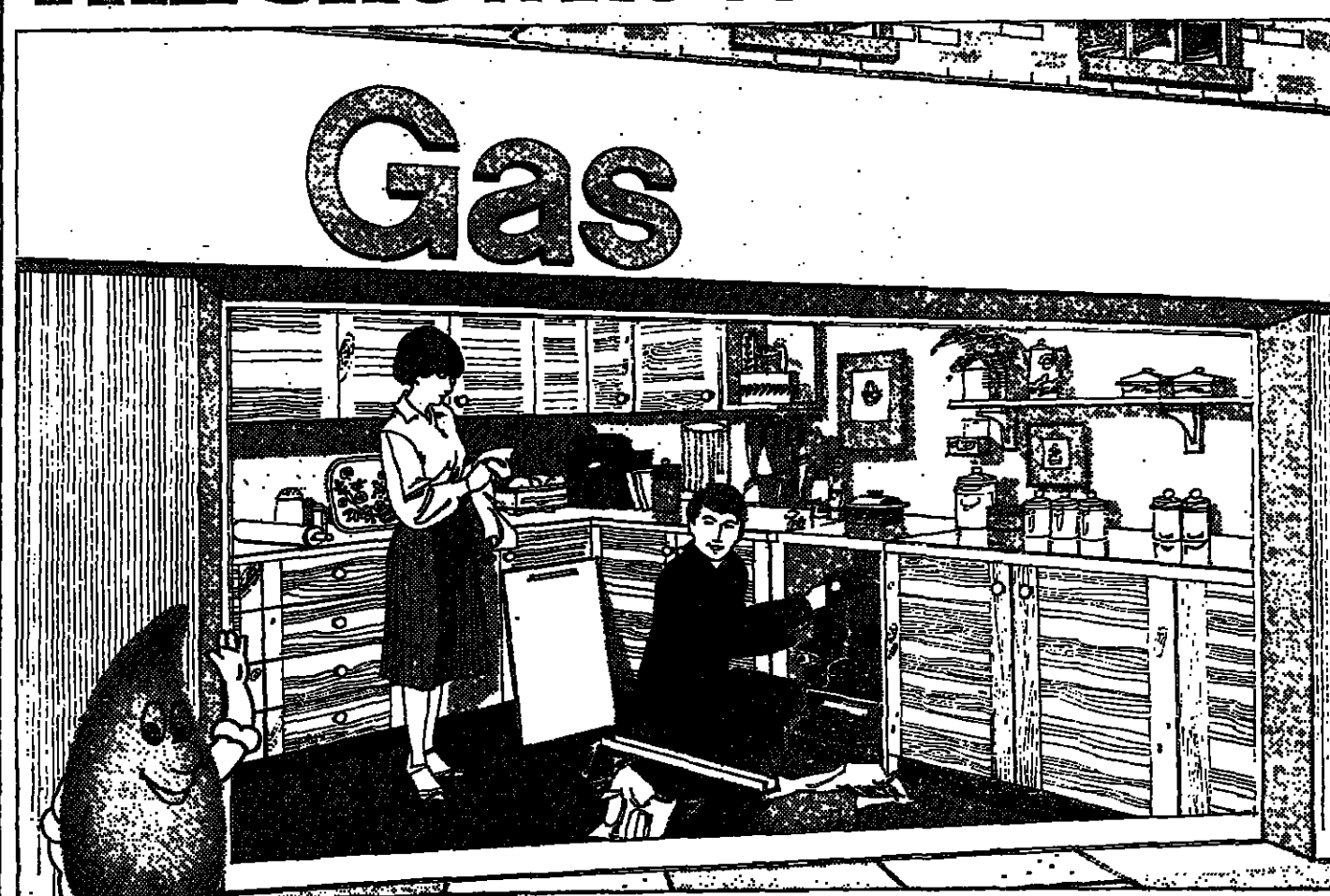
The total of shareholders' equity and long term resources now approaches 1.8 billion francs.

BFCE

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR



THERE'S A LOT MORE TO GAS THAN YOU'LL SEE IN THE SHOWROOM WINDOW.



Our skilled service engineers handle more than 15 million service calls every year—and our range of service activities covers everything from a free 24-hour emergency service to sophisticated regular maintenance contracts for the most up-to-date central heating systems. For elderly or disabled customers, we provide special controls to make gas appliances easier to operate, braille thermostats for the blind, and free gas safety checks.

To find out more about our range of services, drop into your local gas showroom. **BRITISH GAS**

MAKE THE MOST OF YOUR GAS SHOWROOM.

THE PROPERTY MARKET BY ANDREW TAYLOR

Coin St inquiry adjourned

PLANS BY Greycoat Commercial Estates to redevelop the controversial Coin Street site on London's South Bank received another setback yesterday when a public inquiry into the scheme was adjourned for three months.

Greycoat executives said they were deeply unhappy at the decision by Mr Victor Radmore, the inquiry inspector, to adjourn the hearing until September 8. The company says it will appeal to the High Court to get this decision overturned. The call to have the inquiry adjourned was backed by the new Labour-controlled Greater London Council which is supporting local action groups in strongly opposing the Coin Street proposals put forward by Greycoat, London Estates and Commercial Properties.

The joint developers are proposing to build between 384,000 sq ft and 995,000 sq ft of offices on the 13 acre Coin Street site. Development proposals also include provision for shopping, industry, housing and leisure facilities.

The Coin Street site, next door to the National Theatre, has been surrounded in controversy. This is the second public inquiry to be held in 18 months into development plans for Coin Street.

Following last year's public inquiry Mr Michael Heseltine, Environment Secretary, called for a mixed development on the site. Schemes by both Greycoat and Commercial Properties were among those rejected by the Secretary of State last year.

Greycoat said that it was very disturbed at the further delay in the public inquiry which has already been adjourned once this year. The inquiry originally began before the GLC elections took place last month. However Greycoat said yesterday that it was determined, more than ever, to press ahead with its plans.

If the inquiry finds in favour of Greycoat's and Commercial Properties, then the joint developers would appear to be in a strong position. They have already acquired all the land they need to develop the site from the former Conservative controlled GLC—a deal which was strongly criticised by the then Labour opposition.

However, the land sale is subject to planning permission being granted at the end of the current inquiry into the site. Greycoat Commercial will not be allowed a second bite at the cherry.

Also the new Labour GLC has not ruled out the possibility—should it lose the inquiry decision—of attempting to jeopardise any "unwelcome development" by disrupting or delaying vital road access schemes. This, however, may prove difficult given Labour's modest majority on the GLC, but either way it still looks like being a tough battle ahead.

Coin Street looks like being the forerunner of a number of battles, given the Labour group's views on office development in central London and particularly on the south bank

where it believes that priority should be given to housing, industry and community facilities.

The GLC is supporting a rival plan for the Coin Street site proposed by the Association of Waterloo Groups. This calls for 390 flats, a new park, shopping, leisure facilities and accommodation for light industry.

Meanwhile, it has been a mixed week for Greycoat Estates, which has stepped up the marketing campaign for its £70m prestige office development at Cutlers Gardens on the eastern boundaries of the City of London. The scheme is backed by Standard Life Assurance.

The first two office blocks to be completed in the centre have been on the market for about a fortnight but it was not until this week that joint letting agents Richard Main, Baker Harris Saunders, and Teacher Marks publicly announced the rents which they will be seeking.

Asking rents for the blocks—of 41,200 sq ft and 74,000 sq ft—will be £17.50 and £18.10 a sq ft respectively. The two buildings are due for completion in July.

The development on the site of the former Port of London Authority warehouse at Cutler Street will eventually provide 500,000 sq ft of office space in seven blocks ranging from 32,000 sq ft to 127,500 sq ft. The whole scheme is due for completion at the end of this year.

Davy stays put

DAVY MCKEE, the power engineering and construction arm of Davy Corporation, will not after all be moving into the Greycoat Estates 150,000 sq ft office development around the corner from London's Euston Station.

Davy agreed to take the offices around 18 months ago but since then the construction industry has moved into recession and the company is now re-evaluating its space requirements.

As a result Davy McKee has asked Goodman Mann to find a new tenant for the building at 250 Euston Road, which is being developed jointly by Greycoat and Camden Council. The scheme which is due for completion next month has been funded by Legal and General.

Depending on the response from potential tenants, Davy

has not entirely ruled out the possibility of taking some of the space at Euston Road; but this would appear to be unlikely at this stage.

Under the terms of the deal with Davy rents have been agreed on the basis of the prevailing market rate for the area but with Davy paying a modest discount below this figure. The terms of the lease are understood to run for 25 years.

Meanwhile, Amey Roadstone Corporation is looking for a tenant for its former headquarters at 15 Stanhope Gate, London W1. The building group, a subsidiary of Consolidated Goldfields, is asking a rent of £225,000 for the 16,000 sq ft building. Anthony Lipton is representing Amey Roadstone, which is also considering the possible sale of its leasehold interests in the building.

Investment co-ownership plan

THE DOMINANT position of the institutions in prime property investment came up again this week. This time, however, the accent was on the consequences for other investors in the market.

Noting that current prime yields had maintained their position of three months ago—offices 4½ per cent, shops 3½ per cent, industrial 8½ per cent on their sample—Healey and Baker said this week that the reduction in MLR in the Budget had enabled non-institutional purchasers of property to become more aggressive in making investment acquisitions.

"Over the last three months," says Healey and Baker, "there has been a notable upsurge of interest in properties that fall short of prime quality, by property companies, private trusts and the like."

Marty Meade would agree with these sentiments. Meade is co-founder of Meade Lerner, property investment consultants, which this week launched a new investment vehicle—Property Investment Co-ownership Trusts—for investors who have been priced out of the prime property market but would still like to own their own pieces of bricks and mortar.

Meade says: "As surveyors we have seen many clients, private individuals, corporations, family trusts, small pension funds, which have expressed a desire to own specific property investments rather than taking shares in a managed portfolio."

Meade Lerner aims to fill the

gap by creating trusts for which Barclays Bank will act as trustee. These trusts, with a maximum number of ten participants investing a minimum of £25,000 each, will invest in single properties in the £100,000-£1m price range.

Income and capital upon disposal will be distributed at gross, after small pension funds in the high yielding areas and high tax-payers in more reactionary situations.

Discussions of the merits of any investment situation will have to wait until Meade Lerner puts up specific properties for sale.

However, Meade's example of a £150,000 shopping centre to yield 14.71 per cent gross brought the odd wry comment from the market.

"The higher the yield," said one specialist, "the more likely

it is that you will sacrifice location, not only in terms of a particular town—but the positioning of the site within that town. On a 4 per cent yield basis you would need compound growth of 9 per cent a year to keep pace with inflation; at 8 per cent you need 5 per cent real growth; at 14.71 per cent for the risk, and at 14 per cent you could be talking about the prospect of growth at all."

Meade himself does not want to be tied to the high yield concept though he maintains that growth record, sound tenure and the 14.71 per cent yield can be proved in this case.

"The proof of the pudding," he says, "will be in the eating."

Investors, of course, will want to study the menu.

William Cochrane

New market seeks home

A CITY HOME is being sought for London's new financial futures market, which is due to open its doors for the first time in spring 1982.

A shortlist of five likely addresses has been drawn up by City agents Richard Saunders and three possibilities have been chosen for closer investigation by architects Whimney Mackay Lewis.

It is not an easy task given the strict requirements of the market's steering committee—headed by Mr. John Barkshire,

chairman of Mercantile House—and the shortage of good quality commercial space in the City's central area.

"We are initially looking for a market floor with a minimum space requirement of 6,000 sq ft and unimpeded by central columns. It has been very difficult," says Mr. Barkshire.

The London Financial Futures Exchange will also need a further 3,000 to 4,000 sq ft of office accommodation to house market staff but this need not necessarily be in the same building as the market itself.

Bayrische Landesbank Girozentrale has taken 10,490 sq ft of space at 33 King Street, London EC2 at an initial annual rent thought to be around £200,000. Debenhams Tewson and Chinnocks represented the Bavarian bank while Jones Lang Wootton represented the landlords Norwich Union.

Prudential Assurance together with IDC Property Investors has acquired a 7 acre industrial site in Billiet Road, London, E17. Work has already started on a 144,000 sq ft industrial/warehouse scheme to provide units rang-

ing from 2,350 sq ft to 24,000 sq ft. Rents of between £250 and £400 a sq ft are being quoted, by letting agent Edward Erdman. The first units will be available early next year.

Berkeley Hambro Property has let 55 High Holborn, London WC1 to Trans-International Life Insurance which is paying an initial rent of £150,000 (£13.15 a sq ft) for the 11,400 sq ft self-contained office block. De Groot Collis and Michael Langley were letting agents and Harding, Son, and Daw represented Trans-International.

DEVELOPMENT SITE FOR SALE BILLINGSGATE MARKET LONDON E.C.3

TOTAL SITE AREA 75,000 SQ. FT. / 6,970 SQ. MTRS.

CLOSING DATE FOR OFFERS FRIDAY 28th AUGUST 1981

OFFER DOCUMENT, INFORMATION AND APPOINTMENTS TO VIEW

JOINT SOLE AGENTS

St Quintin

THE CITY SURVEYOR CORPORATION OF LONDON
GUILDHALL LONDON EC2P 2EJ
01-606 3030 Ext 2513

Telephone 01-295 4000

FOR SALE BY INFORMAL TENDER LAND AND BUILDINGS

AT
YORK ROAD, BATTERSEA, LONDON, SW11

COMPRISING 9 ACRES

(Part Freehold, Part Leasehold)

AFFORDING EXCELLENT DEVELOPMENT POTENTIAL

Tender documents from:

W. BERRY TEMPLETON 47 Great Russell Street,
LTD London WC1B 3PA
PROPERTY CONSULTANTS Telephone 01-637 4577

BY ORDER OF COURTAULDS LANSIL WORKS LANCASTER

800,000 SQ. FT. FACTORY FOR SALE
29-ACRE SITE

Close to town centre and 2 mile from M6 Junction 34.
Potential for refurbishing and splitting.

Estates Dept. Courtaulds Ltd 1 Portland St. Manchester M60 3AP
Telephone: 061-236 8466

COURTAULDS

WINCHESTER JUST OFF A33

INDUSTRIAL PREMISES
85,650 sq ft including basement
Ample car parking.
For sale (void) for may let.
For further details apply Ref. IND,
Conrad Ribbat & Co
01-325 4499

Prominent New Warehouse/Factory

TO LET 8765 sq. ft.
London SE8
LEONARD GREEN 01-248 6047

A SELECTION OF WEST END OFFICES

Exchange Court WC2
Superb refurbished
s/c building
New Lease
6,750 sq. ft. approx
(89175)

Savile Row W1
Executive office floor
To Let
5,000 sq. ft. approx
(00583)

Princes Street W1
A modern office building
of 4,480 sq. ft. approx.
Lease to be assigned.
Without premium.
Rent £60,000 p.a.

Doughty Street WC1
Modernised Georgian
office building
Lease for sale
2,818 sq. ft. approx
(00425)

Queen Anne's Gate SW1
Refurbished, self-contained
ground and upper floor offices
2,160 sq. ft. approx
To Let
(08006)

Westbourne Grove W2
Modern self-contained
office floor
2,270 sq. ft. approx
Lease for sale
(02820)

Knight Frank & Rutley
20 Hanover Square London W1R 0AH Telephone 01-629 8171

INDUSTRIAL

WALSALL, WEST MIDLANDS
Factory premises 82,000 sq. ft. on 2.5 acres
Low rent, excellent access to M6 & M5. To Let

LEICESTER
Single storey factory/warehouse
9,650 sq. ft. vacant possession. Close to M1
& City Centre. For Sale Freehold

COLCHESTER
Modern single storey factory 7,385 sq. ft.
on 0.5 acre site.
Heating throughout. To Let

WOKING, SURREY
Excellent warehouse & offices 35,500 sq. ft.
Immediate possession. Lighting, heating &
sprinklers throughout. Close to M3, A3, M25. To Let

IVER, BUCKS
Excellent modern factory/warehouse
8,650 sq. ft. Lease For Sale

MATTHEWS GOODMAN & Postlethwaite

LONDON, LIVERPOOL, BIRMINGHAM
01-248 3200 TO UPPER THAMES ST LONDON EC4R 3JH

King's Ride, Ascot.

Freehold Office/Computer Complex
Approx. 12,180 sq. ft.
plus 3,122 sq. ft. storage

FOR SALE

Sole Agents

Hampton & Sons

6, Arlington Street, London, SW1A 1RB. Telex: 25341
01-493 8222

Warehousing and Industrial

25p per sq. ft.
Good Quality Single
Storey Buildings
Centre of England
50,000 sq. ft. +

Tony Taylor.
Grinley & Son 021-236 8236.
Ian Montgomery.
Evans of Leeds 0283-790333

HULL

CLOSE CITY CENTRE
6,500 sq ft
EXCELLENT MODERN
OFFICES
suitable Sales/Administration Centre
Long or short term let
J. F. HALL & CO., F.R.I.C.S
5 Trinity House Lane, Hull
Tel: 0482-22358

K for Industry

ENFIELD

17,200 sq. ft.
Factory
FREEHOLD FOR SALE

FINSBURY PARK

3,000-33,500 sq ft
New Factories adjoining bus and
tube stations
TO LET

HAYES, MDDX.

8,000 sq ft
New single-storey Warehouse
TO LET

PETERBOROUGH

41,730 sq ft on 6.95 acres
Factory and Land
FREEHOLD FOR SALE/TO LET

SOUTHAMPTON (SHIRLEY)

52,000 sq ft on 1.65 acres
Factory
FREEHOLD FOR SALE

SOUTH CIRCULAR/M4

Warehouse Units
High Office content
Immediate occupation
TO LET

SWANLEY

Adjacent Motorway Junction
New Warehouse Units
From 8,650-55,400 sq ft
TO LET

WOOD GREEN, N22

6,500-28,000 sq ft
New Factory Warehouse Units
Immediate occupation
TO LET

King & Co

Chartered Surveyors
1 Snow Hill, London, EC1
01-236 3000 Telex 885485
Birmingham - Leeds - Manchester - Brussels

Camberley 33,306 sq. ft.

BEECH HOUSE
NEW OFFICES ON 3 FLOORS

AVAILABLE JULY 1981



- * Heathrow: 20 minutes.
- * M3: 5 minutes.
- * 83 private parking spaces.
- * Ample public parking adjacent.
- * Prominent position.
- * Highest specification and finish.

Letting Agents: **Pearson Williams**
Maybury House, High Street,
Frimley, Camberley GU8 5HU
Tel: (0252) 65226

Planning for the future

And changing for the better. We understand the needs and problems of today's industrialists. We pride ourselves on the expertise and skills of our industrial development team—a team which helps new companies set up in Chwyd every month. These companies choose Chwyd after making an exhaustive search of the options open to them throughout the UK. Wouldn't you like to know why?

They take many important facts into account—not least of which is Chwyd's location—just 3 miles from dual-carriageway from the motorway network.

together with our excellent port, rail and air facilities which are all close to hand.

Chwyd's status as a Government designated area offering financial incentives to companies that invest in mainland Britain, along with our skilled and adaptable workforce, make Chwyd the right choice for your company.

We are planning for the future. If you join us, you get the full facts by sending for our colour brochure. Contact Wayne S. Morgan, Country Industrial Officer, Chwyd County Council, Shire Hall, Chwyd, North Wales. Tel: 0492 2121. Telex: 8181.

Let us help you plan for the future.
Chwyd

CENTRAL LONDON HEADQUARTERS OFFICE BUILDING

OF AN EXCEPTIONALLY HIGH STANDARD

SQ. 95,000 FT.

NEW TELEPHONE SYSTEM INSTALLED
CENTRAL HEATING
FOUR LIFTS
CARPETED
DOUBLE GLAZED
SUSPENDED CEILINGS
NEW TOILETS THROUGHOUT
PRIVATE BASEMENT CAR PARK
FOR 42 CARS

TO LET

WITH IMMEDIATE POSSESSION

Joint Letting Agents

Hillier Parker
May & Rowden
77 GROSVENOR STREET, LONDON W1A 2BT
01-629 7666

PEPPER ANGLISS
& YARWOOD

5/6 Carlos Place, London W1Y 6LL
01-499 6066

Offices

ALHAMBRA HOUSE
27/29 CHARING CROSS ROAD
LONDON WC2

23,000 sq. ft. approx.
quality office
accommodation

- Centrally located
- Immediate occupation
- Car parking available
- Automatic passenger lifts
- Carpeting
- Telex and telephones installed

BRAHAM GOOD
partners
Chartered Surveyors
01-935 1653

Richard Ellis
Chartered Surveyors
6-10 Bruton Street, London W1X 8DU
Telephone: 01-408 0829

CITY OFFICES

ST. JOHN'S STREET, EC1 2,700 sq. ft.
CURSOR STREET, EC4 4,500 sq. ft.
ST. JOHN'S STREET, EC1 2,480 sq. ft.
CHANCERY LANE, WC2 3,810 sq. ft.
BREAMS BUILDINGS, EC4 3,987 sq. ft.
ST. ANDREW STREET, EC4 4,350 sq. ft.
ST. THOMAS STREET, SE1 5,367 sq. ft.
ST. JOHN'S LANE, EC1 6,588 sq. ft.
OFF FLEET STREET, EC4 8,300 sq. ft.
ST. JOHN'S LANE, EC1 8,500 sq. ft.
FETTER LANE, EC4 10,639 sq. ft.

Ref: O/TPW

Herring
Son & Daw
Chartered Surveyors
26/28 Sackville Street
London W1X 8QL
01-734 8155

REDEVELOPMENT SITE FOR SALE

SITE AREA 0.8 ACRES (APPROX.)

PENZANCE, CORNWALL

Prestigious sea front site close to harbour and overlooking the promenade. Existing use: Garage, Showroom, Offices & Stores. Subject to planning consent possibly suitable for development as: Hotel, Leisure Complex, Shops and Offices or Residential Flats.

BODDY SON & FLEURY

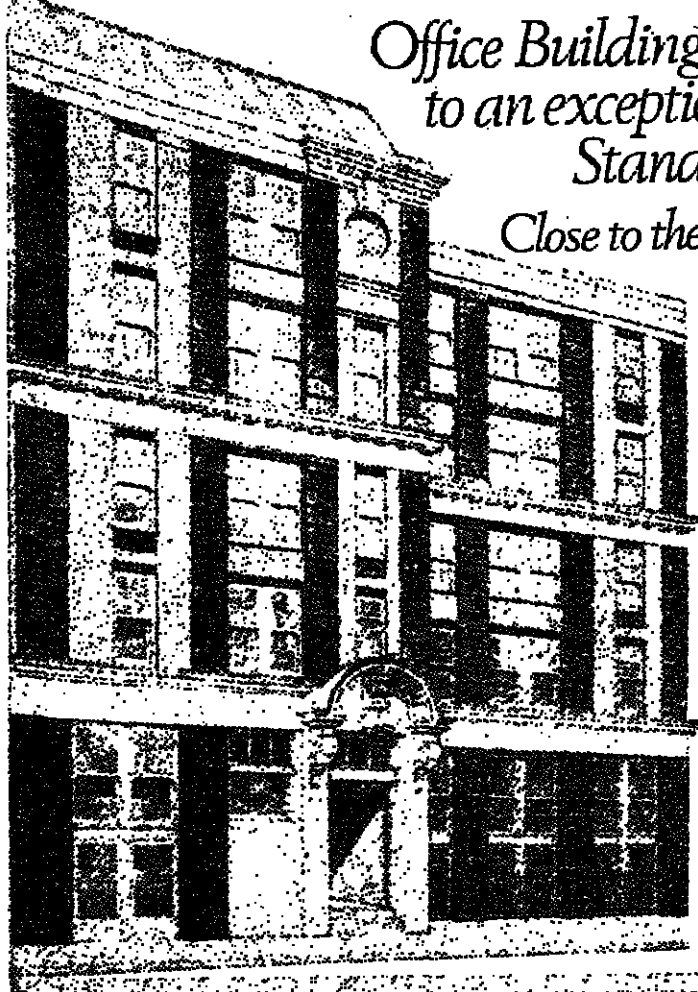
Chartered Surveyors
22 Lockyer Street, Plymouth - Tel: 0752 264291

43 Bartholomew Close E.C.1

Development by Clermont Properties Ltd & Algrey Developments Ltd.

Office Building Modernised to an exceptionally High Standard.

Close to the heart of the City

29,000 sq. ft.
TO LET

Healey & Baker
Estate Agents 18, 20 in London
18 Old Broad Street
London EC2M4AR
01-628 4361

Jones Lang Wootton
Chartered Surveyors
Kent House, Telegraph Street,
Moorgate, London EC2R 2UL
01-638 6040

OFFICES IN ST. JAMES'S SQUARE FROM 5,500-25,500 SQ. FT.

Three floors of modern air-conditioned office accommodation, with parking

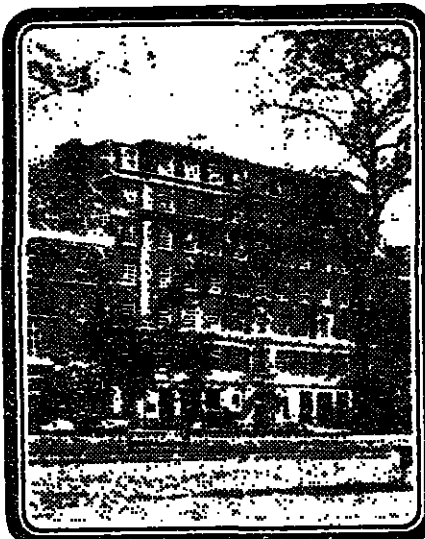
- Full air-conditioning
- 3 automatic passenger lifts
- Impressive entrance hall
- 24-hour access
- Uniformed Commissionaire
- Carpeting throughout
- Telephone and Telex facilities
- Underfloor trunking
- Double glazing
- Car parking
- Male and female toilets on each floor
- Child proof drinking fountains
- Tea-making rooms

NORFOLK HOUSE

ST. JAMES'S SQUARE LONDON SW1

DE & J LEVY
01-930 1070

Estate House, 150 Jermyn Street, London SW1Y 4UL, Telex: 257761



Sefton Park, Nr Slough

Freehold research and development complex with impressive administration and staff facilities.

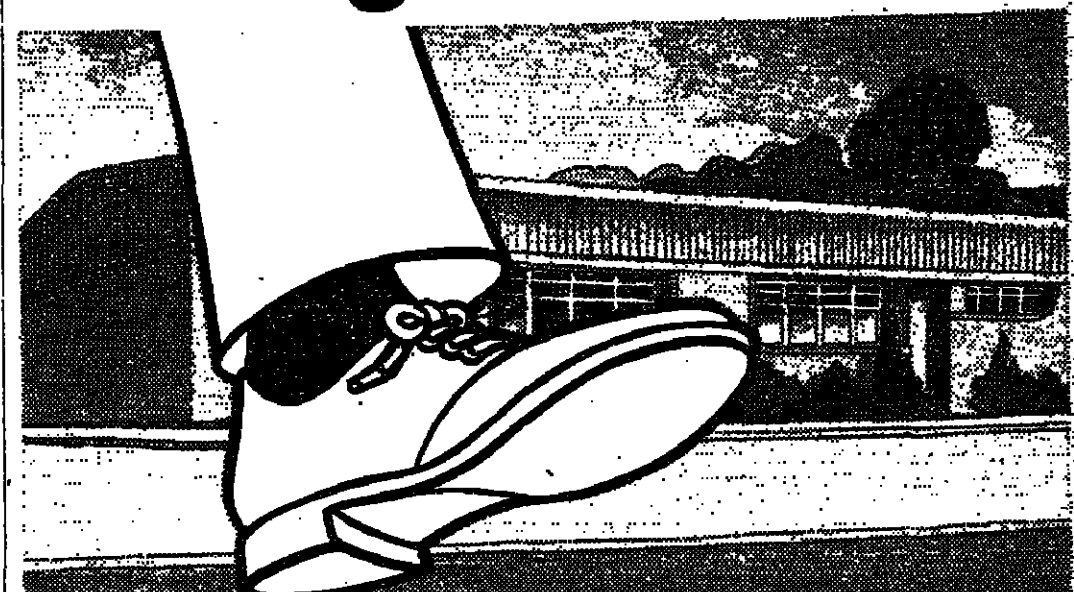
Offices, laboratories and stores, totalling 84,000 sq ft approximately in 34 acres.

To be sold

All enquiries:

Debenham Tewson & Chinnocks
Chartered Surveyors
44 Brook Street,
London W1Y 1YB
01-408 1161

Step into success right now.



Sites, units from 750 sq. ft. to 12,000 sq. ft. at Llantarnam Industrial Park, Cwmbran.

We'll put you strides ahead. So successful is business in our bustling new town, we've had to expand - creating yet another industrial development. Llantarnam Park.

We've factory units from 750 sq. ft. to 12,000 sq. ft. and larger. Serviced sites are also available. And we've a great variety of grants and financial incentives.

As any business here will tell you, Cwmbran is a great place to get things done - and a beautiful place to live. There's a large and enthusiastic skilled workforce. And we're close to major roads, rail links, docks and airport.

For more information, send us the coupon today.

To: R.W. Howlett, General Manager, Cwmbran Development Corporation, Gwent House, Town Centre, Cwmbran, Gwent, NP44 1XZ. Tel: Cwmbran (06333) 67777. Please send me your industrial information pack and details of the grants and incentives you can give me.

Name: _____
Position: _____
Company: _____
Address: _____ FTE4



No.9 Grosvenor Street, Mayfair, London W1

A superb headquarters office building of 20,000 sq. ft. with 45 car spaces

Sited in the heart of Mayfair.

TO LET

FULLER PEISER
18 Bolton Street
Mayfair
London W1Y 7PA
01-499 8931
Chartered Surveyors



SW1.

Superb Modernised Office Building

For Sale

Approx. 11,000 sq. ft.

Jones Lang Wootton
Chartered Surveyors
103 Mount Street
London W1Y 6AS
01-493 6040

Hillier Parker
May & Rowden
77 Grosvenor Street,
London W1A 2BT
01-629 7666

Substantial Freehold Residential Investment

10/11/12/12A COURTFIELD GARDENS, LONDON SW5

Current income £135,000 p.a. gross (Actual and estimated)
Four substantial adjoining Freehold properties with development potential. Arranged as individual letting units - of 73 rooms (mostly with en-suite bathrooms) and 5 self-contained flats plus 3 large basements suitable for conversion.
Offers in excess of £600,000

Further details from vendors' sole agents

CHARLES PRICE & CO
Estate Agents, Surveyors, Property Management & Development Consultants
No 1 Berkeley Square, London W1X 8PL
01-493 2222 (24 hrs.)/491 3304
Telex: 257761
and in City of London and New York.

Heinz
On the instructions of
H.J. Heinz Company Limited
FOR SALE
107 ACRES
FREEHOLD LAND
Standish, Nr WIGAN, LANCs
345,000 sq. ft.
of INDUSTRIAL WAREHOUSE
& OFFICE SPACE
and
Bradley Hall

Residential two-storey accommodation in secluded and elevated surroundings.

Sited only 2 1/2 miles from Junction 27 on the M6 motorway.

* Within Regional Development Area and offering other selected grants to qualifying users.

For colour brochure and full information, apply to:

Dunlop Heywood & Co.
Chartered Surveyors
90 Deansgate, Manchester, M3 2QP
061 834 6384 Telex 657262

On the instructions of British Gas Corporation (North Thames Region)

VICTORIA LONDON S.W.1

FREEHOLD OFFICE BUILDING
WITH REDEVELOPMENT POTENTIAL
22,300 SQ. FT. NET. APPROX.

ON THREE FLOORS
CAR PARKING SPACES AVAILABLE

FOR SALE
WITH VACANT POSSESSION

Apply Sole Agents:

Hillier Parker
May & Rowden

77 Grosvenor Street, London W1A 2BT
Telephone: 01-629 7666
also City of London, Edinburgh and overseas

WEST MIDLANDS TRAINING CENTRE OFFICE and INDUSTRIAL PREMISES at ALLESLEY, near COVENTRY FREEHOLD FOR SALE

- ★ 14,000 sq ft Offices ★ 30,000 sq ft Training Area
- ★ Total: 60,360 sq ft of Buildings
- ★ Site Area - 4.4 Acres ★ Located on A45 Dual Carriageway linking Birmingham and Coventry
- ★ NEC/Birmingham Airport 6 miles distant
- ★ Good Motorway access
- ★ Greenfield outlook

For further details contact:

Phoenix Beard
Chartered Surveyors

St James' House
17 Horse Fair Birmingham B1 1DB
Telex 336423 Phoebe G

021-622 5351

PARK ROYAL

NW10

Single Storey

Industrial Premises

51,000 SQ. FT.
ON 1.5 ACRES
For Sale Freehold

HENRY BUTCHER
LEOPOLD FARMER
Brownlow House, 50/51 High Holborn
London WC1V 6EG Tel: 01-405 8411

Richard Ellis World Wide Offices

FENCHURCH STREET

MINING LANE

On the corner of
Fenchurch Street and
Mincing Lane - one entire
floor 3,400 square feet of
air-conditioned prime space
TO LET

Richard Ellis, Chartered Surveyors
64 Cornhill, London EC3V 3PS
Telephone 01-283 3090

Bairstow Eves

Investment For Sale MODERN WAREHOUSE ESTATE BARKING, Essex

107,567 Sq. Ft. producing £190,150 p.a.
PRICE: £1,800,000 s.c.

Sole Agents:
PROVINCIAL HOUSE
218/226 Bishopsgate, EC2M 4QD Tel: 01-377 0137

SOUTH EAST HAMPSHIRE FREEHOLD WAREHOUSE/INDUSTRIAL INVESTMENT

Completed 1977-81
PRODUCING £63,333 PER ANNUM
OFFERS IN EXCESS OF £700,000
(Seven Hundred Thousand Pounds)

Chartered
Surveyors

VAIL
& SON

18 High Street, Fareham - Tel: (0329) 285811 - Telex: 84221

A Development by Peachey Property Corporation Ltd READING, 2600 s.f. 1 Castle Street

A SUPERB SELF-CONTAINED PERIOD OFFICE
BUILDING RENOVATED AND REBUILT TO
THE HIGHEST SPECIFICATION
LONG LEASE - AVAILABLE JULY 1981
Apply:

**Pearson
Williams**
Commercial & Industrial Property Agents

Victoria House,
26 Queen Victoria Street,
Reading, RG1 1TG
Tel: (0734) 599918

Carnation
HOUSE
EAST FINCHLEY, LONDON N2



EXCELLENT HEADQUARTERS OFFICE BUILDING

Approximately 20,275 sq. ft.
Lease for Assignment
Easy access to City & West End
Close to M1 and A1

**Edward
Erdman**
Surveyors

6 Grosvenor Street London W1X 0AD
Telephone: 01-222 8101

HUNDREDS OF PROPERTIES. DOZENS OF AGENTS-- A CENTRAL SOURCE OF INFORMATION

If you want the industrial space we have the facts
Contact: Ian McDougall
Industrial Promotion Officer
021-300 7136
Industrial locations
information service

**County
West Midlands**

West Midlands County Council,
County Hall, Lancaster Circus, Birmingham B4 7DJ

OXTED, SURREY

London 22 miles

A GEORGIAN STYLE COUNTRY HOUSE
with excellent views

INSTITUTIONAL OR RESIDENTIAL USE
(CONSENT FOR 6 FLATS AND CHALET BUNGALOW)

Detached converted coach house with exceptional potential

Modern detached staff house ideally
suited to provide a spacious country house

Attractive entrance lodge.

Gardens and paddocks.

ABOUT 25½ ACRES IN ALL

Auction 1st July 1981, as a whole or in lots (if not sold)

Bernard Thorpe **ET**
and Partners

Thorpe House, Station Road West, Oxted Surrey. Tel. 08833 2375

Hull Development Opportunities

Range of both serviced industrial sites (1/2 acre
to 50 acres) and factories (500 to 35,000 sq. ft.)
for lease or purchase. Development Area
incentives. First class communications.

Contact: J. A. Higginson, F.R.I.C.S.
Chief Land and Property Officer,
Kingston upon Hull City Council,
77 Lowgate, Hull. Tel: (0482) 222626



SALISBURY OFFICE LEASE FOR SALE

Queen's House

Fish Row/New Canal

4,160 sq ft net

2nd and 3rd floors of refurbished character accommodation.
Lift. Fully carpeted, partitioning. Situated close to Market Square.

18 years unexpired, next review 1984
MIGHT DIVIDE 2,560 + 1,615 sq ft.

LOW PREMIUM REQUIRED
Details from Sole Agent:

Strutt & Parker

Commercial Department
41 Millard Street, Salisbury, Wiltshire (0722) 28741

WOOLWICH

MODERN OFFICES TO LET

9,250/18,500 sq. ft.

INITIAL RENT ONLY

£1.95 per sq. ft.

Henry Davis & Co. Montagu Evans & Son

101 New Bridge London SE18 6LQ Tel: 01-852 2272

101 New Bridge London SE18 6LQ Tel: 01-852 2272

RESIDENTIAL/INVESTMENT OPPORTUNITY IN GUERNSEY

the Channel Island with a difference

FOR SALE
The Island's largest Seasonal Country Hotel
plus charming granite bungalow on a prime south coast site.
£790,000

Enquiries to: Swallow Road & Heyworth, Estate Agents,
Ann's Place, St Peter Port, Guernsey. Tel: 0481 28131.

FOR SALE

18 ROOM SUSSEX Country Residence,
suitable conversion country club during
hone. Offers £176,000. Agents (04246)
4411.

BUILDING LAND AND SITES

DEVELOPER seeks involvement with com-
panies for joint development of industrial
and warehouse land and premises in
Bristol and other prime areas. will also
require freehold and long leasehold sites
up to 5 acres. Contact: Edward F.
Parker & Company Ltd, DRW1, 0272-
22281.

SAVILLS

HILTON PARK ESSINGTON, STAFFORDSHIRE

London 130 miles, Birmingham 30 miles, Coventry 38 miles
Wolverhampton 3 miles, M6 7 1/2 miles, National Exhibition Centre 31 miles



A MAGNIFICENT QUEEN ANNE MANSION IN BEAUTIFUL GROUNDS
Modernised and Converted for Use as Home for Elderly People

WITH 40 BEDROOMS

Approximately 21,000 sq ft

Present Use Classes include Convalescent Home, Sanatorium,
Children's Home, Nursing Home, Administrative, Institutional or
Commercial use possibilities subject to Planning Consent

ABOUT 22 ACRES

OFFERS IN THE REGION OF £325,000

21, Horse Fair, Banbury, Oxfordshire OX16 0AW

Banbury (0295) 3535

ERITH KENT

For sale freehold at a reduced price

As a whole or would divide
Excellent modern factory/warehouse
and offices
With land for expansion
110,000 sq. ft.
Site area 9.0 acres

MATTHEWS GOODMAN
& Postlethwaite

LONDON LIVERPOOL PARIS

01-248 3200 10 UPPER THAMES ST LONDON EC4R 3UA

FREEHOLD FOR SALE

45/47 Rosebery Avenue, 1/7 Easton Street London WC1

Offices, laboratories, storage
and covered parking.

46,440 sq ft and 15,126 sq ft

Central heating Passenger and goods lifts

Canteen facilities Telephones installed

Vacant possession June 1981



**Weatherall
Green & Smith**

32 Chancery Lane, London WC2A 1LT

01-405 6944

Sole Agents for the Midlands and North West

Ref:GR

ALPERTON—MIDDLESEX

Inexpensive Offices

and storage

14,490 sq. ft. TO LET

FAREBROTHER

Chartered Surveyors

29 Fleet Street, London, EC4 1AL Tel: 01-353 9344

ARUN DISTRICT COUNCIL

INDUSTRIAL LAND — BOGNOR REGIS

Freehold Site of 2.4 acres,

suitable for light industry.

Further particulars and tender forms from:

Planning Officer

ARUN DISTRICT COUNCIL

4 & 5 Maltravers Road, Littlehampton, West Sussex

Tel: Littlehampton 6133 — Extn 61 or 62

INVESTMENTS FOR SALE

IT'S BEEN AROUND

in the profession for close on

60 years

THE NAME

Jack MENDOZA

THE ADDRESS

100 Blatchington Road

Hove, Sussex - (0273 722795)

THE SPECIALIST in the art of

buying and selling Shop &

Commercial investments.

Now seeking for "Sussex

Properties" Shopping Parades

from £50,000 to £1m

VENDORS & AGENTS

PLEASE NOTE

FACTORIES AND WAREHOUSES

ROCHDALE

Close to M62 link

SIX NEW

INDUSTRIAL UNITS

FROM 3,433 SQ. FT.

6 MONTHS RENT FREE

READY NOW

ROBERTS & ROBERTS

33 King Street

Manchester M2 6BD

061-832 5361

WESTWAY W.S. 12,863 sq. ft. Superb
Warehouse with high office content.
Built '75. Extensive security. Lease
for sale. Nominal premium. Edward
Gray & Co. 01-903 0121.

FOR INVESTMENT

75% IBA investment in West Country
available end of October. Lot size
£200,000 approx. Apply Neil Frair
Kells, 345 Grays Inn Road, London
WC1X 8PE. Tel. 01-278 0291.

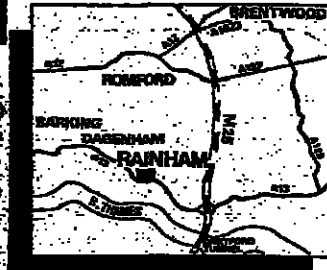
M25 COUNTRY 3 SUPERB OPPORTUNITIES IN RAINHAM ESSEX

(APPROX. 4 MILES FROM M25)

Further details from:

Richard Connors & Co
Chartered Surveyors
APPROPRIATE TO THE AREA

01-488 3646



7.75 ACRE SITE

476 ft FRONTAGE TO

A13 (NEW ROAD)

★ REDEVELOPMENT

★ POTENTIAL

★ FREEHOLD

★ £950,000

UP TO 6.3 ACRES

★ 2 or 4 ACRE PARCELS

★ IN FERRY LANE

★ DEAL OWNER-OCCUPIER

★ FREEHOLD

★ FROM £65,000

★ 35,600 sq ft

★ SINGLE STOREY

★ INDUSTRIAL

★ ON 1.76 ACRES

★ IN FERRY LANE

★ FOR OCCUPATION

★ LONG

★ LEASEHOLD

★ £275,000

BASINGSTOKE FACTORY & OFFICES TO LET

69,000 SQ. FT.

GOOD COMMUNICATIONS
WITH FAST ACCESS TO M3

PEARSONS
27 London Street, Basingstoke
Hants. Tel: 0256-62222.

Richard Main
01-623 6685

A development by **Weatherall Green & Smith** and **Fletcher King**

WINNER'S TRIANGLE

A MAJOR NEW WAREHOUSE/INDUSTRIAL DEVELOPMENT
WITH DIRECT MOTORWAY ACCESS ON THE A328(M)
BETWEEN WOKINGHAM AND READING
Reading 4 Miles Wokingham 5 Miles Junction M4 M3 11 Miles
PHASE 1 ADVANCE WAREHOUSE UNITS FROM
13,250 sq. ft. TO 52,300 sq. ft.
AVAILABLE FROM JULY 1981

Fletcher King Weatherall Green & Smith
01-405 6944

Kingston upon Thames

FREEHOLD SHOP & OFFICE
REDEVELOPMENT SITE

FOR SALE
BY TENDER

Fletcher King

Stratton House, Stratton Street
London W1X 3PE 01-493 8400

On the instructions of Ind Coope Taylor Walker Limited

TAYLOR WALKER HOUSE

MUSWELL HILL,

LONDON N10

6,345 SQUARE FEET

TO LET

SELF CONTAINED

AIR CONDITIONED

OFFICES IN NEW

DEVELOPMENT

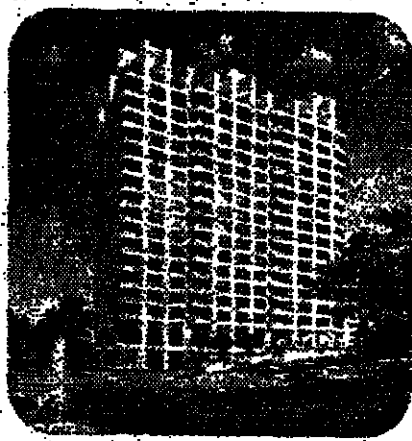


**clive lewis
& partners**

18 STATION STREET
LONDON W1X 3PE

01-499 1001

INTERNATIONAL PROPERTY



Dallas, Texas.

A residential tower of international renown with 88 suites and 2 penthouses. Your inquiry is invited.

The remarkable story of The Claridge is one which will take about an hour to tell. Therefore, we invite you to visit us in our 9,000 square foot information center with its presentation theater, display room, and elegantly decorated model residence. Then, judge for yourself why The Claridge is destined to be called—incomparable.



Information center located at 3505 Turtle Creek Boulevard, Dallas, Texas 75219 on the fourth floor. Telephone 214-522-3040. Open seven days a week.

Richard Ellis

World Wide

For Sale

Major Site for Resort Development

PORTUGAL

- 469 hectares (1,158 acres) with 11 kms clear, sand beach frontage.
- 60 minutes from Lisbon by road.
- Zoned for resort development.
- Suitable for hotel, villa, club and marina development.
- Utilities available.
- One of few remaining large tracts available for development in Lisbon area.

All details available from retained agents. Ref. DAWR.

Richard Ellis, Chartered Surveyors
6/10 Bruton Street, London W1X 8DU.
Telephone: 01-408 0929. Telex: 262498.

COSTA DEL SOL
One of the largest and best value selections of APARTMENTS and VILLAS on the coast — with financial arrangements over 5 years.
SPECIAL REGISTER of exclusive properties over £50,000.
DEAL DIRECT WITH THE DEVELOPERS — AND SAVE!
Regular weekend INSPECTION FLIGHTS. Write or telephone us NOW.
Overseas Property Services Dept FT
33 Seville Street, London W1X 1DB
01-434 1738. 01-439 9338 (24 hours)

HOUSTON, TEXAS, USA
COMMERCIAL PROPERTY
Select inventory of
Prime Commercial Properties
Principals only contact:
JOHN LONG 01-628 0898

For Sale

Houston, Texas

PRIME 22 ACRE SHIPCHANNEL SITE

in the energy capital of the world

- 40 miles from the Gulf of Mexico
- 16 miles from the center of Houston
- 12 miles from the Port of Houston

Ideal location and facilities for heavy industrial fabrication or warehousing. 4 crane buildings (169,000 square feet) with lifting capacities up to 250 tons. Plus 14,000 square feet of covered spaces for offices and maintenance. Excellent road access plus two track RH connection and 75' crane way slip able to receive two 1000-ton barges. Also, vehicular rolling equipment; production machinery and tools; lifting and weighing equipment; and rail flat cars.

Direct inquiries to: Mike Farns, Executive Vice President
STEEL ENTERPRISES, INC.
5909 West Loop South
Bellaire, Texas 77401
Tel. (713) 967-2222
TWX (910) 881-2442 TX: 482-0011

SWISS REAL ESTATE

SUMMER AND WINTER PARADISES

VILLARS NEAR MONTREUX
Quality apartments in 3 small chalets, quiet surroundings, spectacular unobstructed views. Tennis court and indoor swimming pool on property. Excellent selling. Prices from SFr. 153,000. Financing available up to 70% at 6.25%.

MEGEVE (FRANCE) NEAR GENEVA
Only 45 minutes away. Lovely apartments available in 3 intimate chalets on large property with private tennis court. High quality construction. Excellent location and magnificent views. Reasonable prices from FFr. 370,000. Financing available.

LAKE GENEVA
Attractive apartments available on or near the lake.

Write to: Developer, c/o Globe Plan SA, Mon-Repos 2, 1201 Lausanne, Switzerland.
Tel: 021-22 35 12
Telex: 23185 nels ch.

SAN SICARIO

EUROPE'S WINTER PLAYGROUND

*400 kms of pistes, over 100 ski chairlift cable car installations.
*At 1700 metres, 5 months of snow.
*Near France, Switzerland, Saas d'Ouv, Chamonix and Megève.
*High class hotels, Apart-hotels, boutiques, restaurants and wide range of entertainments.
*Super apartments from one bedroom onwards, available on the new "FORMULA CLUB" time sharing (90 days) or on outright purchase.
*A sound investment starting at: £13,400 approx. MELPOND
Park Mansions Arcade, Knightsbridge, London, SW1X 7QP
Tel: 01-584 6346/7

FOR SALE IN BELGIUM

A modern factory of 10,000 square metres complete with offices and all services, situated on a 45 acre site within the Tessenenderlo Industrial Estate, 37 miles north-east of Brussels, adjacent to the Albert Canal.

For further details contact:

J.B. Dykes,
The Prestige Group Limited,
Prestige House, 14/18 Holborn,
London EC1N 2LQ
Telephone: 01-405 6711 Telex: 24162

THE GOVERNMENT OF JAMAICA

Through its wholly-owned subsidiary National Hotels and Properties Limited invites applications by June 30, 1981, to lease, and/or purchase 8 resort hotels on the island

For further information contact:

Mr. Kingsley Thomas
Director of Leasing Unit
National Hotels and Properties Limited
Suite 1200
110 East 59th Street
New York, N.Y. 10022
(212) 593-6519
Telex: RCA 236132

MARTIN ATKINS LIMITED.

Providing you with sound real estate investments is our speciality.

Representing large land development companies throughout continental North America, Martin Atkins Limited provides you with sound real estate opportunities. Current opportunities include single-family homes, apartment buildings, villas, flats, commercial properties as well as raw land and income producing properties. Each property can most likely be purchased with accommodating financing.

In addition, we help arrange multi-million dollar joint ventures. For complete information on how you can buy or sell real estate through our International Representatives, write us today.

Make sure to include your full name, address and telephone number.

Martin Atkins Limited

Real Estate Broker
International Headquarters
2450 Victoria Park Ave., Suite 200
Willowdale, Ontario, Canada M2J 4A2
Tel: (416) 499-6100 Telex: 06-986133
Represented in:
Hong Kong • Miami • Paris
• London • Munich • Toronto

New York City

Park Avenue

For sale: a major midtown apartment/hotel in the best of all possible locations. Elegant hi-rise structure with Old World grace and architectural detailing. Internationally recognized name and address. Ideally suited for upgrading or condominium conversion. Equity requirement in excess of \$33 million. Principals only reply.

Sole agent:
Jones Lang Wootton
International Real Estate Consultants

Peter Sharp M.T. Myers, F.R.I.C.S.
499 Park Avenue 103 Mount Street
New York, NY 10022 London W1Y 6AS, Eng.
Phone: (212) 688-8181 Phone: 01-493 6040
Telex: 425793 Telex: 23858

COSTA DEL SOL
FINE VILLAS & APARTMENTS FROM £15,000 to £100,000 +
The best range of selected villas and ap'ts from Malaga and Marbella to Gibraltar.
EXCLUSIVE - Loc 4 bed, 3 bath, beachside villa at PUERTO BANUS from £40,000
SOL INTERNATIONAL
47 Park Street 111
London SW1
Tel: 01-839 3143

For sale

Vacant Modern Industrial Complex (without machinery)

— suitable for any type of production

Location: On the outskirts of Barcelona (industrial zone), excellent position with easy access to motorway, airport, port and railway.
Site: Total area 25,000 m², enclosed with a fence, asphalted and paved, extensive car parking.
Buildings: 15,000 m² built-up area, modern, solid

factory buildings (1968/1978), approx. 1200 m² air-conditioned offices.
Facilities: Steam, compressed air, drinking water supply, fire hydrants, in addition own well and cooling tower, electricity and high-voltage connections, telephone (6 lines), complete central clock system.

Please contact:

WINKLER & STENZEL
3000 Hannover 51 - Silberstr. 24 - Tel. (0511) 640166
Telex 972349 inw d
Federal Republic of Germany

SWITZERLAND

For Sale: exclusive freehold property.
MONTREUX + VILLARS
Most elegantly designed and built to the highest standards. Swiss Government financial and legal regulations fully met for sales to non-Swiss nationals.
Mortgages up to 65%. Interest rates from 6.5% p.a.
Please contact Mrs. Luisier or Mr. Marich direct at the owner-builders:
Immobilier de Villars SA + Sodim SA, P.O. BOX 62,
1884 Villars-sur-Ollon, Switzerland.
Tel: 010 41 - 251 35 35 31
Telex: 25239 GESER CH.

SPAIN

Centre of Marbella, near beach. 2-bedroomed sunny apartment, £13,500.
Studio apartment, secluded (not isolated), 2 miles from fashionable Puerto Banus, 4 miles from Marbella, £7,500.
Meadows, Amarilla, Northham, North Devon.

U.S.A. Real Estate Investments available. Also interested in manufacturers available for acquisition by U.S. firms. Will be in London, June 24-25, 1981. Please reply to Box T.5497, Financial Times, 10 Cannon Street, EC4A 3DF.

PHOTOGRAPHS: Fincas specialize in beach ap's, Golf ap's, Tennis ap's, luxury villas and individually designed flats and houses throughout Spain. For details contact: Fincas Ltd., 4 Bridge St., Salisbury SP1 2LX. Tel: UK 0722 28444. Spain, Call 702811.

SAN DIEGO, CALIFORNIA: We have been appointed to handle a large selection of fine and houses throughout San Diego including one resort or La Jolla. Prices from £40,000 most with assumable mortgages. Also furnished properties available for rental. Call: 01-551-5429.

USA

SOUTHWEST FLORIDA'S EXCLUSIVE GULF COAST

Sun/Sand/Sea/Pool/Beach/Tennis/Shopping

Deluxe privately owned fully furnished rental apartments. LOW OFF SEASON RATES. Weekly-Monthly-Full Season. Bluebill Properties, Inc. 9136 Gulf Shore Drive, Naples, Florida 33940. Phone 813/597-1102. USA.

FLORIDA GULF COAST

COMMERCIAL INVESTMENTS

A large and varied selection of properties and businesses in the fastest growing area of the United States.

SUMMERCROFT LTD
01-278 7645

A FINANCIAL TIMES SURVEY

UK PROPERTY

MONDAY, 13th JULY, 1981

The Financial Times is planning to publish a Survey on UK property. The provisional editorial synopsis and date are set out below.

- 1. INTRODUCTION**
The property market has displayed a continuing resilience during the recession. Tenant demand and rental growth have generally weakened but capital values and investment interest have remained firm. Could a delayed reaction to the recession be on the way?
- 2. DEVELOPMENT**
The pattern of development has been mixed and highly selective. In most provincial centres new office schemes are now becoming viable again. Is there a serious oversupply of new industrial space?
- 3. INVESTMENT**
Yields for most types of prime property remain at very low levels, reflecting intense competition among investors for the limited number of purchasing opportunities becoming available. Are institutional criteria for property investment changing?
- 4. SHARES**
- 5. INDUSTRIAL SECTOR**
- 6. RETAIL SECTOR**
- 7. OFFICE SECTOR**
- 8. LEGISLATION**
- 9. INNER CITIES AND ENTERPRISE ZONES**
- 10. THE DEVELOPMENT INDUSTRY AND CONSERVATION**

The remainder of the Survey will comprise individual articles on the property markets in the following locations:

- SCOTLAND
- WALES
- N. IRELAND
- NORTH-WEST
- CITY OF LONDON
- WEST END
- WEST MIDLANDS

For further details and advertising rates please contact:

Simon Hicks
Financial Times, Braeken House
10 Cannon Street, London EC4A 3BY
Tel: 01-248 8000, ext. 3211

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Tronoh Mines Malaysia Berhad

(Incorporated in Malaysia)

Extracts from the Statement by the Chairman,
Y. M. Raja Badrol Ahmad, for the year ended
31st December 1980

Past Year's Performance

The results for the year ended 31st December 1980 are not strictly comparable with those for the preceding year because your company ceased to have an interest in its only operating subsidiary, Bidor Malaya Tin Sendirian Berhad, as from 1st August 1980. This significant change is discussed in a separate section of this statement.

Although indications were that the grade of ground worked by your company's two dredges would be low, the actual recovery was even lower than anticipated and in particular the production of No. 2 Dredge was disappointing. Consequently, total production declined to 331,920 kg (8,795 piculs) from the 633,410 kg (10,478 piculs) achieved in 1979.

Of the total production by Bidor Malaya Tin Sendirian Berhad, 638,010 kg (10,549 piculs) was attributable to your company in respect of the period during which your company had an interest in that company.

The average tin metal price improved to \$36.75 per kg (\$2,164 per picul) from \$32.90 per kg (\$1,990 per picul) in 1979. The average net price received per kg (picul) likewise increased to \$18.40 (\$1,173) from \$17.92 (\$1,084) in 1979.

The consolidated accounts of the group for the year ended 31st December 1980 show a mining profit of \$4,870,000 compared with \$13,602,000 in 1979. This substantial decrease was due to the consolidation of only seven months' results from Bidor Malaya Tin Sendirian Berhad and the decline in tin concentrate recovered from your company's two dredges. The increase in the costs of production from 115.76 sen to 117.51 sen per cubic metre mined was also a major factor in reducing the mining profit. The increase was largely due to a rise of approximately 50% in the cost of power, which forms a significant proportion of total mining expenditure.

The associated companies recorded a reduction in profits due largely to a fall in the level of production. As a result the company's share of profits from this source decreased to \$11,606,000 compared with \$13,528,000 in 1979. Interest receivable also decreased from \$2,495,000 in 1979 to \$2,217,000 in 1980. However, dividends receivable improved from \$617,000 in 1979 to \$851,000 for the year under review.

After deducting the provision for taxation of \$10,288,000 and the profit of \$778,000 attributable to minority shareholders in subsidiaries, the net profit attributable to your company was \$8,257,000 which was equivalent to earnings per share of 80 sen.

Dividend

In October 1980, an interim dividend of 55 sen per share, less tax at 40%, was paid. A final dividend of 55 sen per share, less tax at 40%, has been recommended by your directors. The final dividend of 55 sen per share will be paid on 30th June 1981 and will bring the total dividend for the year to 110 sen per share, less tax at 40%.

Projections for the Current Year

Production by your company's two dredges for the first three months of the current financial year shows an improvement over the same period last year. If production continues to improve over the remaining nine months and provided the tin price does not fall significantly I hope to be able to report higher earnings from your company's mining operations for the year ending 31st December 1981.

Based on half yearly statements issued by the associated companies, your company's share of the profits of these companies is not expected to improve over the level achieved in 1980.

Developments During the Year

The most significant event was your company's acceptance of an offer by Malayan Tin Dredging (M) Berhad (MTD) to merge your company's only operating subsidiary, Bidor Malaya Tin Sendirian Berhad (BMT) with MTD. As a result your company's 51% holding in BMT was exchanged for 9,311,390 shares of 10 sen each in MTD. These MTD shares represent 4.83% of the current issued capital of MTD.

As can be seen from the results for 1980, the immediate effect of the exchange of shares is a decline in the profit attributable to your company. However, I am confident that the long term benefits to be derived from the resources of MTD will offset the short-term loss of profits.

By an agreement with Malaysia Mining Corporation Berhad (MMC), one of the partners of the South Selangor Joint Venture, your company secured a 5% interest in the project. In addition to the provision of capital for this interest, initially estimated to be in the region of \$1.5 million, your company will contribute its share of the cost of mining feasibility study currently being carried out, subject to a maximum of \$142,900, and will guarantee one-seventh of the first 50% of the total loan required by the joint venture company.

The construction of the dredge at Tapah Road by Timah Dermawan Sendirian Berhad in which your company has a 30% interest, is progressing satisfactorily. It is envisaged that the new dredge will commence operations as scheduled early in 1982. Your company has now subscribed \$2,565,000 of the issued capital of Timah Dermawan Sendirian Berhad.

Approval has just been granted by the Thai authorities to repatriate the funds arising from the sale of the former Thailand Joint Venture's assets. Arrangements are being made to remit the proceeds by instalments over the next twelve months in accordance with the terms of the approval.

Under the cost plus approach for calculating export duty first introduced in the 1980 National Budget, a threshold price was fixed and export duty was applicable when tin prices exceeded \$1,200 per picul. With effect from 15th December 1980 this threshold price was revised to \$1,400 per picul and this higher base has reduced the total export duty payable by your company. It is hoped that the Government will keep the threshold price under constant review in the light of increasing production costs.

The Fifth International Tin Agreement is due to expire in June this year. Up to the present time the tin producing and consuming nations have been unable to reach agreement on the terms of a sixth agreement. Consequently, the Fifth Agreement has been extended by one year to 30th June 1982 to enable outstanding differences to be discussed. It is hoped that these differences, which are mainly related to export control and the size and financing of the Buffer Stock, will eventually be settled and that a new agreement will operate for the benefit of producers.

25th May 1981

Copies of the Report and Accounts and Chairman's Statement obtainable from the Registrars, Chartered Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ.

BASE LENDING RATES

A.B.N. Bank	12 %	Guinness Mahon	12 %
Allied Irish Bank	12 %	Hambros Bank	12 %
American Express Bk.	12 %	Heritable & Gen. Trust	12 %
Amro Bank	12 %	Hill Samuel	12 %
Bermary Ansbacher	12 %	C. Hoare & Co.	12 %
B.P. Bank Ltd.	12 %	Knowsley & Co. Ltd.	12 %
Arbuthnot Litham	12 %	Langley Trust Ltd.	12 %
Associates Cap. Corp.	12 %	Lloyds Bank	12 %
Banco de Bilbao	12 %	Mallinhal Limited	12 %
BBCL	12 %	Edward Manson & Co.	12 %
Bank of Cyprus	12 %	Midland Bank	12 %
Bank of N.S.W.	12 %	Samuel Montagu	12 %
Banque Belge Ltd.	12 %	Morgan Grenfell	12 %
Banque du Rhone et de la Tamise S.A.	12 %	National Westminster	12 %
Barclays Bank	12 %	Norwich General Trust	12 %
Beneficial Trust Ltd.	12 %	P. S. Refson & Co.	12 %
Bremar Holdings Ltd.	12 %	Ryl. Bk. Canada (Ldn.)	12 %
Bristol & West Ind.	12 %	Slavenburg's Bank	12 %
Brit. Bank of Mid. East	12 %	E. S. Schwab	12 %
Brown Shipley	12 %	Standard Chartered	12 %
Canada Perm't Trust	12 %	Trade Dev. Bank	12 %
Cayzer Ltd.	12 %	Trustee Savings Bank	12 %
Cedar Holdings	12 %	TCB Ltd.	12 %
Charterhouse Japhet	12 %	United Bank of Kuwait	12 %
Choulartons	12 %	Whiteaway Laidlaw	12 %
C. E. Coates	12 %	Williams & Glyn's	12 %
Consolidated Credits	12 %	Winttrust Secs. Ltd.	12 %
Co-operative Bank	12 %	Yorkshire Bank	12 %
Corinthian Secs.	12 %	Members of the Accepting Houses Committee	
The Cyprus Popular Bk.	12 %		
Duncan Lawrie	12 %		
Eagil Trust	12 %		
E. T. Trust Limited	12 %		
First Nat. Fin. Corp.	14 %		
First Nat. Secs. Ltd.	14 %		
Robert Fraser	12 %		
Antony Gibbs	12 %		
Greyhound Guaranty	12 %		
Grindlays Bank	12 %		

7-day deposits 9%, 1-month 9 1/2%, 3-month 10%, 6-month 10 1/2%, 12-month 11%, 18-month 11 1/2%, 24-month 12%.

Friday June 5 1981

First kick of a dying horse

MR MICHAEL FOOT's address to the Shadow Cabinet on Wednesday deserves to be read in full. In many ways it was a model performance. It was a defence of Parliamentary democracy—of the right of an MP to vote and speak as he or she thinks right rather than as mandated by a party or party organisation.

It was also one of the first intellectual demolition jobs on Mr Tony Benn to come from the Left. Mr Benn's inconsistencies are exposed: for example, his tendency to believe that there can be "one rule for Tony and another for everybody else," his claim that the wish of the party conference is always clear and his recent behaviour on Northern Ireland where, far from consulting the bulk of the party, Mr Benn seems to have gone off on his own.

Challenge

Mr Foot was also right in detecting that Mr Benn's challenge for the deputy leadership is not really aimed solely at Mr Denis Healey, the present deputy leader, but ultimately at Mr Foot himself. He urged Mr Benn to come into the open, and make the challenge outright. Not surprisingly, Mr Benn has declined. He knows that it is a challenge that he cannot win—or at least not yet.

Weakness

The other weaknesses are legion. Mr Foot did not conceal that on most issues of policy he and Mr Benn are more or less at one. Northern Ireland may be a conspicuous exception, but on Europe and nuclear disarmament—two of the areas singled out by Mr Foot on Wednesday—it is very difficult to detect much difference between them. Mr Benn wants to withdraw from the European Community; so does Mr Foot. Mr Benn is opposed

to the basing of American nuclear weapons on British soil; so is Mr Foot.

It is true that Mr Foot has never shown much interest in economic policy, but again it would be very hard to show that his ideas on the role of the trade unions or on the need for state intervention differ very much from those of Mr Benn. One does not recall his having made a speech warning against protectionism or demanding greater competition.

On all these matters Mr Foot's thinking differs markedly from that of Mr Healey. Mr Foot cannot go to the Parliamentary Cabinet or to the "Shadow" Cabinet or to the Party conference and say that it would be in their best interests to support the existing leadership, presumably because he does not believe it. Mr Healey is pro-NATO, pro-Europe, and pro-the mixed economy. It is impossible for the present leadership to offer a convincing united front. All that Mr Foot can offer is Bennery without Benn, and even in that he may fail. In fact, the Labour Party would be in disarray even without Mr Benn. That is why Mr Foot was elected leader in the first place.

Alliance

Mr Foot has a theory that sooner or later the country will again want to be governed by a party with strong links to the trade unions. It is not to be lightly dismissed: certainly it is unlikely that the unions will be always as quiescent as they have been in the past year or so. Yet even here Mr Foot seems to be living in the past. It is the old Labour Party to which he harks back—when the alliance with the unions was natural. Today many union members no longer support Labour and indeed swung the last General Election in favour of Mrs Thatcher. Mr Foot fails to recognise this process of social change.

It is possible that what we are seeing is the break-up of the Party altogether, evidenced first by the defection of some of the Social Democrats and now by the increasing isolation of Mr Healey. Mr Foot was right to speak up at last, but it still looks like the first kick of a dying horse. On the present performance, the Labour Party has outlived its usefulness.

Consequences of sterling's fall

IT IS characteristic of the foreign exchange market that a sudden downward lurch in the sterling exchange rate should crystallise sentiments which have been building up over months. Abroad, President Reagan has replaced Mrs Thatcher as the patron saint of monetarism and free enterprise. In London, the gilt market has remained visibly unconvinced of the chances of lasting success against British inflation. The UK's current account statistics have been rendered invisible by an industrial dispute, but the assumption is that they have deteriorated. The world oil market has been in glut for some time, but it has taken an adjustment in the price of Mexican crude to trigger a general re-evaluation of sterling's attraction as a petro-currency.

D-Mark rate

The resulting fall in the sterling-dollar rate is somewhat deceptive. It has gone from \$2.40 at the start of the year to \$2.07 last Friday, to \$1.93 last night—a total decline of 20 per cent. Yet the sterling D-Mark rate was the same last night, at DM 4.69 as it was at the start of the year, while the sterling trade weighted index has fallen by 5.2 per cent over the intervening period with the greater part occurring since last Friday. These figures suggest that the re-evaluation of sterling's rate against Continental currencies may have only just begun, whereas the re-evaluation of the dollar against European currencies has already gone some way.

Purchasing power

Should we praise or deplore this new development? It is an answer to many of industry's complaints over the last 18 months. Since early 1979, according to some daunting calculations by the International Monetary Fund, the UK's unit labour costs have risen by 30 per cent relative to those in all other countries, largely on the back of the sterling exchange rate. The fall in sterling will ease the problem of exporters. It should ease the mounting British pressure for protectionism, but it will also ease pressures which have done something to reduce in-

efficiencies in British boardrooms and on factory floors.

British consumers are threatened with an end to a period when they have had an extraordinary international purchasing power relative to the value-added being produced by the British economy. The Government must be very sensitive to the implied inflationary threat. The reduction of retail price inflation from 17 per cent to 12 per cent is the best this Conservative Government can show for its painful efforts to date; it must be extremely perturbed if the exchange rate now erodes this achievement.

The sudden focus of the exchange markets upon sterling produces the first real currency test for this Government since it took office—till now, an over-valued currency has been broadly consistent with its economic aims. Yet it is important that the Government does not now over-react to what could well prove another excessive swing in an always volatile market. The Bank of England must use its \$26bn of reserves and its skills at laying traps and applying squeezes to smooth the movements of sterling, rather than to defend a given level.

Opportunity

Till now the Government has been able to tailor its interest rate policy exclusively to monetary control and, with short rates of only 11 per cent compared with 18 per cent on the dollar and 22 per cent on the French franc, it has been permitted to remain aloof from the cries for interest rate disarmament coming from the continent.

The new pressure on sterling poses a threat to the relatively normal shape of the UK's yield curve, but the Government must not become too exchange rate conscious. The pound's weakness brings with it both an inflationary impulse and a sudden sales opportunity abroad for British industry. Hence there is both the need and the excuse for the Government to rediscover a solid commitment to the aim of keeping growth in sterling M3 within the declared range of 6-10 per cent, even if this implies somewhat higher interest rates.

Why the pound has plummeted

By David Marsh

IT is not just sterling that has come down to earth with a bump this week. Mrs Thatcher's Government faces its first real currency test since the Conservatives took office 25 months ago.

Infused by declining world oil prices, high U.S. interest rates, and waning international confidence in Britain's economic policies, the pound appears to have lost the charmed petro-currency status that had protected it from the general exchange rate turbulence of the past six months.

After months on the sidelines, sterling is now caught up—along with the battered Continental currencies—in the backlash of the rampant dollar and high U.S. interest rates.

The pound has dropped below \$2 for the first time in two and a half years, although it is still a long way above the low point of \$1.55 reached in 1976—and, significantly, has also started to weaken against other major currencies too.

As one senior dealer at a major U.S. bank in London put it yesterday: "The \$2 level was a magic number. Sentiment has changed in 24 hours. We've had a year and a half of a super-strong pound—and suddenly it is as if it had all never taken place."

The decline could hardly have come at a more difficult time. It confronts a non-interventionist Government with the dilemma of whether to take action to stop the rot or whether to let the pound's slide weaker, a cornerstone of its anti-inflation policy.

For two years British industry has been complaining that the pound has been over-valued and there was some optimism on the Stock Exchange yesterday that the pound's drop would boost the profitability of companies which rely heavily on exports.

But there are three problem areas. First, the fall may have little initial effect in aiding exports—because new orders work through into deliveries only after relatively long lags. The immediate impact will be to push up inflation by increasing the sterling cost of imported goods and raw materials.

Second, if the international

energy glut forces not only a cut in Britain's North Sea oil prices but also a reduction in output, Britain's current account balance of payments may suffer. This could happen when the large surpluses of the last year were anyway beginning to evaporate.

Third and worst of all, the decline in the pound is almost certain to delay any further cut in UK interest rates, and may thus prolong the recession.

Indeed with UK interest rates now low by international standards following defensive credit tightening action in West Germany and France, some analysts in the City even fear that the next move in Minimum Lending Rate could be upward.

Mrs Thatcher herself has said on several occasions that the level of sterling has to be taken into account when decisions are taken on M.L.R.

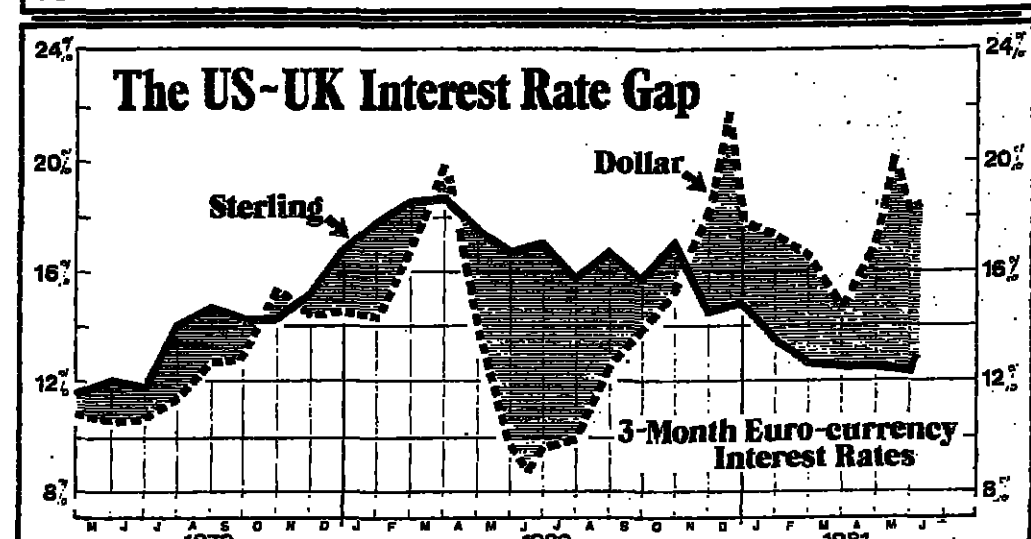
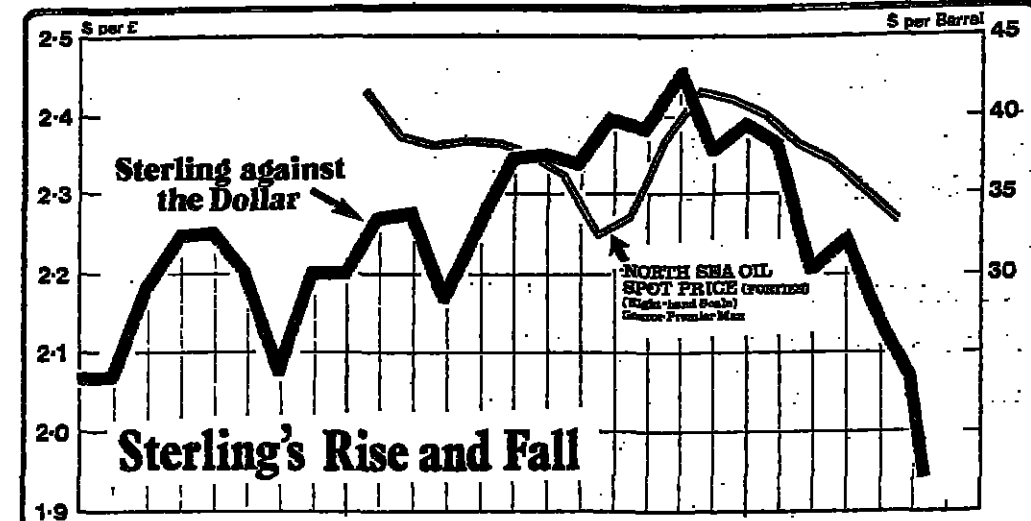
Despite all this, however, the fall in sterling has to be seen in perspective. The plunge against the dollar—a fall of more than 8 per cent during the past four days, and 20 per cent since the beginning of November—is part of a much wider realignment of currencies.

The past six months have been one of the most turbulent periods for international currencies—and particularly the credit markets—since floating exchange rates started nearly a decade ago. The dollar has risen by 26 per cent against the Deutsche Mark, 29 per cent against the French franc and 8 per cent against the yen.

The run into the dollar partly reflects developments that central banks can do little to control. With almost every EEC country suffering problems either forming or holding on to governments, world-wide holders of investment funds no longer look at Europe as a number one haven for hot money.

On the other hand, the currency markets are convinced that even if President Reagan's supply-side economics do not bring down U.S. inflation, the Administration's fierce monetary policies will at least keep American interest rates high, which to a foreign owner of dollars is just as good news.

The pound's trade-weighted



Bob Hutchinson

exchange rate has fallen by over 4 per cent so far this week to its lowest for a year. But because sterling, up until the past few days at least, has remained firm against Continental currencies, the trade-weighted rate—at around 95 per cent of its 1975 value—is still higher than it was in the four-and-a-half years up to mid-1980.

Because of the relative stability of the trade-weighted rate and the widely-held conviction (particularly at the Bank of

England) that sterling had any way been over-valued, British officials are refusing to get too alarmed over the sudden bout of weakness.

To use the nautical metaphor of Mr Gordon Richardson, the Bank's governor, the authorities' job in such circumstances is simply to keep "a hand on the tiller" rather than to try to turn the tide through massive intervention.

Treasury Ministers have been pleased that the Bank—in accord with the Government's

monetarist orthodoxy—has been giving sterling a relatively clean boat during the past few months.

Particularly in view of the American Government's policy of intervention, Britain will almost certainly continue to allow the pound's performance to be determined largely by market forces.

The pound has not faced a big test in the market place since all restrictions on the movement of funds out of Britain were lifted with the

abolition of exchange controls in October 1979.

Attracted by higher interest rates in dollars and other currencies, UK residents—ranging from small investors to corporate treasurers—this year have taken advantage of their new-found freedom to build up large foreign currency accounts with British banks.

However, switches have undoubtedly helped put pressure on the pound. In spite of Bank of England efforts to restrain the reserve currency use of the pound, oil exporting states, along with central banks from other countries, have rapidly added to their sterling holdings, both in London and on the Euromarket during the past year and a half.

Dealers in London say that selling of pounds during the last few days has been particularly strong from Switzerland and France. This may partly represent switching of oil states' investments routed through Continental banks. Larger reserve currency holdings of sterling are also tied up in fixed maturity deposits—normally for three or six months—in London. Dealers say these deposits are not particularly stable and may be liquidated later.

With Britain's reserves of gold and foreign exchange standing at \$26.5bn in spite of large payments of foreign debt, and the money supply at last showing signs of coming under control, there is no danger of the same sort of flight out of the pound that occurred in 1976.

But the pound may be vulnerable to further pressure if low-inflation currencies like the D-Mark and Swiss franc—against which sterling is still relatively strong—start to recover.

Although the rules have been put into abeyance during the topey-turvy exchange rate movements of the past two years, the ultimate currency determinant is inflation—and here the prospects do not look good.

If the City is right, inflation has now bottomed at the 12 per cent level, after dropping from the 1980 peak of 22 per cent—compared with 10 per cent when the Government took office.

A decline that has been too quick for comfort

A YEAR ago industrialists often said that they could survive with a sterling rate against the dollar of about \$2.10 to \$2.15 because they had been forced by economic circumstances to improve their international competitiveness. They no longer needed the cushion of a rate in the \$1.80 to \$1.90 range—such levels would be a luxury that Mrs Thatcher had taught them to live without.

Now the pound has come down into that luxury range—but far too quickly for most industrialists' liking. In addition, a vast area of British manufacturing industry imports raw materials in dollar contracts and then exports its products to Europe, often pricing them in D.Ms. Its problems have therefore worsened considerably in the past week or so because sharply rising raw material prices cannot be recouped in Europe.

On the other hand, exporters with contracts in dollars are now congratulating themselves for hanging on to business at increasingly unprofitable margins during the months when the pound was high. The currency movements are unlikely to have any rapid impact on business activity, but such companies are looking forward to improved profits.

This cross-current of reactions shows in an extremely generalised way how industry is reacting to the sharp fall in sterling against the dollar and the far more limited movements against European currencies. Britain's major motor com-

panies are sceptical that the current downturn in sterling will be sustained, believing that upwards pressures will resume when the oil glut fades. Only if the pound stayed low for some months might there be some chance of improving performance in the European markets on which they are now heavily dependent, they consider.

All have been operating their export trade on extremely compressed margins, or at a loss, with B.L. last year attributing £150m of its gross deficit to adverse currency movements.

Unlike some other manufacturers, none of the major car companies sees the implicit rise in the cost of raw materials and other imports as a major disadvantage. They say that this problem is totally over-ridden

by the need to bring sterling down. As one executive said yesterday: "We can't have it both ways."

BL's problems are illustrated by the just-launched 745 truck range in Europe. The original intention was to give equal priority to Belgium, Holland and France. But the unfavourable parity with the two former countries has obliged it instead to concentrate on France, where the balance is more favourable.

Mr. George Simpson, managing director of Coventry Climax, the BL fork lift truck subsidiary, said yesterday: "The weakening of the pound against European currencies would be much more significant for us."

The aerospace industry stands to benefit from a prolonged weakening of sterling against the dollar. Rolls-Royce, for example, could recover from the hammering it took on dollar exchange losses last year, having under-estimated the strengthening of the pound when contracting at fixed prices two to three years ago.

On the other hand, Britain's petrol companies, which are suffering mounting losses on their refining operations, view the continuing fall of the pound with dismay. BP Oil said there would be a further "deterioration" in its position.

But UK chemical companies, which were hard-hit by the strength of sterling last year, are giving the fall in the pound a cautious welcome.

Imperial Chemical Industries, which attributed half the fall in its profits last year to

the strengthening of sterling, said the movement of the pound against the U.S. dollar was having a relatively neutral effect.

So, on balance, the continuing strength of the pound against European currencies has cancelled out the gain for many companies of the fall against the dollar, and industry remains generally unhappy.

As one industrialist in the North East remarked last night: "The floods of petro money washing around and the chaotic international money markets mean I don't know from one day to the next where I can be sure of exporting profitably."

John Elliott

Additional research by Sue-Carmen, Hazel Duffy and John Griffiths.

MEN AND MATTERS

Doyle's calling

Bernard Doyle may be taking a substantial cut in his salary as he takes up his position as chief executive of the Social Democratic Party, but one imagines that the fire of politics is somewhat more agreeable than the frying pan of Britain's beleaguered engineering industry.

As chairman of Booker McConnell's engineering division, Doyle has had to negotiate some rough water over the past year. While in 1979 the group's engineering interests returned the biggest single contribution to B.M. with profits of £5.88m, they slumped this year to a £1.35m loss.

Doyle, 40, who graduated as a civil engineer from Manchester University and progressed through Harvard Business School and on to British Rail before he joined Booker's, will be missed by his colleagues. Jack Shepherd, managing director of the group's mining machinery subsidiary, Fletcher Sutcliffe Wild, was fulsome in his praise when I rang him last night, though he added that

Doyle's appointment by the S.D.P. had surprised him, as he had never struck me as a politician, though he has strong views. We'll all be sad to lose him," he said.

Perhaps the most formidable aspect to Doyle's new role will be to reform the somewhat eccentric organisation as the party's Queen Anne's Gate offices.

When I rang for confirmation of his appointment, I found myself mysteriously connected to their Advanced Programming department and then was promptly transferred to someone trying to get an outside line.

Bitter fruits

The pioneering spirit of British enterprise battles on, but has temporarily adjourned to the saloon bar. The Courage brewery's lottery campaign, involving the free distribution of "fruit machine" and bingo-type tickets, has, I am told, created herds of eager consortia.

Bob Johnston, 25-year-old civil engineer from Reading, is so confident that he has spotted a series of rare, but essential numbers needed to complete his lines that he has advertised for them in The Times.

"Obviously no one is going to win anything if they do not get together," Johnston says. "Four friends and I are not anticipating much to come to the advert, but if someone does have the numbers we need to win the £1,000 prize we will negotiate a deal."

Mushrooming conspiracies of this sort are hardly driving Courage to drink. Andrew Ronay, the brewer's promotions manager, who has been administering the scheme with U.S. experts, Glendinning, assured me that even if the company parts with the total £1m of prize money the exercise has been a success. "We ran a similar campaign with our northern

brewery, John Smith's last year, and it works."

The enterprising Johnston better hurry however. After only six weeks of the 11-week competition 73 per cent of the £1,000 prizes have been won. Consequently, I declined his kind offer of a stake—the £13 cost of his Times advert—in his venture. Courage, mon vieux.

Long shot?

Has the tide finally turned against Tony Benn? Lambasted by Michael Foot, scourged by Jim Callaghan and then struck down by a suspected viral infection, the member for Bristol South East is now less favoured in the Labour book for the deputy-leadership election.

While on Wednesday morning Benn commanded an impressive 8 to 11 on, he has now lengthened to 6 to 4 (with Healey at 4 to 7).

Ron Pollard, who started Labour's special book with the Miss World competition in 1964, gives John Silkin a condescending 16 to 1. Pollard leaves today for Paris with the unenviable task of computing the odds for the French election.

Striking record

After noting that Switzerland is having to reduce its unemployment insurance contributions for want of unemployed, I draw to your attention the equally remarkable—and some might say connected—Swiss strike figures now available for 1980.

The total number of labour disputes leading to stoppages was seven, says the Swiss Federal Office for Industry, which adds that it has not counted industrial action by Swiss employees of the Italian-run boats on Lake Maggiore. Still, only five of the seven strikes lasted a full working day.

It should also be said that

Low Marx

Southern Region commuters still fuming about the latest unofficial industrial action may be interested to learn that the train drivers' union Aslef is carrying the syndicalist struggle out of the stations and into the classroom.

The annual conference of the Left-led union has before it a proposal to allow a special place in the curricula of its occasional National Schools for members, devoted to "the study of Karl Marx philosophy."

Other branches are proposing amendments to the main motion, which comes from the Aberdeen branch. Suggestions include "Marxist philosophy in pursuit of a Socialist society," "the birth of the Labour movement," or even just "politics."

The Ramsay branch, however, is striving for a balanced view. As well as mulling over Marx, the South Coast men would like to see "Milton Friedman and Maynard Keynes" on the agenda.

Odd calling

The visit to London this week by Allis-Chalmers, the American engineering company, provides me with a long-awaited opportunity to unveil what I trust to be one of the business world's least apposite names. The group sports an International Market Development Services officer who rejoices in the name of Frank Briber.

Observer

Bass uncork their new Midlands H.Q.
On time. On budget. And fast.

Built in 53 weeks

Bass were delighted when we completed previous buildings for them in record time. When they wanted a new national H.Q. they knew they could rely on our unique Kingsworthy method to halve construction time, just as it has done for over 800 other quality projects. Time saved is money saved.

The announcement of the Queen's Award for Technological Achievement 1981 for Kingsworthy brings recognition of its many unique features. Send for our new brochure now.

CONDER Kingsworthy

To: T. K. Holder, Conder International Ltd., Winchester, Hampshire SO23 7SJ, Tel. (0962) 882222.

Please send me your new brochure 'Buildings for our time'.

Name _____

Position _____

Company _____

Address _____

Tel. _____

RY/5

Friday June 5 1981

هفتا من الشهر

South Korea

Although South Korea's new strongman, President Chun Doo Hwan, has heralded a brave "New Era," there is more than a hint of steel behind his order for a vast number of reforms, especially in politics. His country is also unlikely to see an instant economic "miracle," but rather a long period of transition to correct the mistakes of the past.

President orders major reforms

By Richard Hanson

THE INTANGIBLES in South Korea, in the words of a diplomat in Seoul, look a lot better than they have in a long time. Glimmers of economic recovery, after a disastrous drop in real GNP last year, are showing up in official statistics. The Government appears firmly in command, and except for the occasional column of tanks rumbling through curfew-enforced downtown streets before dawn, a visitor sees few reminders of how dangerous things were a year ago.

As the Deputy Prime Minister, Shin Byung Hyun (who also heads the Economic Planning Board) comments: "We are out of the tunnel," and moving toward a "very slow and steady" economic recovery.

There are few who would argue that South Korea has not made considerable progress in putting its house back in order, since the dark days of spring 1980. The prospect that the years of advances were about to slip away so frightened Koreans as to make many thankful for a simple end to political chaos.

The events of 1980 have by no means been erased from memory. There is still considerable bitterness among educated Koreans about how the Army once again proved the "politics of military force" (a term first used to describe the methods that neighbouring Japan used to take early this century) to be the decisive force in South Korea.

But a brief reminder of what has passed under the bridge is useful in putting the current sense of relief, among most people, into perspective. It should be recalled that for nearly two decades, the South was ruled by President Park Chung Hee, who, while largely responsible for bringing about an economic "miracle," became increasingly reclusive and authoritarian in his final years. Frustrations were beginning to break out over his continued stay in office, evidenced ultimately by the fact that his own intelligence chief shot him to death in October, 1979.

The problem then was one of succession, for the ill-fated Park had not groomed anyone to fill his shoes. The events which followed perhaps proved how serious a problem it was.

In the succeeding months there was a disorganised and noisy attempt to "democratisise" the system into one more in line with the remarkable advances that South Korea's economy and society had made during those years after Park took over. In 1962, the country was barely emerging from a feudal agrarian past. Park left it a more pluralistic, urban and increasingly prosperous nation, whose per capita income had jumped to \$1,500 from only \$83 in 1962.

No one, including the opposition leaders of the day, seemed to have a clear idea of how such a democracy would work, given the key role of the armed forces.

The military authorities, then dominated by the youngish General Chun, who rose to power in a December *putsch* against a group of older generals, ever mindful of the "threat" from the north, watched with increasing alarm as a growing rash of worker riots and student demonstrations in the spring of last year left the caretaker civilian Government floundering.

Martial Law

This situation led to the infamous May 17 Declaration of Martial Law. What followed was armed rebellion in one province in the south, a bloody "mopping up" by the army and the clear emergence of Chun Doo Hwan as South Korea's new strongman.

Chun, and his tight group of Blue House advisors, clearly do have an idea of what "democracy" for South Korea should be. Those ideas are now fixed in the constitution of the "Fifth Republic" under which Chun was elected President in February and inaugurated in March. The election of a "rubber stamp" new national assembly followed.

The most significant departure from the old "Yushin" constitution of President Park's era, is a provision that the President is limited to one seven-year term in office (against unlimited six-year stints). Chun has promised

repeatedly to bring about an "orderly transition" of power at the end of his term. This would be in 1988, when Chun, at 57, will still be young by national leadership standards.

"It is not particularly fruitful at this stage to speculate about whether Chun can pull off South Korea's first 'orderly' change of governments. It is sufficient to say that the prerequisites of leadership are unlikely to change very quickly.

It is essential in any country with 600,000 men under arms, that the civilian government have the support of the military command. This makes it highly likely that any successor would either be from the military authority, or a civilian politician clever enough to control the armed forces.

The only example of the latter was the famous patriot, Syngman Rhee, who lost control of the Government in 1960, amid widespread social unrest.

The next question, and one that will probably not be answered until the next round of Assembly elections in four years, is whether President Chun will allow an opening up of political activity which would allow for responsible politicians to emerge. Having eliminated all the old style politicians of any prominence (most of whom would, in any case, be unacceptable to the conservative military brass), Chun may find it difficult to encourage anyone to stick their neck out far enough to be noticed as a future leader, and be acceptable to voters.

The politicians elected to the National Assembly in March, most of them novices will have to be very clever indeed to

make any points under the system that Chun has devised. All the trappings of "democracy" are in place, including ruling and opposition parties, standing committees (except for the budget), and a monstrosity of an Assembly building, built on an island in the middle of Seoul's Han River. But the functions were sharply curtailed by laws passed by a special ad hoc "legislative assembly" formed during Chun's martial law days.

The opposition parties are champing to amend some of these laws, particularly those which ban certain politicians, intimidate the Press, and limit the ability of the legislature to debate issues. The government has already said, in no uncertain terms, that amending laws passed by the defunct Legislative Assembly is not the task at hand.

Warning

If having at least the forms of democracy is an encouraging sign to outsiders, any attempt to use them could be embarrassing. As one observer warms, the politicians agreed to play politics by Chun's rules, now they are beating their heads against the wall if they don't abide by them.

The other two "variables" facing Chun are diplomatic relations and the economy. A third invariable factor is defence, on which South Korea spends about 6 per cent of its GNP, a strong defence, however, is heavily dependent on the first two.

The President can be given high marks for the manner in which he has handled foreign affairs, so far. Chun's problems



President Chun Doo Hwan's political stock was boosted by President Ronald Reagan's invitation to become the first allied leader to visit the U.S. after the presidential inauguration.

IN THIS SURVEY

Political scene, II; the economy, III; basic statistics, III; trade, IV; international finance, IV; foreign policy, V; U.S. relations, V; light industry, VI; banking, VI; heavy industry, VII; labour force, VIII; energy policy, VIII.

were eased considerably simply by the U.S. election defeat of Jimmy Carter last year, under whom relations with Korea turned frigid. But Chun and his advisors also had the good sense to clear the way for a return to "normal" ties with its biggest supporter (and with Japan) by commuting the death sentence of opposition leader Kim Dae Jung, whose trumped up trial for sedition had created a stir outside South Korea.

Under President Reagan's Administration the troublesome issue of human rights has gone "underground," and the snags in providing more military support have been eliminated.

Chun's greatest "coup" was in arranging to be the first prominent head of government to visit President Reagan after his Washington inauguration in January. This was not

needed to boost Chun's chances in his own election in February, but it was probably a decisive factor in reassuring support of the military (which remains the only force capable, as he well knows, of opposing

him). Chun delivered the goods, including reconfirmation of U.S. troop commitments and a grab bag of important weapons systems, like a fleet of F-16 jet fighters which South Korea will pay \$800m for over the next few years.

Chun's other display of diplomatic skill has been to take the initiative in the stalled issue of re-unification talks with North Korea. There has been no progress but Chun's call at the new year for a personal meeting with the leader of the North, Kim Il Sung, either in the South or the North, was considered adroit. It also reflects deep concern in the South over making progress before the ageing Kim Il Sung is replaced by his son, about whom little is known.

To most observers these developments indicate that the Government has achieved a measure of "internal balance," and that Chun is relying on sound advice before taking important decisions.

He will need a great deal of good advice (and a fair amount of luck) to achieve the goal of stable economic growth. He is

gambling that workers will accept a long stretch of declining living standards (i.e. wages not keeping up with inflation), as part of price for achieving a balanced economy, a "transition" period which will last into the mid-1980s.

He must also overcome a crisis of business confidence, still badly shaken by excesses of attempted reforms and re-organisations in Chun's early days, when he "ordered" companies around like the General he was.

His relations with business have been severely strained, and were not helped when one of the top business figures was temporarily imprisoned earlier this year.

In order to make his "New Era" work, Chun will need co-operation from a broad range of people. The military authorities can keep him in power, but cannot order economic troubles to go away. And he is unlikely to have an instant economic "miracle" to offer people in return for support, the one thing he can perhaps offer, however, is a chance for South Korean "democracy" to finally mature.

Expand your language ability.

Daewoo people around the world speak many languages. But Daewoo has its own business language, one that everyone understands — the handshake.

It speaks of partnership, cooperation, joint-venture, and plain old human goodwill. And out of it comes a myriad of business activities for you and for us. All resulting in accomplishment, progress, and human understanding.

Expand your language ability, and let's see what we can do for each other.

One plus one equals three. Or more.

- TRADING
- SHIPBUILDING
- CONSTRUCTION
- ENERGY & RESOURCES DEVELOPMENT
- TEXTILES
- HEAVY CONSTRUCTION EQUIPMENT
- MACHINERY
- PLANT PROJECTS
- ELECTRONICS
- FINANCE

DAEWOO C.P.O. BOX 2810
SEOUL, KOREA

European Branch Offices:

London
Daewoo Industrial Co., (UK) Ltd.
11th Fl, Baxton House 140 London West London EC2, England Tel: (01) 586-0351/7 Telex: 887075 DAEWOO, 881425 DAEWOO G

Paris
Daewoo France S.A.R.L.
Centre Seine 141 23 Rue Linois Paris 15E (75015) France Tel: 875-1830/57-7713 Telex: DAEWOO 250837 F

Brussels
Ed. De La Cambre 23/29 Bld. 2 1050 Brussels, Belgium Tel: (02) 640303/9-033861 Telex: 63807 DWNTLS

Amsterdam
Berghausgebouw 3N Koninkrijk Willemsplein 24 1082 HK Amsterdam, Netherlands Tel: (020) 176105 Telex: 18714 DAEWOO NL

Stockholm
Kungätern 61 Tel Floor, 711 22 Stockholm, Sweden Tel: 08-237855 Telex: 17055 DAEWOO 8 Cable: MGNSTON TER

Frankfurt
Daewoo Handels GmbH
6000 Frankfurt/AM, 71-Mainpost, Siegenstrasse 1, West Germany Tel: (069) 1-88881 Telex: 418225 DAEWOO D

Düsseldorf
Esplanade Lautz Strasse 1, 40 Düsseldorf/4000, West Germany ATTN: DAEWOO BR Tel: 0211-658333, 592070 Telex: 832780 DAEWOO D

München
Auss. Daewoo/Winnacker Strasse 47D 8000 München-40 West Germany Tel: (089) 307709 Telex: 528302 DAEWOO D

Vienna
Veltel Gasse 65/66-1030 Wien Austria Tel: 7555287/25712 Telex: 194859 A

Milano
Via E. Bianchi 12/154 Milano, Italy Tel: (02) 54-82-601, 34-89-501 Telex: 833584 DAEWOO I

Madrid
Iberia Mart 2, Plazuela 8 Calle De Gracia 34, Madrid 20 Spain Tel: 458-1213, 1446 Telex: 45499 DAEWOO E

Athens
#601 Athens Tower Bldg., 83 Messoghion Str. Athens 610, Greece Tel: 770.01.03, 777.57.05 Telex: 210528 DW GR

THE ORIENT

And now Korean flies you to Seoul and beyond five times a week.

Seoul is the new "Gateway to the Orient". From there you can catch convenient connecting flights to everywhere in Asia. And you avoid having to change at Tokyo's crowded Narita Airport.

Korean now flies you to Seoul three times a week from Paris and twice from Zurich.

Fly First Class on our 747s and you'll enjoy the all-leather luxury of our new Dreamerette seats, which recline to an ultra-comfortable 60 degrees. Ideal for sleeping. And we don't charge extra for them.

On Executive Service you'll experience priority First Class check-in, a special quiet seating area, and the very best in food and drink. All for the full Economy fare.

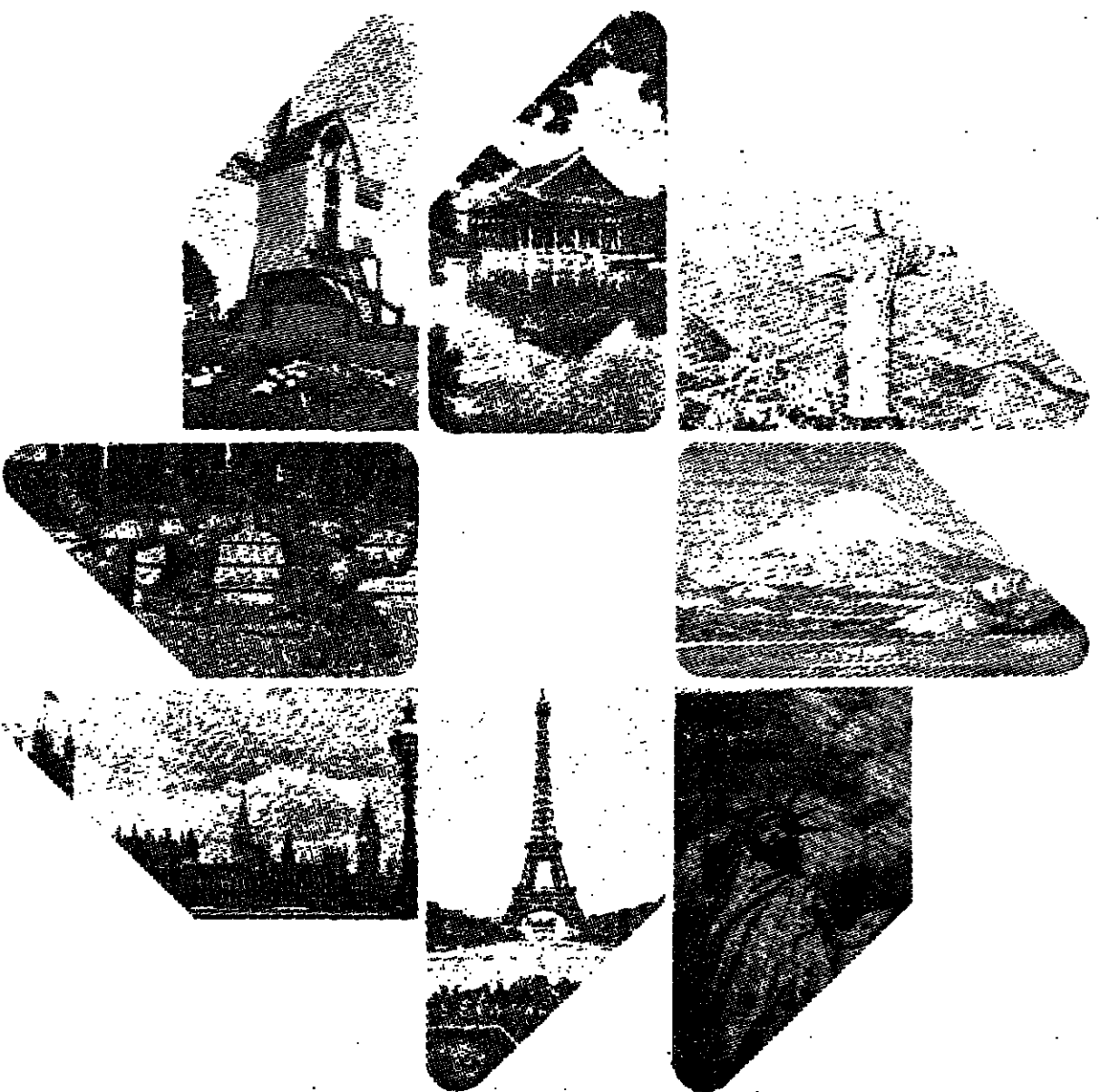
Try Korean the next time you're flying to the Orient. You'll find we treat you as an honoured guest.

*Zurich to Seoul



KOREAN AIR LINES
We treat you as an honoured guest.

Abu Dhabi • Amsterdam • Anchorage • Bahrain • Bangkok • Beijing • Colombo • Doha • Frankfurt • Fukuoka • Hong Kong • Honolulu • Jeddah • Khammou • Kuwait • Los Angeles • Manila • Nagoya • Nicosia • New York • Osaka • Paris • Pusan • Seoul • Taipei • Tokyo • Zurich



BRINGING KOREA TO YOUR DOORSTEP

With 27 overseas offices located in the leading business centers of the world, Korea Exchange Bank provides a truly global service.

We not only serve our country's economic development—but also offer overseas customers a unique insight into the Korean market.

We are ideally placed to identify the areas of maximum profit opportunity for your company and to assist in overcoming the practical difficulties of developing an unfamiliar market and provide high quality financial services specially tailored to meet your requirements.

KOREA EXCHANGE BANK
— KOREA'S LEADING BANK —

Head Office: C.P.O. Box 2924 Seoul TELEX NO. K24244, K24245, K27237, K27254 Cable Address KOEXBANK SEOUL Tel 771-46

SOUTH KOREA II



New cabinet members take oaths of office before President Chun Doo Hwan at the Blue House

Ex-General sets up all the trappings of 'democracy'

POLITICAL SCENE

RICHARD HANSON

ONE OF the "coffee shop" political jokes heard in Seoul these days goes as follows:—

Question: "Why does President Chun Doo Hwan (the ex-General who seized power last year) and his rather attractive wife both have large black and blue marks on their arms?"

Answer: "Each morning when they wake up in the Blue House, the President and the First Lady pinch each other to make sure they aren't still dreaming."

The two interpretations are that either (1), Mr. and Mrs. Chun still are "golly, gee" surprised that they've really become the First Family of South Korea; or (2) relieved that no one has pushed them out of the official residence.

South Korea's politics have settled into just that kind of duality.

On the one hand, President Chun appears to be working hard at being a model leader, including a pledge that seven years from now he will become ex-President Chun as provided for in the one-term Constitution he nursed into being.

On the other hand, Chun's own "undemocratic" rise to power, and the restrictive environment in which he continues to govern make it difficult, at this point, to imagine how or when a likely crop of "peaceful" successors will emerge.

The events of 1980, which led to the take-over by Chun Doo Hwan of the Government, do indeed carry an air of distant "unreality" these days. In May, 1980, politics ground to a halt (as did most normal activity) when massive street demonstrations in Seoul led to a military crackdown, with a declaration of nationwide Martial Law.

General Chun, the man in charge behind the scenes, ordered a round-up of dissidents and politicians (including the opposition and ruling party leaders), justifying the move by citing the ubiquitous northern threat. These moves sparked a major civil insurrection in one southern city, Kwangju.

Bitterness

A bloody "mopping up" of the Kwangju "incident," as it is called, followed, leaving in its wake enormous scars and bitterness. Even some residents of Seoul, who traditionally are not overfond of the citizens of Kwangju, to this day resent the Army's rash over-reactions, and the total news blackout imposed within the country at the time.

Before the dust had settled on Kwangju, Chun was already moving rapidly to establish a "parallel" Government, made up mostly of military men and a few hand-picked bureaucrats, which, under his direction, wielded martial law power until the end of August, when Chun himself moved "legally" into the Presidency.

The takeover of power has been described, by some, as perhaps the "slowest military coup" in memory.

General Chun's role, as it were, goes back to December 12, 1979, when he led a "putsch" against a group of older generals who apparently favoured a rapid change to "democracy" following President Park Chung Hee's assassination in October that year.

Chun's motivations appear more complicated than a simple power grab, however. As a long-time admirer and associate of the late President, Chun is believed to have deeply resented those who sought quickly to blacken the name of Park and his considerable accomplishments.

At some point, however, Chun himself seems to have concluded that the late president had indeed erred disastrously in the last years of his 17-year rule. Park had become increasingly isolated, ruling with an oppressive authoritarian style, clinging to power while sentiment outside the Blue House built up so it was time for a change—this pressure culminated with assassination at the hands of his own intelligence chief.

Chun made use of Park's "Yushin" constitution in

legitimising his taking over as President, with its indirect "rubber stamp" electoral system. Since assuming the office, though, he has sought to put a great deal of distance between himself and the "abuses" of the past.

The key pledges Chun has made are to clean up Government, and to provide for an orderly transition of power when he finishes in office.

To this effect, he included a limit on the presidential term, enshrined in the constitution of the "Fifth Republic," of one seven-year stretch.

New era

When Chun first came to public view he was a virtually unknown commodity. His career as a "soldier," as it turns out, had provided him with considerable training as an administrator, having spent much of his time in sensitive intelligence or personnel positions in the army. But little was known about this "young" (49 when he became President) new strongman, outside of the highly secretive world of the military hierarchy.



Tied to a rope, arrested students are led away by South Korean soldiers, following a raid by the army in the riot-torn city of Kwangju. Troops later regained complete control in the area

The need to move around and be seen seems to explain much of the earlier behaviour. The best way to become known is to do things. At times, last summer the actions seemed hastily planned (as they were) and unworkable (as many turned out). They did, however, give the definite impression that Chun was in charge.

As new regimes tend to do, President Chun declared a "New Era" for the country. This catch phrase covers the vast number of reforms which he has ordered in nearly all phases of Korean society, from education to banking, and especially in politics. There is more than a hint of "steel" behind these reforms, witness official purges, arrests and massive roundups of petty criminals, and anyone else thought to be in need of reform. (One estimate is that over 200,000 people were detained, most briefly, during the clean-up campaigns, before martial law was finally lifted.)

However, if Chun has used the "stick," he has also tried to a remarkable degree to sell himself to the people using the tried-and-true methods of all politicians—propaganda.

With the help of an obedient news media, Chun's good side is constantly on display, whether it be "surprise" visits to poor neighbourhoods, or on the grand scale in which his "smiling" trip to Washington in January for talks with President Reagan was portrayed.

It is generally assumed that Chun's ability to govern will remain intact if he satisfies two conditions. The first is restoring economic growth, and avoiding a situation where unemployment and worker discontent rises to the breaking point.

The second is maintaining the confidence of the Army. The latter is considered to be the more serious potential threat, especially if economic troubles lead to social unrest, but for the moment it appears that Chun himself is firmly in control, with his supporters strategically placed.

In the Blue House, there are two ex-military men in key advisory positions very close to Chun, including one in charge of his controversial "purification" campaigns. It is also

said that he has seen to it that the military has a few more "bennies" thrown its way in the New Era.

Student demonstrations, traditionally a third destabilising influence in South Korea, are being kept strictly under control. Those which do break out on campuses have been dealt with quickly. There is strong resentment of Chun's rise among the "educated" elite. But dissenters are mostly keeping quiet.

The Washington trip in fact proved to be something of a turning point in perceptions of Chun's ability to handle the job. It marked his second major diplomatic "coup," the first being a clever bit of one-upmanship by taking the "peace" offensive by offering to meet with the north.

Moreover, Chun's political stock at home was boosted by Reagan's invitation to become the first allied leader to visit after the inauguration, especially, one presumes, with the military, which received pledges of stepped-up military aid.

Chun's commutation of ex-

through on the new constitution of the Fifth Republic.

The document itself was drafted by a carefully selected "Legislative Assembly," which also acted furiously to pass as many laws as the Government felt were needed to limit the "democratic" aspects of such constitutional institutions as the National Assembly. The President, with all powers intact, except the right to serve more than one term, was to be elected by an electoral college, popularly elected, from candidates put up by political parties.

Thus, new political parties were allowed to form early this year (the old ones having been abolished) and the presidential elections were held in February. To no one's surprise, Chun Doo Hwan was named First President of the Fifth Republic. His party, known as the Democratic Justice Party (DJP) won a majority of the votes in what appears to have been a mostly honest election.

The "showpiece" of the constitution is a National Assembly, to which elections were held early this spring. Here again, the DJP gathered the majority of the seats, but only after non-elected seats had been allocated, followed by two main opposition parties, the Democratic Korea Party (DNP) (which claims roots with the old main opposition party) and the Korea National Citizens Party, which carries the mantle of successor to President Park's ruling party (mostly because it has more retreads from the past than the others). Seven parties in all are represented in the new Assembly, along with several independent members.

Inexperienced

In addition to serious problems of raising funds, the opposition parties lack what might be called dynamic leadership, for the time being—that is, anyone who appears remotely capable of challenging President Chun. The most serious ambition of the opposition parties appears to be to gain more seats in the next election, four years away.

National Assembly debates promise to be dull, given strict limits on how much time can be devoted to debating issues. The opposition would like to raise some of the laws passed by Chun's Legislative Assembly (including those limiting the Assembly), but the Government has firmly told the legislators that they would not be their job for the moment.

Even if the Assembly is little more than a "rubber stamp" organisation, it is conceivably important that the Government and President Chun are at least sticking to the pretence that it matters. President Park completely shunned the last Assembly, whereas Chun made the opening speech and has promised political leaders a seat at monthly presidential briefings on the economy.

However, very little politicking will be allowed, that being one of the "bad" things from the past.

With practical politics rather limited in scope, for the time being, it seems inevitable that politicians, being what they are, will tend to idle their time wondering about the long-term, and rather narrow, issue of who will succeed President Chun, in seven years' time (when Chun will be 57).

This is a rather unfortunate starting point for the New Era of "democracy," especially since politicians might more usefully be given a greater role in debating and formulating the policies of an increasingly pluralistic and complicated society. The fact that the political system failed to grow in line with the economy and changes in society is perhaps the greatest failure of the long years of Park Chung Hee's rule.

Meanwhile, the sudden outbreak of student demonstrations in Seoul at the end of May, following an alleged suicide of a student from Kwangju, indicates just how close anti-Chun sentiments still run on the campuses.

The best perhaps that can be hoped for during President Chun's term in office (considering the only other likely alternative is reversion to military rule) is that one day Koreans will pinch themselves and find that, this time, "democracy," Korean-style, is working.

Big efforts to make up lost ground

THE ECONOMY

KEVIN RAFFERTY

THIS IS the year when South Korea will make up the ground lost in 1980 and prepare the foundations for a new sustaining burst of real economic growth. That, at least, is the aim of the Government and the hope of friends of Korea. Most commentators think that the economic indicators this year are encouraging—even if there are clouds of question-marks on the horizon about how long-lasting the new growth will be.

Last year was certainly a disastrous one, in which growth plummeted to -5.7 per cent, the first fall since the late 1950s and a great shock after the annual growth rates of 9 per cent for almost two decades.

Nearly everything went wrong at once. The Government had, in 1979, begun a programme intended to stabilise the economy which had over-heated. But the intended cooling-off period was turned into a long, icy storm.

Inflation

New oil shocks and continuing world recession tightened the screw against Korean exports and fuelled domestic inflation, eventually pushing wholesale prices up by 44 per cent and consumer prices by 35 per cent.

The won fell by 36 per cent against the American dollar which restored some competitive edge to exports, but increased the import bill and sustained the stagflationary spiral. Unemployment rocketed from 3.8 per cent to more than 5 per cent.

To depress matters further, bad weather reduced summer crops by 30 per cent and again added to the import bill. And, in addition to this accumulation of misfortunes, an outbreak of cholera scared away tourists.

The most powerful factor of all was political uncertainty in the wake of President Park Chung Hee's assassination—an event which blew up into demonstrations and bloody riots which were put down equally bloodily.

Apart from the damaging impact of political uncertainty right across the economy, the confused political scene, with South Korean at the throat of South Korean, all helped to sap the confidence of businessmen who had previously swept all before them.

Now the economy is picking up again. Official projections for 1981 are for real growth of between 5 and 6 per cent, which foreign economists also think is reasonable, which would put the country back in the same real position as at the end of 1979. Government officials are more bullish, all of them commenting almost to an echo on the same rosy indicators.

Export growth in the first quarter was slightly higher than

expected at nearly 20 per cent, and April figures, showing a 33 per cent rise on a customs clearance basis and 60 per cent on an L.C. basis, were even better. The chances are that exports will exceed the \$21.1bn target for the year.

The price line is also being held with inflation at about 5.5 per cent for the first quarter. Even allowing for rises in domestic prices of petroleum and coal in April, it seems likely that inflation will be maintained in the 20 to 25 per cent range and, with luck, may fall below 20 per cent.

Industrial production rose by nearly 20 per cent in March, compared to the previous month, and although the seasonally adjusted figure was only 1.8 per cent, this was one of the best recent performances. It took the rise for 1981 to 5.1 per cent, with significant increases shown across a broad base, including textiles, electrical machinery, iron and steel, foods, minerals and industrial chemicals. Inventories are in much better shape than last year.

As another good sign, the Korean stock market has also perked up. Volume in April jumped from five million to 38 million shares a day. Brokers said this was because there are few other investments. (With bond and bank yields below inflation rates) and in expectation of another Government stimulus in the summer.

Officials in the Statistics Department say that their sensitive index of leading indicators, which has in the past been highly reliable, though with a lag of a few months, began to turn upwards in the middle of last year, suggesting that the revival is now getting under way.

There are still some immediate problem areas which lead non-government commentators to a more cautious view.

Capacity utilisation rates are still low in some industries and there is a danger that if confidence does not improve even the boomlet could peter out. This is because the Government has brought forward some of its spending plans especially on construction to the first half of the year in the hope of setting the pace.

Consolidation

Immediate worries about political stability seem to be fading. President Chun, though he does not seem to be liked or admired, has worked hard to consolidate his position.

There are some other gaps. The growth rate still depends on a normal crop being raised this year—indeed, a normal crop alone could add between 2 and 3 per cent to Gross National Product. Improved performance is possible on moderate OPEC price increases—if oil prices rise by more than 20 per cent, then energy scarce South Korea will be in trouble.

Imports of oil and food-grains together will cost \$5.6bn this year. It is expected that the won will be allowed to depreciate against the dollar by about 5 per cent—on the performance so far the depreciation will be about 8 per cent which is still manageable.

Economists also say that it is crucial to keep wage increases within limits—and though officials put on a smiling face, the settlements this year have taken a longer time to hammer out. On the external front South Korea will once again run substantial trade and current account deficits but the common view is that these are manageable. According to the Bank of Korea's revised figures, the trade deficit will be \$4.2bn and the current account, despite still strong earnings from the Middle East construction projects, will be in the red by \$5.3bn.

Some foreign economists think that the payments deficit may rise to \$6bn, but even this figure would not present too many problems.

Altogether, Korea will need capital inflows of up to \$8bn this year, but most economists both inside and outside the Government believe that this will be achieved. Negotiations are going on with the IMF for a credit of special drawing rights \$576m and, in its commercial borrowings, Korea's credit rating has steadily improved.

Mr. Kim Kun, Deputy Governor of the Bank of Korea, said that Korea's ratio of debt repayments to earnings was about

13 per cent, not high enough to be alarmed about.

"We have to borrow to increase our exports," he said. "Of course, we try to keep borrowings as low as possible but for a traditionally capital scarce country we have to borrow to maintain and increase economic growth."

Despite the optimism, there are still plenty of question marks on the horizon. An important one concerns the nexus of economic and political decision-making.

So far, the retired generals surrounding President Chun in the Blue House have been prepared to leave economic matters largely to the civilians, provided that their direct interests are not trodden on. The economic team, including Kim Jae Ik, advising from the Blue House close to the President, the Prime Minister, Nam Duck Woo, and the Deputy Prime Minister and Economic Planning Minister, Shin Byong Hyun, is well-regarded.

Even so, large gaps have appeared between the promises of the policy and their niggardly implementation. One economist characterised this by saying that the economic planners wanted to liberalise and open up the economy, while the bureaucrats in the Finance Ministry were "a bunch of lawyers anxious to hold on to the restrictions."

Foreigners, in particular, grumble that it takes a much longer time to obtain a decision from the bureaucracy than it did in the confident days of President Park.

Dr. Kim Key Wan, adviser to the Planning Minister, denied that there were any large differences of outlook, but conceded that it would take time

for the policy intentions to filter smoothly down through the official machine shaken by the political changes.

"All bureaucrats' instincts are to survive," he said, "and this means you must always err on the conservative side and search for the precedents of any decision, rather than try to set them."

But even if the economic decision-making and decision-making machinery is satisfactorily oiled, there will still be questions about the overall long-term planning ability of the economic team. There have already been false starts, notably over plans to combine Korea's two motor vehicle makers together.

This decision emerged without proper consultations of the two parties, let alone of General Motors the foreign collaborator of one of them. The idea was

abandoned.

One of his economist friends said of Kim Jae Ik: "When he is planning reforms, he often misses the obstacles in the way. What he talks about is what he hopes to happen and not what is happening."

Competition

Another vulnerable point of the Korean economy is its dependence on exports which is expected to grow rather than diminish. By the mid-1980s, exports are projected to be 37 per cent of GNP, compared to about 30 per cent today.

Yet Korea is facing stiff competition from other newly-industrialising countries, as well as restrictions on its products. It has tried hard to find new markets. The Middle East has been a fruitful area, both for construction projects and for

exports, and today takes almost 15 per cent of Korean exports.

Studies of international trade suggest, however, that other developing countries and, indeed, the Communist Bloc will offer only limited opportunities because of the competition with each other. The biggest export markets are still those of the industrialised countries.

Allied to this is a question of whether Korea is international enough in outlook or flexible enough to seize new markets. Even though it runs a trade deficit, Korea has been unfortunate enough to attract quotas and other restrictions on a number of its key exports, including textiles, television sets and shoes.

Such restrictions add to the steepness of the uphill struggle to keep costs low enough and quality high enough to with-

stand competition and keep increasing the value-added.

Exporters from other developing countries in the same region say that Korea lags behind in terms of quality of products particularly textiles, and its rocketing inflation last year increased costs dangerously high.

Overshadowing all this are the delicate questions of the political economy and whether a sophisticated modern country drawing on the free market can be ruled autocratically and still flourish.

The strong Confucian tradition in Korea means that the ruler is treated with more deference than a ruler in the West. But in his later years President Park was assailed both by political protest and the economic consequences of decisions taken from on high, without sufficient involvement of the

private entrepreneurs and their view of the market. President Chun's advisers seem to have persuaded him of the need to consult more widely. He has also taken some steps to open up the economy.

However, for all this, the new ruler keeps a tight grip on the centres of debate and discussion and is respected, if not feared, rather than loved.

Koreans themselves are confident that they will win through, inspired by confidence, allied to the ability of a homogeneous society to work in close harmony, gives Korea a big advantage.

"People say that we are foolish to go into the manufacturing of power-generation equipment," said a director of one of the Hyundai group of companies. "But we have proved the rest of the world wrong before. Watch and see."



KEY ECONOMIC INDICATORS

Values in millions of U.S. dollars, and representing period averages, unless otherwise indicated.

Exchange rate: U.S.\$1=659.8 Won.	1979	Pre-1980	Est. 1981	Per cent change 1979 1980 1981
INCOME, PRODUCTION, EMPLOYMENT				
GNP at current prices	60,066	57,616	65,287	26.9 -4.1 13.3
GNP at constant (1975) prices	30,494	28,763	30,815	6.4 -5.7 6.4
Per capita GNP, current prices	1,597	1,508	1,682	24.9 -6.6 11.5
Plant and equipment investment, current prices	8,157	6,149	6,647	28.1 -24.6 8.1
Personal income, current prices	46,194	44,127	49,684	26.3 -4.5 12.6
Indices: (1975=100)				
Industrial production	213.5	211.4	222.0	11.7 -1.0 5.0
Average labour productivity	151.5	145.1	173.4	15.5 9.0 5.0
Average industrial wage	305.5	324.9	473.4	23.5 26.0 23.0
Labour force (thousands)	14,206	14,514	14,955	2.0 2.2 3.0
Average unemployment rate (%)	3.8	5.0	4.9	— — —
Total population (thousands)	37,605	38,197	38,806	1.6 1.6 1.6
Balance of payments and trade				
Gold and foreign exchange reserves†	5,708	6,400	7,000	15.6 12.1 9.4
External debt‡	13,979	16,530	21,730	26.0 19.2 31.5
Annual debt service‡	2,656	3,080	4,620	25.8 16.0 30.5
Annual debt service ratio (%)§	17.6	13.5	15.0	— — —
Balance of payments§	-1,488	-3,390	-2,500	— — —
Balance of trade (fob)	-4,396	-4,500	-5,500	— — —
Exports, fob¶	15,056	17,595	20,500	15.4 16.3 17.1
Imports, cif¶	20,339	22,100	27,300	35.8 8.7 23.5
Average exchange rate (Won/U.S.\$)	454	608	675	0 25.6 11.0

Because of devaluation, U.S. dollar prices for 1980-81 rates of change will be distorted from previous year. † Data for end of period. ‡ Embassy estimates; includes payments on all debt (of one year and more maturity) as % of total exports of goods and services. § Basic balance. ¶ Customs clearance basis. Sources: Bank of Korea, Economic Planning Board, and Ministry of Finance.

A winning combination: Experienced people & high technology



The Samsung basketball team is the best in Korea. We organized the best talents available and drilled them into a team that is unbeatable. We used the same formula to build the 95,000 member Samsung work force that now enjoys a world wide reputation for advanced technological know-how and reliability.

In ventures that have taken us into everything from general foodstuffs to sophisticated industrial plants, the people in the 26 Samsung companies have

proven themselves able to compete with high technology leaders throughout the world. The Samsung companies now specialize in a wide range of business lines that includes foreign trade, heavy

and chemical industries, electronics, precision instruments, construction, petrochemicals, and others.

When you deal with Samsung you truly deal with a team — a team that is able to face tasks together if the job calls for it, and a team that can save you time, money, and worry.

We're proud of all 95,000 members of the Samsung team and they're proud of themselves. They know they are among the best and they are getting better.

SAMSUNG GROUP

Represented by Samsung Co., Ltd.
C.P.O. Box 1144 Seoul, Korea
Telex: STARS K23657/K23302/K23349
Cable Address: STARS SEOUL

OVERSEAS BRANCHES:

TOKYO Tel: (03) 581-7511/7, Tlx: SAMSTARS J24244
OSAKA Tel: (06) 266-0751/4, Tlx: STARS KJ4322
HONG KONG Tel: H-23439, Tlx: 83236 HSTAR HK
KUALA LUMPUR Tel: 485510, Tlx: MA 30856 KULSTA
SINGAPORE Tel: 433143, Tlx: STARSIN RS 23700
SYDNEY Tel: (02) 241-2241, Tlx: STARSY AA 28428
RANGOON Tel: 71417, Tlx: 21201 TELBOX BM
JAKARTA Tel: 324759, Tlx: 45120 SAMSUNG JA
BANGKOK Tel: 233-5007, Tlx: 87981 STARBKK TH
MANILA Tel: 817-63-12, Tlx: 22648 STARS PH
DACCAR Tel: 238619, Tlx: 843 ISLAM GRP (DACCAR)

NEW DELHI Tel: NEW DELHI 42905, Tlx: 031-3825 MOST IN
NEW YORK Tel: (201) 592-7900, Tlx: 135536 SAMSUNG FORT
LOS ANGELES Tel: (213) 936-9111, Tlx: 696141 LASTAR LSA
HOUSTON Tel: (713) 960-1910, Tlx: 79-0107 SAMSUNG HOU
PANAMA Tel: 69-3233, Tlx: 2467 PANASTAR PG
BUENOS AIRES Tel: 592-2305, Tlx: 18840 STARS AR
CARACAS Tel: 53-4681, Tlx: 21201 VEGRA
MEXICO Tel: 516-71-20, Tlx: 1772647 BEIME (MEXICO) 61
SANTIAGO Tel: 397718, Tlx: 94635 SAMSTA KU
LONDON Tel: (01) 831-6951, Tlx: 264806 STARS LG
FRANKFURT Tel: (0611) 740841, Tlx: 0416479 SMCDF
PARIS Tel: 536-6838, Tlx: STAR PAR 250730 F

DÜSSELDORF Tel: (0211) 320014, Tlx: 8888392 SAMD D
MILANO Tel: (02) 600106, Tlx: 313390 MILSTA I
LAGOS Tel: 011080, Tlx: 21808 STARS NG
KUWAIT Tel: 419632, Tlx: SAMSTARS 2764 KT
TEHRAN Tel: 622141, Tlx: 215145 SMC IR
RIYADH Tel: 4643587, Tlx: 200540 ANPCOP SJ
JEDDAH Tel: 643154, Tlx: 402327 JAMSTA SJ
DAMMAM Tel: 8330447, Tlx: 601456 GESCO SJ
CAIRO Tel: 910830, Tlx: 92517 HOILD UN
DUBAI Tel: 229634, Tlx: 62313 ALSAM EM
TRIPOLI Tel: 33155, Tlx: 21543 STACON LY
BAHRAIN Tel: 233-59, Tlx: 6251 BASAM BH

SOUTH KOREA IV

Overseas buyers are flocking back to Seoul

TRADE

RICHARD HANSON

JUDGING FROM the recovery of hotel bookings in Seoul, and the early export results, foreign buyers are once again flocking to South Korea. The return to political stability seems to have released a great deal of demand bottled up during months of unrest last year. South Korean goods are also relatively cheap again.

But setting the stage for recovery, cost South Korea a 36 per cent devaluation of its currency, the won, last year, and a milder drift downward is expected this year.

To avoid a repeat of the "economic" conditions which forced drastic actions last year, the Government is hoping to improve productivity. Workers

are being "asked" to accept a long stretch of low wage rises (and thus declining living standards), and companies have been encouraged to improve efficiency and quality.

In addition to the sweeping "structural" reforms in domestic industries (which are discussed elsewhere in this survey), the country is counting on a massive new wave of incoming foreign investment to keep its export base solid through the 1980s.

Two years ago South Korea's exports reached what appeared to be a watershed. After years of achieving real increases in exports (averaging over 30 per cent a year from 1962-1978), South Korea's exports were being priced out of the competition with other newly industrialising countries, such as Taiwan and Singapore where inflation and wages were kept under control. Korea's wage/inflation from 1977 onwards was clearly "out of control," accord-

ing to a senior Government official.

In 1979, export volume dipped for the first time, and the value of shipments fell short of the Government target. In 1980, exports, helped by the devaluation rose 17 per cent to \$17.212bn. This was higher than the 15.7 per cent pace of the prior year but well below the 1977-78 average of 27.6 per cent.

Wage problems

A number of external factors combined to cause the slowdown in growth, including a drop in economic growth in the major markets of the developed world, oil crises and the bite of protectionist measures in the West and in Japan. But the root causes of South Korea's dilemma were home grown and centred on the wage problem in an overheated economy.

A comparison made by the Economic Planning Board of

South Korea's performance compared with Taiwan and Japan tells the story. Using a unit labour cost index of 100 based on 1975, South Korea had jumped to 197 by mid-1979, while Taiwan and Japan had improved their standing to 94 and 99 respectively.

The Government's policy meanwhile of avoiding a devaluation to restore competitiveness in exports in force from 1975 to January 1980, meant that by 1979 South Korean exports were nearly 20 per cent less competitive in world markets than they had been in 1976.

The decision to devalue taken in January, 1980, no doubt contributed heavily to the recession last year by making imported oil even more expensive. The oil bill soared 81.5 per cent. But the Government calculates that a 36 per cent depreciation by the end of the year restored exports to the same level of international competitiveness

held in 1976. Indeed, the pay-off from the devaluation became noticeable in the last quarter of 1980 with a jump in the value of export letters of credit.

According to a Government scenario, export shipments will accelerate to a high pace by mid-year.

To the relief of those who drew up the scenario, the numbers for exports are turning out even better than expected so far. Export letters of credit (L/Cs) in the fourth quarter last year and first quarter were up 84 per cent over the comparable year-earlier period, growth accelerated further in April when L/Cs jumped more than 60 per cent.

As a leading indicator, the figures bode well for customs clearance shipments which, in the first four months this year averaged an annual rise of 22 per cent. The official forecast is 18 per cent growth for all 1981 to \$20.5bn. But, barring any sudden changes in the international situation, South Korea should exceed its goals.

Officials are tentatively revising downward estimates for the 1981 trade deficit to \$4.5bn, or about \$1bn less than last year's deficit.

Encouragement

The export recovery is the most encouraging sign so far that the recession of 1980 (with its 5.7 per cent drop in real GNP) has been left behind. But it is also a reminder that South Korea remains more dependent on exports for economic growth than perhaps any other developing industrial country with an economy of comparable size.

Under this year's projections, exports (\$20.5bn) will account for about 31 per cent of GNP. This is somewhat below the 35 per cent average for most of the '60s and '70s, but the new Five-Year-Plan expects that exports will climb to a 37 per

cent share of GNP by 1986, or a formidable \$52.7bn, a 20 per cent annual rate of increase.

Remaining competitive enough to achieve these goals will not be an easy task. South Korea still has a considerable way to go before its workforce prices itself out of the competition, but workers will have to shoulder much of the burden of keeping costs down for the next few years.

In order to keep the won within a 10 per cent targeted devaluation this year, wage rises must be kept at around 15 per cent well below the projected 25 per cent rate of inflation.

Even with less pressure from wages, business will have to make considerable efforts to improve efficiency and quality control, long a major weakness. In textiles, for example, traditionally the major single export item, it is believed that more than 30 per cent of the equipment in place is uneconomic, yet the industry is expected to increase exports from \$5.7bn this year to \$11.1bn in 1986.

In the 1970s it was expected that textiles would fade in overall importance as new "heavy" industries came on stream. Problems in the latter remain the top export item into the mid-1980s.

The Ministry of Commerce believes that in the short-term a lot more "value added" and productivity can be squeezed out of the existing export industries, by improving quality control and producing more sophisticated products. (One simple example in textiles is a move into built up men's suits.) The Government claims there are some 30,000 quality control teams now spread around the private sector.

Beyond encouraging a greater degree of quality consciousness

South Korea's only option for a serious upgrading of technology in its export industries is to induce vast amounts of new "foreign" technology and investment. This is true in everything from textiles to the stalled motor industry.

The absence of a serious home grown R and D effort (South Korea spends the equivalent of 0.7 per cent of GNP on research) could indeed become a serious long-term problem if foreign sources of technology dry up. Even research institutes are still on the drawing board.

The Government's plan to attract the needed foreign investment is far from a sure thing. The Economic Planning Board is planning over the next five years to approve about \$2.5bn in new investment into the country—more than twice the cumulative \$1.1bn in foreign investment arriving from 1962-1980.

New rules

In order to do this, the Government is drawing up a new set of "liberal" rules on foreign investment, making it easier for foreigners to set up 100 per cent owned businesses. Certain heretofore "closed" industries, will be opened, including food, pharmaceuticals, distribution and services (South Korea may finally receive its own McDonalds hamburger chain. An earlier plan fell through when a proposed South Korean partner went out of business).

The Government claims to have "several major" foreign investments already in the pipe this year. But it also seems that the record of treatment by the country's rigid bureaucracy of foreign investors could serve as a deterring factor. According to U.S. businessmen, this has happened recently in at least

two cases where companies decided to invest elsewhere.

The most irritating case cited by foreigners is Gulf Oil's decision last year to pull out of a long established joint venture, withdrawing its "capital." The government's rulings of how to tax Gulf have caused a major row, which could end up in the world court for arbitration. Foreigners are also very concerned over the protection afforded exclusive technology and patents under South Korean law.

South Korea expects to approve about \$200bn in new investment this year, up from \$141bn in 1980. The meaning of these figures is obscured, however, by the fact that a considerable portion of this money (the majority, as far this year, in fact) is going into the operating capital of companies already invested in the country which are losing money because of poor business.

One remaining potential obstacle to South Korea's export plans is protectionism. The colour television industry nearly collapsed after the U.S. imposed quotas on imports for lack of a domestic market. One Korean electronics company, Gold Star, has decided recently like most Japanese makers, to invest in the U.S.

But protectionism appears to be less of a worry to the Government than might be expected. This is partly because the country has in fact substantially diversified its markets over the past few years from an overwhelming dependence on the U.S. and Japan (43.7 per cent in 1980, compared with a combined 65 per cent in 1974).

The Government has also carried on voluntarily with an enlightened plan to liberalise imports into the country, and is taking care to encourage "buy foreign" missions to Europe and elsewhere.

Good growth potential and low risks attract more lenders

INTERNATIONAL FINANCE

ANN CHARTERS

SOUTH KOREA faces the pleasant prospect of approaching international capital markets this year to fund its balance of payments deficit with its political and social scene under control.

Last year's political disorder capped by a civil rebellion in May in a South-Western province caused the government to move to short term borrowings for most of the year to raise the required foreign funds rather than approach international markets for long-term credits from a weakened position.

Although some of the causes for the eruption of that political and social unrest are still present, specifically high unemployment, high inflation, and a prolonged recession there is no longer a vacuum on the political side.

Elected under a new constitution early this year, President Chun started a single seven year term as President in March.

No less significant for international credit markets is the fact that Korea now has a set political course and that President Chun has left the economy to the technocrats.

The economic team he put together last August has remained intact. Observers think that the President, a

former general, realises that Korea's economic difficulties are not easily reversed and have to be attacked with consistency and experience.

With South Korea's foreign borrowing requirement projected at \$7.7bn this year, the political and economic managers have to be sensitive to Korea's image abroad. The \$7.7bn in the current account and \$1.3bn for principal payment amortisation. The remaining \$900m is to fund capital goods exports on a credit basis through Korea's Exim Bank and to increase foreign exchange reserves. The export import bank has been supplying financing at attractive rates to foreign purchasers of Korean-built ships.

Korea stands an excellent chance of financing a larger proportion of its debt in long-term borrowings at good rates this year. International lenders have lined up to increase their exposure since Korea offers an attractive mix of growth potential at relatively low risk, compared with other developing countries.

Credit rating

Despite a hefty \$27.2bn in total foreign debt outstanding, Korea's credit rating remains good. The 1981 debt service ratio of 13.2 per cent is below the international average of 15 per cent and far below that of other developing countries such as Brazil, Argentina, the Philippines and Indonesia, according to Ministry of Finance officials. Korea's international debt burden has been kept within

reasonable limits according to Government officials because exports continued to increase even during the last two difficult years.

After the second oil shock when the country's current account deficit quadrupled in 1979 to \$4.1bn, the debt service ratio was held to 15 per cent. Because of the staggering oil bill for a country that relies totally on imported supplies, the Government could not improve its debt structure, but still managed to hold the debt service ratio below 15 per cent. The country's recovery from the first oil shock, uncomplicated by a world recession and domestic difficulties, was much faster. Korea actually ran a surplus in the current account in 1977, and managed a debt service ratio of 12 per cent.

Last year's deficit in the current account of \$5.7bn was up \$200m over earlier projections due to high international interest rates in the fourth quarter of last year.

A little more than half of the foreign debt is contracted at floating rates of interest, according to ministry of finance officials, making Korea, like other developing countries, very susceptible to swings in interest rates.

Now a glut in oil supplies has worked to calm price increases. Government officials can worry about how painful interest payments may become. Although the foreign debt profile is smooth with no bunching in future years that could tax Korea's ability to meet principal and interest payments, the Government is moving to contract borrowing long term, rather than having to rely on short term borrowings as it did last year. This will add more stability to the debt profile, finance officials contend.

Short-term borrowings with maturities under three years will be limited to an increase of \$1.7bn this year according to expected trade volume. Government officials claim these funds are raised almost automatically through the banking sector.

As imported goods increase, private credit sources spring up. Oil imports and other raw materials imports are carried on a trade credit basis or financed by banks' acceptance market for two to three months. Half of the remaining \$8bn in external borrowing required has been lined up since March this year according to ministry of finance officials. Of the total, \$3.5bn will come in as loans for specific projects, with more than two-thirds coming from official sources. Most are suppliers' credit arrangements linked to capital intensive projects already underway such as Korea's nuclear power plant agreement. A \$1.2bn loan agreement has just been signed with a consortium of French banks to finance nuclear reactor construction for two power plants.

Direct foreign investment has been conservatively anticipated at \$200m, according to historical trends. Government officials contend.

Even so, the case may be

overstated since as of April, only a few major foreign investments have been discussed. Two major potential investors looked at Korea, but opted to invest elsewhere.

The only area government officials are concerned about is the \$1.5bn in bank borrowings to be raised in the very expensive Eurocredit market. The first foray into the market this year was the successful Korea Ex-IM bank 401m syndication and note purchase. The funds for the \$200m tranche were raised at 4 over Libor for eight years. The note purchase tranche of \$201m carried a lower rate of 4 over Libor because the Ex-IM bank still loans already guaranteed by prime foreign banks in Korea.

The finer spread, lower than the 4 for \$600m dollars for eight years that the Korea Development Bank had to pay at the end of last year, demonstrates that Korea's credit standing has improved, although liquidity in the world financial markets also contributed to the lower rates.

Korea will tap the market for two more jumbo loans this year: the Korea Exchange Bank plan to raise \$500m in May and the Korea Development Bank will try for a \$500m loan as well in the latter half of the year. Of the \$800m syndication that the KDB raised last year, \$200m remains to be drawn down according to government officials. The expected demand for loans to invest in new equipment did not materialise, due to the lingering recession.

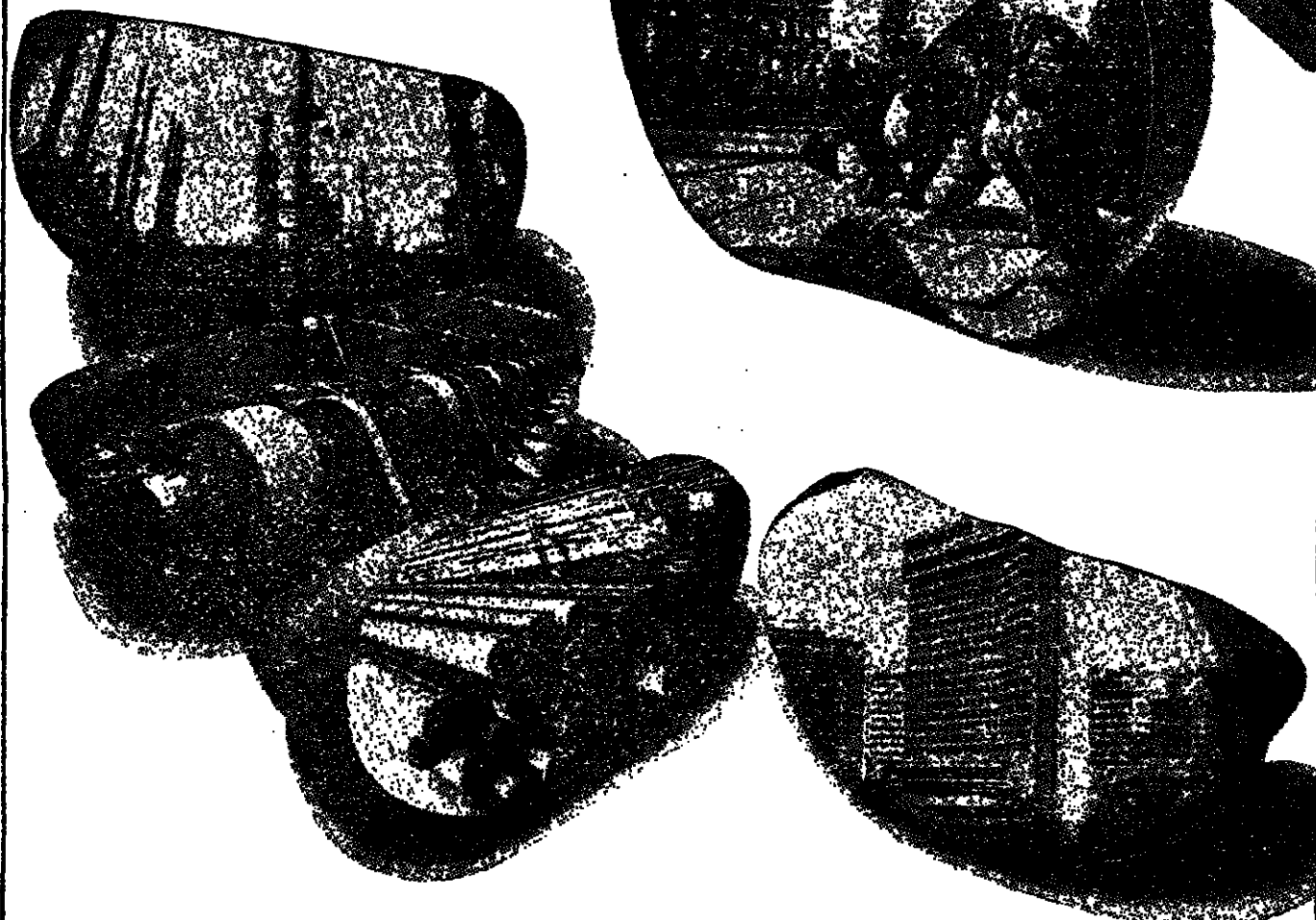
Smaller syndicated loans of \$50m will be attempted by one or two of the Korean commercial banks to raise foreign exchange if required in the third quarter, to complete the \$1.5bn in bank borrowings. The Korea Development Bank and the Korea Exchange Bank will also float rate issues on the market as well as bonds from the KDB and other public entities at commercial rates.

Prospects

Korea's trade deficit is expected in 1981 to \$5.5bn, up from \$4.1bn in 1980, to reach \$20.5bn, a 19 per cent rise over 1980, with imports to \$26bn. Crude oil will continue to be the culprit responsible for most of the deteriorating trade balance. Korea's rice imports are substantially due to 1980's disastrous crop. Last year's visible trade deficit reached \$4.7bn with an 81.5 per cent increase in the oil bill being the major factor for the worsening trade balance.

Exports at April were up 24 per cent over last year and imports increased 16 per cent for the same period, although imports are running at \$7.5bn compared to exports of \$5.5bn. The World Bank and the IMF continue to support Korea's efforts to improve its balance of payments position. The IMF \$500m facility committed last year in 1981, is practically all been used. The World Bank has granted Korea \$800m from 1981-1983 in three separate structural adjustment loans of \$200m each.

KEG—KOREA'S BIG APPLE



GET A SLICE OF LIFE FROM THE KOREA EXPLOSIVES GROUP

Korea Explosives Group, which is composed of 17 affiliated companies, is a quiet giant playing a major role in Korea's economic growth. Chances are that one or more of our services have touched upon your life in one way or another. We provide goods and services ranging from hotel management to thermal power generation. Equipped with advanced technological systems and modern management methods, KEG now serves in such diverse fields

KOREA EXPLOSIVES GROUP

Address: 34, Seosomoon-dong, Chung-ku, Seoul, Korea
Telex: K23684 KOMITE
Cable: KOREAMITE, SEOUL
Tel.: (778) 201069, (23) 03809

OVERSEAS BRANCHES: • LONDON Tel: 01-404-4288, Tlx: 21246 KEGLO G • FRANKFURT Tel: 06196-82260, Tlx: 413881 KEGFT D • RIYADH Tel: 69815, 69341 Riyadh, Tlx: 200297 PACSAB SJ • AL-KHOBAR Tel: 8646548, Al-Khobar, Tlx: 671233 KALIFA SJ • NEW YORK Tel: 212-944-2300, Tlx: 645645 KOEX NYK • LOS ANGELES Tel: 213-537-3060, Tlx: 674826 KOEXTRA CMTN • TOKYO Tel: 03-584-6621, Tlx: 2422898 UNION J • HONG KONG Tel: 5-457045/5-457395, Tlx: 60206, Answer Back HKGBC HX • SINGAPORE Tel: Singapore 981898, 2233013, Tlx: KOMITE RS 26493



FROM HANDICRAFTS TO HEAVY INDUSTRIAL ITEMS

Your profitability begins with Korea

Korea's thriving export trade centers around an elite corps of corporations producing a variety of goods and services that are internationally competitive in price, quality, and reliability of supply. Supported by a strong, rapidly growing industrial base, Korean traders offer you fast, efficient service. There is a Korean trader as close as your nearest phone—give him a call today.

KOREAN TRADERS ASSOCIATION

C.P.O. Box 1117 Seoul, Korea; KOTRASO and WORLDTRADE SEOUL Tel: K24265 KOTRASO, Tel: 771-41

Overseas Branches:
New York
Japan
Hong Kong
Düsseldorf

Subsidiaries:
KOREA TRADING INTERNATIONAL INC.
63, Kyung-dong, Changrok-ku, Seoul, Korea
C.P.O. Box 1067, Seoul
Tel: 72-98249, 9679-9
Telex: KOTRI K27434

KOREA EXHIBITION CENTER
63, Samseong-dong, Gangnam-ku, Seoul, Korea
C.P.O. Box 3109, Seoul
Tel: 52-1165, 2161, 2177
Telex: KOREXEN K24594

Advantages seen in closer contacts with Third World countries

SOUTH KOREA, one of the West's staunchest supporters among developing countries, is closely tied to the United States and Japan, although relations have not always been smooth.

Since the Korean war, the country has been nurtured economically by both the Japanese and the Americans and has relied heavily on the U.S. military presence to stave off any North Korean attempt to reunify the peninsula. Isolated geopolitically, in north-east Asia, close to China and Russia, South Korea has had to keep on good terms with Japan and the United States, although that has proved difficult at times.

Proximity to the two big powers has been so close with these two countries, Korea has had to insist that controversial political and social events are subjects for only domestic

concern in order to run its own affairs.

The political instability that resulted after former President Park's assassination in October, 1979, and the civil rebellion in a provincial capital which provoked a tighter clampdown of martial law last year, tested Korea's relationship with its friends. The arrest and conviction of Kim Dae-jung, a former presidential candidate, on charges of sedition, became an international cause that was only defused when President Chun Doo-hwan commuted Kim's death sentence to life imprisonment, early this year. The subsequent U.S.-Korea summit meeting in Washington between President Reagan and President Chun gave a major boost to Korean morale and set the stage for a security meeting later at which the U.S. renewed its defence commitment to South

Korea.

Relations with the Japanese, however, have not been quite so smooth, lately. It has been 36 years now since Korea was liberated from over three decades of Japanese colonial rule at the end of World War Two. But there is still strong resentment against Japan.

Attitudes

In several major speeches, including his inaugural address, President Chun has chosen to remind Koreans of their former status. Koreans appear to think that the Japanese still maintain too much of an air of superiority in treatment of issues affecting both countries.

One of the issues in contention is the heavy burden that Korea carries in defence spending to maintain stability in the region. Expenditures have been running at 6 per

cent of the GNP, over one-third of the country's national budget, a sizeable expenditure for a developing country.

From the Korean viewpoint, Japan has spent little to preserve peace in the region, devoting its resources instead to building its own economy under cover of the U.S. Korean security umbrella, and continuing a large trade imbalance with its neighbour as well.

Last year's trade deficit with Japan was \$2.8bn.

The accumulated trade imbalance since Korea and Japan normalised their relations in 1965 amounts to \$18bn. Korea would like to see a more free access to Japanese markets and a chance to raise exports above last year's \$3bn as recognition of Korea's frontline security stance in the region. Japan is Korea's largest foreign

investor, having put \$620m in the country over the years, even though last year's equity investment of \$24.8m was less than half of the 1979 level.

Economic co-operation will be high on the list of topics if a summit between Japan's Prime Minister, Zenko Suzuki and President Chun does materialise later this year. Both sides have expressed interest in such a meeting, but no date has been set. Annual foreign minister level talks, suspended since 1978, are scheduled for June and could pave the way for less chilly relations.

Fundamental to any talks will be discussion of how much of a threat North Korea really presents. Recent comments in the U.S. by the Japanese Prime Minister would indicate that the Japanese recognise that North Korea is continuing a military

build-up, although Japan also appears to believe that sufficient deterrents to any attack on the South already exist.

North Korea, which has a GNP one-fourth the size of South Korea's, has a standing army of 720,000 and twice as many fighters, tanks and aircraft as the South. Government officials point out that North Korea's avowed policy of re-unifying the peninsula, by any means, has never changed and that as recently as last year there were five instances of armed North Korean guerrillas caught infiltrating the South.

Invitation

President Chun's dramatic invitation on January 12 to North Korea's Kim Il Sung for an exchange of visits was an attempt to ease tensions and re-open dialogue.

Although the invitation has never been formally answered, there is little likelihood that Kim will find reason to accept. With lower-level talks singularly unproductive in the past, the situation between the two Koreas seems unlikely to change in the near future.

Instead, South Korea is actively taking its case to Third World countries that have been courted by North Korea in the past. The Non-Aligned Nations' Conference, last February, did not become a forum for North Korean views, largely due to South Korea's strengthened bilateral relations with 65 member-countries.

A Korean expert on African relations notes that developing Third World countries, rid of their colonial status, are more interested in learning about South Korea's

economic policies than North Korea's guerrilla warfare.

Closer contacts with Third World countries are giving South Korea more markets for their exports, as well as better access to energy supplies which South Korea lacks. President Chun's forthcoming State visits in June to all five member-States of ASEAN will mark the first time that a Korean President has visited Indonesia, Singapore and Thailand, and the first time in 15 years that Malaysia and the Philippines have had a visit from a Korean Head of State.

Libya, Nigeria and the United Arab Emirates have opened diplomatic relations with Korea recently. Although the country's overtures to non-hostile Communist nations have yet to pay off officially, unofficial trade with China has been brisk at \$300m last year. ANN CHARTERS

A dramatic turnaround in relations with Washington

RELATIONS WITH THE U.S.

KEVIN RAFFERTY

THERE HAS been no change of policy, but everything has changed between Seoul and Washington, from sour to sweet and light, with the appearance of Ronald Reagan in the White House. The dramatic turnaround just proves how personalities, and the vibrations they set up, can change the whole complex of international relationships.

Mr. Reagan has taken three initiatives which have pleased the Koreans immensely, but each was more a matter of form than of substance, a sign that the U.S. President can delight his fans, willing him to say the things they longed to hear.

Firstly, Mr. Reagan declared that he would not withdraw troops from South Korea—but this was the formal killing of an already dead policy.

Secondly, human rights have gone underground—but in his later days, Jimmy Carter, too, recognised that with the hard-line Communists to the north (and not much more than a howitzer's throw from Seoul)

some restrictions are inevitable. Thirdly, President Reagan gave the South Korean President Chun Doo-hwan the opportunity of making the first "star" guest appearance at the White House—though only after he had extracted commutation of Kim Dae-jung's death sentence and encouraged the Koreans to adhere at least to the trappings of democratic institutions.

Ex-President Carter had committed the cardinal sin of suggesting that he was going to withdraw in phases the 39,000 American ground troops stationed in South Korea under the United Nations' banner. Later he pulled back, recognising the damage that such a policy would do.

Anxieties

Yet, in Korean eyes, the damage was done by the suggestion of withdrawal, as it would encourage the Communist North Koreans to hope that the U.S. might abandon South Korea.

It is difficult to estimate the value of the American troops in Korea as, in many ways, they symbolise the American commitment rather than offer an extra fighting punch, except perhaps in the air.

The Americans of the Second Infantry Division, admittedly a highly mobile division with con-

centrated firepower, represent only 5 per cent of the troops in South Korea. The rest are Koreans who have a good reputation in the eyes of foreign military observers.

A group of British Army officers recently went on a tour of the old Korean war battlefields which gave them a chance of inspecting the present Korean forces. They came away with the distinct impression that whoever tried to break through the 38th Parallel Truce Line would have a real fight on his hands.

South Korea is not the same as South Vietnam, where formations had formidable reputations on paper, but crumbled when in face of fire. Its army is reckoned to be more disciplined and ready to face battle. But, for all that, the American presence is vital, "a warning that if the North Koreans did invade they would have to face and kill Americans first," as one military observer put it. "The Americans present are a psychological tripwire."

Washington is also helping to upgrade the weapons and equipment of the Korean armed forces. At talks in San Francisco, in April, the American Defence Secretary, Caspar Weinberger, and the Korean Minister of National Defence, Choo Young Bock, agreed on further arms sales, including 36 F-16 aircraft, at a cost of \$900m to replace the longer-

legged, but older F-4s, the Stinger Air Defence System, a 34-lb anti-aircraft missile, carried by individual soldiers, plus other light weapons. They also agreed to improve early warning capabilities.

Korea has increased its military expenditure in the face of intelligence reports of stronger North Korean forces and it aims to spend 6 per cent of GNP on defence. The purchases from America are helped by 12-year credits of \$160m this year and \$167m next year.

Korean Army boffins are also working to see if they can make a success of the 16-ton Sheridan armoured patrol vehicle which the U.S. Army is discarding as a \$1.2bn failure. The Americans found that the tank-like weapon had problems with the turret-and-gun system and that the armour was too light for use in the frontline battlefield.

However, for the Koreans the Sheridan could add vital mobility, as it can be air-dropped and used as a missile launcher. If the scientists are successful, Seoul will buy 1,100 of the vehicles at a bargain price.

The American Defence Secretary made it clear that the new Administration preferred to privately discuss delicate subjects (such as human rights) with governments, rather than from the public pulpit.

In economic relations, too, America is a powerful ally—it is Korea's biggest trading partner, and second to Japan in investment.

American equity investment is listed at \$252m but total exposure through bank loans and current value could be \$10bn.

Economically, the changes in regimes in Seoul and Washington have not produced the smooth, happy assurances as in the political arena. Perhaps this is because there are more businessmen to deal with and they are concerned with hard cash, rather than blandishments of well-being and good vibrations.

Trade is more or less in balance, though with a slight \$290m advantage to the U.S.

In 1980, on total trade worth almost \$9.5bn, Korean exports to America of around \$4.6bn are more than \$1.5bn higher than its sales to Japan (which enjoys a huge \$2.8bn surplus on its trade with Korea).

The Koreans' quarrel is that 44 per cent of its exports to America are controlled by quotas, including textiles, worth about \$1bn; footwear, worth \$500,000; television sets and yachts.

The mood in America seems to be for a continuation of quotas, with specific Congressional calls having been made

for protection of footwear and textiles.

American businessmen have a much longer list of grievances against the Koreans. One hard-grumbling American commented: "The Koreans expect all of their own problems to be sorted out, but don't listen to other people's problems of which they are the cause."

The American Chamber of Commerce in Seoul prepared some background notes for the forthcoming Economic Consultations between the two countries, complaining of the lack of reciprocal treatment, although this is supposed to be guaranteed by law.

The Chamber commented: "The principal issue adversely affecting the U.S. business community is lack of National Treatment. Despite the guarantees in the Treaty of Friendship, Commerce and Navigation, equitable treatment is not accorded U.S. businesses in Korea vis a vis domestic businesses."

In particular, Article VI, paragraph 3, speaks of "unreasonable or discriminatory measures," which "impair the legally acquired rights or interests of companies... in the enterprises which they have established, in their capital, or in the skills, arts or technology which they have supplied."

The American complaints stretch from trade discrimina-

tion to problems over investment, taxation and protection of patents and trade marks.

As far as trade is concerned, the Americans say that Korean companies in America operate on an equal basis with U.S. companies, but to quote the American Chamber: "Korea has restricted access to its markets by banning items or importing only upon recommendation of the local manufacturers' association, with the intent of protecting local industries from external competition. In many cases, duties are placed so high that imported goods are not saleable. At the same time, they seek unrestricted access to U.S. markets and on a GSP basis."

One company received a demand for duty on some equipment it had imported more than a year before. The reason was that a rival company from another country had recently imported similar equipment under a different and high tax category. The Korean way of equalising the two companies was retrospectively to enforce the higher duty import code.

Grievances

Gulf Oil was another company with a grievance about tax laws when it was hit for a higher bill when as, long planned, it sold to the Government its share in the Korean company. In investment, where scope

for interpretation and discretion is wider, American businessmen say that uncertainty has unsettled relations and made Americans wary of Korea.

"The inducement laws for foreign investment are reasonable enough," commented one businessman. "But the problem is that there is a high degree of regulation and much scope for interpretation, which has increased since Park died."

Americans say that they are still not sure of the new South Korean Government. They cite the plans for merging Korea's two car companies and for power mergers.

"General Motors' owned 50 per cent of Saehan and the Koreans' merger plans would have given GM 30 per cent of Hyundai. In power equipment they had General Electric and Westinghouse, both in bed with the same Korean company—and all this was planned without any discussion with the American interests," the businessman added.

As a result of uncertainties, foreign investment arrivals dipped last year, although investment approvals rose. Businessmen say that because of attitudes of officials American companies are looking at other companies in the region and that, in two cases, Korea has lost investment to competitors.

WHAT HYUNDAI HAS DONE TELLS WHAT IT CAN DO.

HYUNDAI has moved steadily ahead, shored up by the twin braces of experience and expertise.

Having become far and away the largest enterprise in Korea, it now maintains an active presence in some 30 countries on six continents.

And wherever HYUNDAI goes, it takes with it the Korean hard-working approach to getting an honest job done.

Whether it be rough mountain terrain, desert land, even the high seas — HYUNDAI has learned how to take on the worst in every environment, and come up with one constructive accomplishment after another.

HYUNDAI does not need to say what it can do.

Simply because what it has done tells the story a whole lot better.

HYUNDAI—the people building for your fuller future.

BUSINESS LINES:
International Trade,
Shipbuilding, Automobiles,
Electrical & Mechanical Engineering,
General Contracting,
Shipping & Shiprepair Services,
Industrial Plants, Offshore Facilities,
Machinery, Engines, Rolling Stock,
Electrical Equipment,
Metals & Chemicals.

HYUNDAI

CPO Box: 8943 Seoul, Korea.
Telex: HDCORP K23175/7
HYUNDAI K23111/5

• ASIA: TOKYO (TEL: 03-211-0851/4), SINGAPORE (TEL: 982460/2221937), JAKARTA, MANILA, BANGKOK, HONG KONG, KUALA LUMPUR, Dacca, SYDNEY. • AMERICA: NEW YORK (TEL: 212-695-1210), NEW JERSEY, LOS ANGELES, HOUSTON, SEATTLE, MIAMI, TORONTO, SANTIAGO, BUENOS AIRES, BOGOTA. • EUROPE & AFRICA: LONDON (TEL: 01-741-1531), DUSSELDORF, AMSTRDAM, LAGOS, NAIROBI. • MIDDLE EAST: RIYADH (TEL: 478-7231), QATAR, ABU DHABI, DAMMAM, KUWAIT.

"YOUR HELPING HAND IN KOREA"

Before making your next move into the Korean market Consult THE CHO-HEUNG BANK.

With assets in excess of US\$6.4 billion and a worldwide service network, THE CHO-HEUNG BANK allows you to start benefitting from its 84-years of experience, at a moment's notice.



朝興銀行
THE CHO-HEUNG BANK, LTD.

Head Office
Address: 14, 14a, Namdaemun-ro, Chung-gu, Seoul, Korea
Cable Address: CHOHEUNGSEKUL
Telex No.: 333215
C.P.O. Box 297, Seoul
Tel. No.: 74-0561, 74-3901, 74-2651

New York Agency
Cable Address: BANKCHOH
Telex No.: RCA23616
WU1126907
Tel. No.: (212) 935-3500

San Francisco Agency
Cable Address: BANKCHOH
Telex No.: RCA278550
Tel. No.: (415) 778-7850/4

Houston Representative Office
Cable Address: BANKCHOH
Telex No.: WU1791076
Tel. No.: (713) 759-1270/1

Paris Representative Office
Cable Address: CHOHEUNG
Telex No.: 333215
Tel. No.: 73-3714, 73-9084, 73-9345

LONDON BRANCH
Address: 6th Floor Section A, Plantation House, 31-35 Fenchurch Street, London, EC3A 3DX, England
Cable Address: BANKCHOH LONDON EC3
Telex No.: 9661125 CHOHBK G
Tel. No.: (01) 623-7731

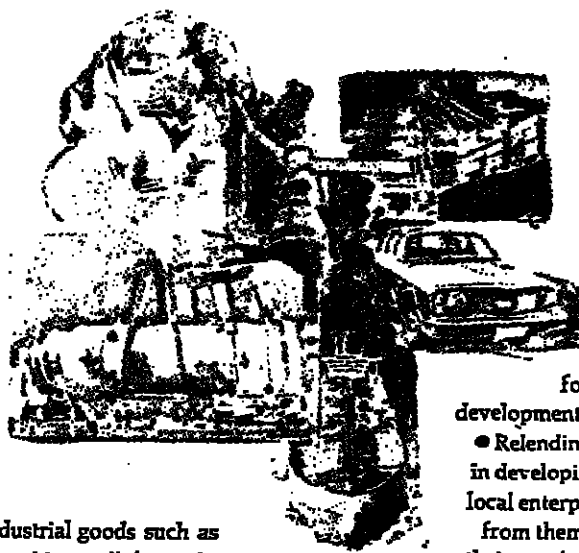
Tokyo Representative Office
Cable Address: CHOHEUNG
Telex No.: J22555 CHOHBK
Tel. No.: (03) 284 0611/2

Hong Kong Representative Office
Cable Address: BANKCHOH
Telex No.: 63016 CHOHBK HX
Tel. No.: 5 236143/4

Singapore Representative Office
Cable Address: BANKCHOH
Telex No.: RS25049 CHOHBK
Tel. No.: 222-0197, 222-5955

KOREA EXIMBANK

SUPPORTS YOUR TRADING ACTIVITIES IN HEAVY AND CHEMICAL INDUSTRIAL PRODUCTS



We specialize in providing export credits for your import needs for Korea's heavy and chemical industrial goods such as plant construction, ships, rolling stock, industrial machinery and electrical equipment.

MAJOR SERVICES

- Supplier Credit to Korean firms for the export of capital goods on deferred payment basis and the supply of technical services to foreign corporations.
- Overseas Investment Credit to Korean firms for joint ventures and development of major resources
- Relending Facilities to banks in developing countries to help local enterprises, obtain credits from them in order to finance their purchase of Korean goods
- Direct Loans to foreign entities for financing imports of Korean capital goods.



THE EXPORT-IMPORT BANK OF KOREA

A GOVERNMENT FINANCIAL INSTITUTION

C.P.O. Box 4009 Seoul, Korea Telephone: 778-3950/9, Cable Address: EXIMKOREA, SEOUL Telex: K26595

REPRESENTATIVE OFFICES

- New York: Rm. 2061 Korea Center Bldg. 460 Park Ave. Telex: 428144 Tel: (212) 355-7280/83
- London: Unit 13H Plantation House, 31-35 Fenchurch St. Telex: 8812140 Tel: (01) 623-1831/2
- Tokyo: Rm. 552 Yurakucho Denki Bldg. 7-1, 1-chome, Yurakucho, Chiyoda-ku Telex: J29481, Tel: 287-0925/6
- Abidjan: 06 B.P. 355 Abidjan, Cote d'Ivoire Tel: (32) 45-81
- Los Angeles: 707 Wilshire Blvd. Suite 4640 L.A. Telex: 181230 Tel: (213) 622-4314
- Hong Kong: Korea Center Bldg., 119-120 Connaught Road C. Telex: 63104 Tel: 5-455961

LIGHT INDUSTRIES

KEVIN RAFFERTY

LIGHT INDUSTRIES, once the dazzling beauty of South Korea's economic growth, exports and employment, have recently been consigned like an ageing Cinderella back to the back kitchen, while the planners have chased after and spent their money on the new attractions of modern heavy industry.

In the last few months, however, the neglected beauty has still shown an ability to charm and capture markets while the chase of heavy industry has proved an expensive courtship.

Against this, there are lines and wrinkles even in the light industrial scene which will require more than a coat of paint or foundation cream if foreign suitors are to continue coming to South Korea's door.

The revival of exports in the first quarter of this year has been led by textiles and footwear, the two main items of light industrial products. Textile exports rose by 28.9 per cent and footwear by 23.7 per cent, compared to overall export growth in the quarter of about 20 per cent compared to 1980.

Investment

In heavy industries (apart from chemical products which went up by 35 per cent from a tiny base), only shipbuilding with a 28.8 per cent increase, was in the same sort of league.

In terms of investment spending the share of heavy industries, already dominant in the early 1970s, rose steadily in the course of the decade until 1978 when 80 per cent of investment was going to heavy industry. In 1979, there was something of a swing-back with heavy industry taking only 75.8 per cent of investment spending.

In the same period, heavy industries did not make anything like the same breakthrough in exports, let alone in employment. Light industries are still in the lead with 52.4 per cent of exports in 1980, of which textiles with \$5bn or nearly 29 per cent of total exports, were the biggest contributor.

Electronics goods, which are classified as the products of heavy industry, were the next biggest single item worth \$2bn. The expectations are that the

share of light industries in exports will fall to just over 51 per cent this year and to below 49 per cent in 1982; but this hope may not be met in view of the good performance of light industry and the problems of the heavy industrial sector.

Recognition both of the problems of heavy industry and of the need for new investment in light industry will lead to some redressing of the balance and higher spending in light industry. The next Five-Year Plan, starting in 1982, will probably seek a 60:40 split in favour of heavy industrial investment.

Whether this can be achieved is another matter. There are some economists who believe that if heavy industry is to fulfil its promise it will require more and more funds. This is because commitments are high and because some of the projects are so patchy that they will need good money throwing after to set up competitive plants.

Textiles dominate Korean industry, not only for its export earnings, but also because it accounts for almost a quarter of the 3m workers in manufacturing.

Throughout most of the 1970s the industry grew at average annual rates of almost 30 per cent, or more than twice the rate of gross national product. But in 1979 textiles production growth was only 5.1 per cent, and last year it was 7.6 per cent.

Export growth at 11 per cent last year was higher than Gross National Product growth, but way below the 30 per cent a year increases in the 1970s and it was only achieved with the help of a huge 36 per cent devaluation of the Won, otherwise many Korean textile products would have been uncompetitive.

But higher value products depend on new investment and on new skills of marketing and design. There is disagreement about how old Korean textile machinery has become. Some sources say that 30 per cent or more of the machinery needs replacing, and some officials say that there has been steady replacement of the older machines, but this is putting a brave face on the neglect.

An official admission of the problems, came at the end of

March when the monthly Trade Expansion Council, chaired by President Chun, announced a plan to promote textile exports, including a 10bn Won fund to help modernise the industry.

In addition, the Government will construct dyeing industry complexes in Seoul, Taegu and Pusan to help in diversifying products. Dyeing machinery is acknowledged to be particularly outdated.

But simply spending more money on machinery will not solve the problems. To some extent, even the money that has been spent has been subject to the kind of waste seen on a much more grand scale in heavy industrial spending.

Investment projects are often inappropriate. For example, Korea has bought costly but highly efficient water jet looms from Japan capable of weaving huge quantities of plain fabric—and then discovered, only after buying that world demand for the product is erratic.

Plateau

The industry is now on something of a plateau. Paradoxically, Korea's textile exports are protected by the quota system, provided that its prices do not move too far out of line with those of its international rivals. Some economists say there is evidence that buyers, having exhausted their quotas for Hong Kong and Taiwanese textiles, have flown on to Korea to buy there.

However, by the same token of quotas, it is difficult for Korea to continue to sustain the same sort of textile growth as it had in the 1970s. There may be new markets to be tried, but a number of these are in developing countries which may be competitors with Korea.

At the cheap end of the scale, Korea faces competition from lower-priced countries such as Indonesia, Thailand, Sri Lanka and Brazil, as well as longer-established competitors such as India and Pakistan—all of which have lower labour costs. Labour and energy costs are among the heaviest costs pushing up prices, but Korea is not helped by having none of its own cotton or wool raw materials.

With an experienced labour force, there would be every

advantage for Korea to move up-market and to make in value what it is prevented by quotas from achieving in extra volume sales. The most labour intensive garment making business accounts for 60 per cent of the country's textile sales.

Those who know well the Korean textile industry, admit that its difficulties are not simply those of increasing costs or of import quotas, but also of poor quality products and lack of diversification. But if Korea tries hard to go up-market, as Hong Kong, for example, is doing, it will find it needs lots

of new skills and a more international approach to move out and sell and create new markets for new products.

In footwear, Korea is hoping for a boost from the ending due at the end of June this year of the orderly marketing arrangement imposed by the U.S. Government on non-rubber shoes. If the arrangement imposed in June, 1979, is lifted as scheduled it may mean the export of another 15m shoes to America this year.

In 1980, Korea's footwear production fell by almost 8 per cent to 265.5m pairs; but though

exports declined in volume by 2.8 per cent they increased in value by 16 per cent to nearly \$800m. More than 70 per cent of all exports go to four countries: the U.S., Japan, the U.K. and Canada, with the U.S. last year taking almost half of the 200m pairs that were exported.

Footwear production also has its problems. Cheap canvas shoes dominate both production and exports. Other types of shoes have had their problems, especially rubber shoes and boots in which production costs have risen much faster than export prices.

يو ب اف
U.B.A.F.
UNION DE BANQUES ARABES ET FRANCAISES
اتحاد المصارف العربية والفرنسية

BALANCE SHEET AFTER APPROPRIATIONS					
ASSETS		31/12/79	31/12/80	LIABILITIES	
Cash, treasury houses, treasury, post office giro	512,436,844	587,173,083	Issuing houses, Treasury, post office giro	2,704,540,056	3,288,774,797
Banks and finance institutions and corporations	11,085,795,967	15,171,588,087	Banks and finance institutions and corporations	11,085,795,967	15,171,588,087
Treasury notes, securities received as collateral or bought firm	687,172,811	185,720,000	Securities given as collateral or sold firm	1,117,774,705	945,309,625
Debt to customers	3,074,481,818	5,909,294,277	Customers' credit accounts	1,171,774,705	1,271,301,286
Customers current accounts, overdrafts	56,905,000	61,552,589	Special savings accounts	6,781,802	17,097,132
Cheques and bills for collection	48,568,995	89,333,531	Accounts payable after collection	44,588,806	88,353,631
Suspense accounts and sundries	526,244,956	727,241,976	Japanese accounts, provisions and sundries	468,238,035	846,238,716
Securities transactions	157,714,480	11,671,682	Debtors	621,551,866	621,551,866
Securities portfolio	70,546,016	238,532,488	Subordinated loans	59,389,000	156,000,000
Shareholdings and interests in subsidiaries	43,256,446	48,980,810	Reserves	63,523,523	76,427,583
Fund assets	18,887,919	18,492,532	Capital	280,000,000	280,000,000
TOTAL ASSETS	18,222,871,236	22,617,707,375	TOTAL LIABILITIES	18,222,871,236	22,617,707,375

LE FRANCE, 4 RUE ANGELLE SEEST NEUILLY CEDEX
Telephone: (1) 747 1145 - Telex: 610332 and 530382

BRANCHES

BAHRAIN: P.O. Box 5558 Kenos-Building, Manama/Bahrain

TOKYO: P.O. Box 5180 Tokyo International, Tokyo/Japan

SEOUL: P.O. Box 1224 Samsung main Building Seoul/South Korea

REPRESENTATIONS

BEIRUT: P.O. Box 9032 Gafar Center Beirut/Labanon

CAIRO: 4 Essehler Street Okear EL NED Cairo/Egypt

Controls to be eased

DOMESTIC BANKING

ANN CHARTERS

KOREA'S financial system may finally see the light of the free market as long-recommended plans to take the Government out of commercial banking, start to materialise. The World Bank, among others, has suggested for years that the Government should free controls in the backward banking sector, as an essential step towards creating a more viable money market. Gathering consensus for such a move, however, took until late last year, even though the de-control will be gradual.

Difficulties arose as to how the five commercial banks, with branches nationwide, would become privately run. The Government has used these banks as a conduit for policy loans, influencing which sectors were benefited. It was, in part, because the Government single-handedly controlled credit decisions that there was over investment in heavy and chemical industry in the last decade.

By requiring any Korean company with bank borrowings of about \$9m to use one of the five banks as its main (prime) bank, the Government has played a major role in companies' financial decisions as well. Companies that grew accustomed to an almost bottomless purse will not have been anxious to see their banking relationships become less cosy. Although the government is also understandably reluctant to change a system that resulted in Korea's economic miracle of the past two decades, enough policy-makers are convinced that a second take-off may be less spectacular without such an overhaul.

Despite the fact that the five commercial banks have some private shareholders, Government control has encompassed even lower-level personnel policies, hirings and firings, salary reviews and budgets. Loosening the reins on the banks means that not only will Korean commercial bankers have to learn to take charge of internal management, but they will be called upon to make credit decisions as well. Their Korean clients, on the other hand, are being told to assume responsibility for their own financial wellbeing.

The Bank of Korea began an initial pull-back from the influence it has wielded when it issued new guidelines, in March, for bank loans, effectively restricting the number of corporate bailouts. Companies were told they

would have to show that they could manage themselves back to financial health—banks were also given more leeway to deny credit to companies which did not improve their liquidity positions. This is still a long way from independent credit decisions being made in the market place, but it is a step.

Eventually, policy loans (as credit decisions in the public sector are called) may be granted only through fully-owned Government banks, such as the Korea Exchange Bank and the Korea Development Bank, but that could take years, according to foreign observers.

Great care

Until then, the Government will slowly sell its shares in the commercial banks to the public. The first to move into the private sphere will be the Hanil Bank, in June. It was selected because the Government holds only 22.4 per cent of the equity, less than its holdings in other banks, and the private ownership is more dispersed.

The Government is taking great care to insure that none of the banks become controlled by large business conglomerates. Half of the Government's shares

CONTINUED ON NEXT PAGE



SMBC

INTERNATIONAL SERVICES IN KOREA

- Management, arrangement and provision of foreign currency loans
- Advice on joint ventures and licensing agreements
- Project financing and feasibility studies
- Foreign exchange banking and guarantee business

SHAREHOLDERS

- The Korea Development Bank • Hill Samuel & Co. Limited.
- Korea Exchange Bank • The Industrial Bank of Japan, Ltd.
- The Long-Term Credit Bank of Japan, Ltd. • B.A.I.I. Trust Limited.
- Banque Arabe et Internationale d'Investissement
- Daebong Securities Co., Ltd. • Sambo Securities Co., Ltd.
- The Nomura Securities Co., Ltd. • Yamaichi Securities Co., Ltd.

SAEHAN MERCHANT BANKING CORPORATION

Samkoo Building, 70, Sokong-Dong, Joong-Ku, Seoul, Korea
C.P.O. Box 2723 • Tel. 28-8283/8 • Telex Sambank K24207

Sometimes we have to get a little upset to remain the Number One Hotel in Korea.



Knowledgeable, attentive yet unobtrusive waiters don't just happen, they have to be trained in shape. It's this kind of excellent service and an unbelievable array of fabulous facilities that has made the Lotte Korea's finest hotel.

HOTEL LOTTE
The best of Seoul's international sophistication

C.P.O. Box 3500, Seoul, Korea • Cable: HOTELLOTTE • Telex: LOTTEH0 K2353/24/25, K23513 • Tel: 771-10.
Hotel Lotte is a member of SRS Worldwide Hotels. For full free reservations to the U.S. call 800-223-5652.
In London (01) 232-9792/93/94, Paris 206-2867, Frankfurt (061) 215718/19, Hong Kong 2-679111,
New York 212-593-2988, Tokyo 2041111 ext 4248/49, Singapore 137-7411/1282,
Durban/South Africa 51-2488, West 800 Office 800-367-5224, Hawaii 800-877-2748,
Japan Sales Office Telephone (03) 624-5185/86, Telex: 232-207 LOTTE HJ.

مكتبة العمل

Signs of encouragement after some costly mistakes

HEAVY INDUSTRIES

RICHARD HANSON

SOUTH KOREA'S experience so far with heavy industries has produced strikingly mixed results. Like other countries (China, for one) attempting a forced march to a more advanced industrial status South Korea has found that the price of making mistakes is high.

Four years ago heavy industries looked to be the pillars of a new industrial "revolution." It was thought that a strategy of sprinting quickly into shipbuilding, metals, heavy machinery, cars, chemicals, electronics and other base industries was needed to cope with a predictable shift in comparative advantage. (In exports) away from labour-intensive industries and towards capital-intensive skilled industries.

Indeed the value of production from heavy industries topped that of light manufacturing for the first time in 1977, the five-year plan launched that year called for investments of several billion dollars in further

expansion (at the expense, as it turned out, of other business sectors, such as textiles).

The balloon burst rather quickly, though. An accumulation of distortions in the economy (ironically including massive spending for heavy industry) contributed to serious overheating in 1977-1978, forcing cancellations and postponements of many projects. But most South Korean enterprises were already well advanced in their expansion plans, and could not turn back. The country had to face the shock of the second oil crisis (and the uncertainties caused by President Park Chung Hee's assassination) with large segments of heavy industry desperately in need of restructuring.

Not all of South Korea's advances into heavy industry have resulted in disaster, however. The most striking exception is shipbuilding, which after a rather rough period, has bounced back with a surge in new orders from abroad. Last year orders rose from about 1m tonnes in 1979 to 1.4m tonnes. The Koreans are particularly happy about a recent order from Japan, when Hyundai Heavy Industries in competition with Japanese ship-

builders, for a gas drilling rig. This year, albeit several years behind schedule, Korea's second giant dockyard, owned by the Daewoo Group, will be completed at Okpo with another 1.2m tonnes of capacity.

In addition to shipbuilding, the government can (and does) cite steel as a "winner" despite early doubts over the wisdom of a developing country investing huge amounts in an integrated mill. The government-owned Pohang Iron and Steel Company (Posco) this year completed installation of 3m tonnes of new capacity, bringing the total to 8.5m a year.

Big losses

But with such exceptions as these (and it is not clear how profitable they are in any case), most heavy industries were suffering enormous losses during last year's deep recession.

Three critical examples of troubles were cars, heavy electrical machinery and chemicals. The motor industry operated at less than half capacity. The biggest power equipment company, Changwon in the south, (whose problems will be discussed later) could not meet its

payroll for two separate three-month stretches.

In petrochemicals, a second major refinery and petrochemical complex had come on stream late in 1979, but the following year demand for petrochemicals fell by "at least" 20 per cent. Since such plants cannot be shut off, operations continued at a loss, with some attempt to export. Given the high cost of imported oil, it seems unlikely petrochemicals will become viable until a more sophisticated "downstream" export industry develops. This could take years considering South Korea's slow start (compared with Taiwan, for example.)

The task of reorganising heavy industry, where changes are possible, fell squarely on to the Government, whose policies in the 1970s had contributed to the roots of the problem. In retrospect, the Government (which controls the flow of investment funds to industry) might have prevented duplication by companies and creation of the excess capacity now hurting a number of heavy industries. According to a World Bank study a full three quarters of investment in 1978—a year when the excesses were already apparent to many—was covered by debt.

The Government launched a review of the problems in April 1979, when a committee to review plans and priorities was created. The first action, an attempt to merge the power equipment industry, failed. Hyundai Heavy Industry and Hyundai International (the independent company in charge of the giant heavy electric equipment project at Changwon) could not make the merger work, partly because of an intense rivalry between the brothers who had run each company separately since 1962.

After a year of no progress in restructuring, the economic advisers under South Korea's emerging new strong man, General (now President) Chun Doo-hwan, seized the opportunity of martial law (and a paralysed bureaucracy) to present industry with a sweeping series of reorganisation plans last summer. These were to implement change in the power equipment and machinery, motor, telecommunications equipment, marine diesel engines and copper smelting industries, among other "reforms" of business.

The martial law background to these directives gave them the force of "orders" from the

top. The feeling that the Government (then in the hands of the military) was bullying private industry has left a sour feeling between government and business (replacing a rather cozy relationship under the previous regime) which may be hard to erase. The difficulties faced in carrying through what the government proposed led to a widespread impression that many of President Chun's advisers simply lacked the practical experience needed to run business.

To be fair, government probably had little choice but to act somewhat hastily.

The centrepiece of the Government's plan was a reorganisation of both the power equipment and motor car industries. It proposed that one company take over prime responsibility for each, taking competing divisions away from others. To businessmen, having properties reshuffled by Fiat was a particularly shocking experience. But since the Government directives to business were interspersed those days with various purges in politics the bureaucracy and banking, social reforms and other shows of "muscle" from strong man Chun nobody felt inclined to argue.

The companies involved in fact made valiant attempts to comply. The difficulty of doing so, however, became apparent almost immediately.

Responsibilities

In a meeting with the Government the respective chiefs of the Hyundai and Daewoo groups, Mr. Chung Ju Yung—considered Korea's leading businessman—and Mr. Kim Woo Choon, a shrewd younger man, were asked to divide up power equipment and cars. According to one account the Daewoo chairman gave first choice to Mr. Chung out of a Korean sense of respect for one's elders. To his chagrin, Mr. Chung took cars.

What this meant was that Daewoo, with some experience in power equipment on its own, was temporarily saddled with the huge loss-producing (\$150m in 1980) Changwon project inherited from Hyundai International. Changwon itself is a remarkable example of how ambitious South Koreans are. It involves (at present) \$500m in capital investment on a 4.3m square metre site, partially carved out of solid granite near the port of Masan in the south. When completed—now set for 1982—its seven main plants will

represent one of the most formidable industrial complexes in the world, and one of the few areas theoretically capable of fabricating entire nuclear power plants.

Resources

Daewoo, after two months' study last summer, reported to the Government. Changwon would require \$800m to complete and start operations. Daewoo could supply \$200m (through such desperate means as selling the group's modern headquarters in downtown Seoul). The Government would have to find the rest.

Daewoo was quickly taken out of the project once the Government, shocked at Daewoo's report, concluded that the private sector could not muster the resources needed to carry the Changwon project through to completion. After only two months under Daewoo, Changwon was put under the wing of the mostly government-owned Korea Electric Company (KECO) the national electric power monopoly.

It was arranged that a new company, Korea Heavy Industries and Construction, would be formed, with KECO, the Korea Development Bank and South Korea's Exim Bank as the major shareholders. In effect Changwon was nationalised. Korea Heavy was given the exclusive right to domestic power equipment orders. Its executives now cautiously predict it will be profitable by about 1985.

Meantime, while Korea Heavy Industries is struggling to maintain payments on royalties to foreign suppliers of technology, two other foreign ventures in power equipment, between Daewoo and Brown Boveri of Switzerland, and Daewoo and Deutsche Babcock of West Germany, are being liquidated, probably with some loss to the partners.

Having "settled" the power equipment problem, the Government turned its attention back to the car industry, which had been unable to agree on a workable plan to create just one passenger car company. The two principal companies are Hyundai Motor, which with some outside help developed a "Korean" car, the Pony, in the 1970s, and Saehan Motor, a joint venture between General Motors (GM) and the Daewoo group.

GM and Hyundai failed to sort out the problem of dividing equity and management



Not all of South Korea's rapid advances into heavy industry have resulted in disaster—shipbuilding, for example, has attracted a surge of new orders from abroad

responsibilities in a new joint venture. The plan was thus deadlocked until March this year, when the Government announced that the two companies would both be allowed to remain in the passenger car business. (A third company will take over truck and bus production.)

Production

To meet the Government's goal of about 1m units of passenger car production capacity (about 300,000 at present) sometime this decade, both Hyundai and the Saehan venture are expected to make large investments in new plants. For Hyundai this will most likely mean large infusions of technology from the outside (Mitsubishi Motor of Japan is most often mentioned as a possible partner, because of past ties).

GM and Daewoo are discussing whether to go ahead with a massive investment to produce the "world car" in Korea. Both projects would mean that most of the output would have

to go to exports. (The domestic market is still small and inhibited by high fuel and car taxes.) This will require a substantial improvement in the quality of South Korean production, however, and large investments in building up a substructure of quality parts suppliers.

GM in particular may be reluctant to go ahead, because it cannot rely, for the moment, on quality in South Korean production for exports. Many foreign businessmen have also been alarmed at the rash Government decision of the past year, and wonder whether their investments can be guaranteed in the future.

Despite the troubles in getting this far, South Korean officials and businessmen remain convinced that opting for heavy industries was essentially the right choice. As one top businessman explains: "Sometimes (in developing countries like South Korea) you must sacrifice good judgment to achieve dynamic action." The country is still hoping that "dynamic" action is on the way.

Controls to be eased

CONTINUED FROM PREVIOUS PAGE

must be sold to individuals and half to companies. There is a ceiling being placed on the total number of shares held by large shareholders, in an attempt to keep the banks as independent as possible. The Ministry of Finance plans for the other four banks to become private by 1985.

Another impetus to modernisation of the banking system is the creation of one or two joint venture banks. Although the exact nature of such a bank has not yet been publicly defined, it appears that it will combine the know-how and about \$35m in paid-in capital from a foreign partner, with Korean partners and a similar amount of capital. The Korean partner gains sophisticated banking experience, while the foreign partner could increase its share of the local market, especially with access to deposits and low-cost central bank loans currently denied to other foreign banks. The Bank of America is the

only major U.S. bank now pursuing the investment, but the Government is said to be interested in a Middle Eastern partner, as well. The outcome is expected to be announced some time this year.

The gradual liberalisation of the financial sector is deliberately slow to protect the Korean banks. There are 34 foreign bank branches in South Korea, making the market very competitive.

Three banks, including Marine Midland, have opened branches within the past six months. The big three U.S. banks Citibank, Chase and Bank of America, and two major Japanese banks have had branches in Seoul since 1967.

Despite the fact that foreign bank branches have assets equal to only 16 per cent of the total assets of the five commercial banks, as of late last year, Korean banks would still be at a disadvantage. Government officials maintain, if their management suddenly were to become autonomous, they would like to see the pace speeded up.

is moving out of one sector of banking gradually, the Bank of Korea, Korea's central bank, continues to regulate the banking system closely. Some foreign banks argue that the regulation is too weighted in favour of Korean institutions, slowing down the development of modern financial services.

Forward dealings at market rates in foreign exchange were only permitted early this year, for instance. Prior to that time, the Bank of Korea set the rates at levels which attracted few customers.

The capital market will be opened slowly to foreign investors, perhaps as early as this year. Initially, a Korean fund, either an open-end unit type fund or a closed-end mutual fund, is to be established and sold overseas.

South Korea has seen the success the Japan fund had in raising capital and would like to do as well.

International institutions are encouraging the country's efforts, although some would like to see the pace speeded up.

ADD UP DIVERSITY AT THE LUCKY GROUP

This remarkable diversity of enterprises—petrochemicals and fine chemicals, electronics and telecommunications, semiconductors, construction and engineering, development of energy resources, marketing and distribution, or research—adds up to the present unity and stability of The Lucky Group.

Successful diversification requires an adaptive approach, one which measures and understands current needs, as well as projects future ones. Our record of growth and successful diversification has been prominently established since we first

started business in 1947.

Today, our diversification adds up to over 5,000 different kinds of products and the operation of 28 overseas branches in 20 countries. Sales of US\$4.9 billion in 1980 testify to a record of successful and adaptive diversification.

For a measure of our unique and proven approach, call our trading company, Bando Sangsa Co., Ltd., 537 Namdaemun-ro 5-ga, CPO BOX 1899, Jung-gu, Seoul 100, Korea. Phone: 771-32 or 777-8097. Cable: FOURCLOVER SEOUL. Telex: BANDO K27266, K27470 SEOUL.

Transforming dreams into reality
THE LUCKY GROUP

□ Lucky, Ltd. □ Bando Sangsa □ Gold Star Co., Ltd. □ Gold Star Cable □ Lucky Continental Carbon □ Gold Star Tele-Electric □ Lucky Development □ Gold Star Electric □ Hee Sung □ Kukje Securities □ Gold Star Instrument & Electric □ Gold Star Precision Industries □ Lucky Engineering □ Shinyeong Electric □ Gold Star Semiconductor □ Honam Oil Refinery □ Korea Mining & Smelting □ Pan Korea Insurance □ Gold Star Alps □ The Yonam Foundation □ The Yonam Educational Institute.

SOUTH KOREA VIII

Much dissent under the surface

LABOUR FORCE

KEVIN RAFFERTY

A KEY plank in the Chun Government's economic programme is the need to persuade workers to accept another fall in their real wages this year to avoid adding fuel to inflation which has been chipping away at South Korea's competitive position.

Tough tactics and the arrest of union leaders have certainly made labour politically docile: the snag is that the tough measures may simply be incubating more complicated labour problems to hatch in the future.

The official line is that wage settlements this year will be kept in the range of about 15 per cent, compared to a target inflation rate reduced to between 20 and 25 per cent. There is a smiling and remarkable unanimity among officials from various departments that the battle is being won, despite the Korean Federation of Trade Unions (KFTU) call for 58 per cent increases. Certainly, the Government has worked overtime to persuade workers of the national need for restraint.

Guidelines

The Economic Planning Board prepared a pamphlet and officials toured the factories exhorting, cajoling and appealing to workers that their country needed them to be responsible and to accept hardship for another year so that Korea can climb back on its feet and compete with rivals among other developing countries. In addition, companies have been warned that if they exceed the guidelines they may find it difficult to obtain bank credit.

With luck, some officials explained, by doing more overtime as orders begin to improve, workers might hope to get back to real take-home pay levels of 1979. Last year—when consumer prices rose by 35 per cent and wages by about 24 per cent—employers and workers were encouraged to reduce overtime rather than increase unemployment. Even so, unemployment rose to 5.2 per cent, compared to the previous 3.8 per cent.

In spite of the Government's optimism about keeping wages down, there are several odd factors about the 1981 wage round. Labour contracts expire

in February and are extendable by three months.

Normally, by this time of year all the settlements would have been made. But by mid-May 1981 many of the negotiations were still pending, with companies waiting to see what other companies were doing. Citibank, usually among the pacesetters, was still in an early stage of talks.

Officials in the Economic Planning Board talked vaguely of industrial agreements in the 15 per cent range without being able to cite actual examples.

One company with Japanese partners, which the Financial Times was able to check, had paid wage increases of closer to 30 per cent.

Labour specialists not wedded to the Chun Government said that the tough "purification" measures under which more than a hundred trade union leaders were arrested or removed, including 12 of 17 national KFTU presidents, could well be boomerangs. The clean-out meant that the Government had few union leaders whom it trusted and who would be trusted by the workers in transmitting the message of wage restraint. Whether or not the workers would accept 15 per cent would depend on the workers themselves at individual factories throughout the country.

With bargaining done on an individual company basis, employees of companies that were doing well would expect more and probably more than the cost of living—others would not like to lag far behind. Even if the government does manage to get away with a low increase in this delayed spring offensive, it may find that there are new demands in the autumn for a supplementary round of pay rises.

The question of the immediate pay increases is only one area of potential danger in the new policy on labour. Some labour specialists describe the Chun Government policy as "dismantling the unions, without dismantling them."

Trade unions have never been especially strong in Korea. In May 1980 there were about 1.1m unionised workers. This was out of a total of about 15m workers, including the self-employed and workers in the primary sector and about 7m, excluding self-employed.

Leaving out the defence forces workers in defence establishments and companies employing fewer than 10

people, potential union strength would be about 3.7m.

However, the numbers belonging to unions have already been dropping. The most recent figure for union membership is about 910,000 and, by now, some observers believe actual membership may have fallen to only 600,000.

Corruption

In the days of President Park Chung Hee, unions could not be said to represent or fight for workers. They were more of a "shock absorber" between managements and workers. Many of the national union presidents were placed there by Park as men upon whom he could rely and a number of them were corrupt.

For this reason, the purification campaign alone, if it had been limited to removing corrupt leaders, might have been a good thing. But the way in which it was done, the general climate of fear and a string of other measures have all roughly pulled out the few

milk teeth that Korean trades unions had grown.

Among the measures introduced in December are restrictions on the formation of a union, unless the workers wanting it are 30 per cent of the work force (previously as few as two workers could start a union); an extension of the "cooling off period" before strikes, from 20 to 30 days in normal industries and from 30 to 40 days in those decreed vital to the national interest; imposition of a new demand that unions must not only seek to improve the terms and conditions of their members, as the old law stated, but must look after the welfare of their members—thus siphoning off up to half the funds and weakening a union's ability to take industrial action; a ban on advocating compulsory union membership; setting up of labour management councils in companies with more than 100 employees.

The right to strike is enshrined in the new constitution, but it is clearly more diffi-

cult to co-ordinate effective action.

Observers take the view that these measures are designed to discourage confrontation and encourage co-operation and in other societies and in other circumstances, they might be factors which could improve the labour climate. But in authoritarian Korea, according to non-Government labour experts, they lead the odds further in favour of employers.

Perhaps the most controversial of the new measures is that requiring labour management councils. The management side has to report quarterly on the company's progress and plans; employees explain labour demands and grumbles; the two sides can discuss improvements in productivity, labour welfare, training and education, avoidance of potential disputes.

Officials say that the new councils are evidence of the Government's desire to improve working conditions by bringing labour and management together. Opponents say the scheme is an attempt to remove

whatever harmless sting the trade unions still have by setting up a rival body, as the new councils have neither the right to strike nor to collective bargaining.

A further restriction on the development of a national perspective by trade unions is that national industrial unions will no longer be allowed to negotiate directly with a company, but will only be able to give advice to the local union. "The Government, in its

THE RISE IN LABOUR COSTS

Indices of unit labour costs in Korea, as compared with the U.S., Japan, Taiwan and Singapore. Among the factors contributing to South Korea's slowdown in exports have been rising unit labour costs, some decline in export incentives, rigidity in exchange rate policy and increasing internal demand pressure. As noted in this table, unit labour costs in Korea have been rising significantly faster than those in its trade competitors and trade partners, and this was associated with a significantly higher relative rate of inflation in Korea; (1975 = 100; in national currencies).

	1972	1973	1974	1975	1976	1977	1978	1979*
Korea	65.4	71.1	85.5	100.0	126.1	147.0	173.2	196.9
U.S.	74.6	76.7	84.9	100.0	100.7	107.3	116.7	123.2
Japan	59.8	62.0	80.4	100.0	99.4	104.0	102.0	99.1
Taiwan	65.2	70.5	100.9	100.0	95.3	94.8	90.1	94.3
Singapore	n.a.	71.4	90.7	100.0	99.7	120.4	n.a.	n.a.

* Average for January-September.

Source: Data provided by EPB.

paranoid state, is seeing unions as bogeymen," said a Korean labour specialist. "But a responsible and respected union leadership would be a vital conduit for information and discussion—which Korea needs above all at this stage of its development."

Some of the crucial and damaging mistakes made by Korea's economic planners might have been avoided if there had been a wider and more open discussion. The special

insights of elected representatives of labour could be valuable; the trust of the workers in their representatives could be vital even to the Government in getting its messages across.

It is tempting, of course, to stifle trouble by keeping the lid firmly on argument and dissent. But in Korea today there is a good deal of unhappiness under the surface, which is held in check by fear of the consequences of protest.

Eight nuclear plants under construction

ENERGY POLICY

ANN CHARTERS

SOUTH KOREA, along with many countries dependent on imported oil, must keep its relations with oil-rich nations cordial while continuing to shift its energy infrastructure away from oil. South Korea, like others, would have rethought its long-term commitment to oil much earlier if it could have foreseen the second oil shock.

Whether it was inertia after the first shock in 1973 which caused Korea to continue building oil-based power plants or simply a belief that it was the easiest and quickest way to meet the rising demand for electricity, there is no question now that the country is moving swiftly to coal and natural gas, as well as nuclear power, for its energy needs.

The first oil shock was easily overcome—South Korea even had a surplus in its current account in 1977. But

the jump in oil prices again, in the late 1970s, painfully demonstrated that a basic change in the country's infrastructure had to be made. The Middle East, specifically Saudi Arabia, Kuwait and Iran, supply 80 to 85 per cent of Korea's crude oil on a long-term contract basis.

Oil bill

The trade deficit with Saudi Arabia skyrocketed to \$2,342m last year, practically triple the 1979 deficit. The \$1.5 per cent increase (\$2,529m) in the oil import bill was the single most important factor in Korea's deteriorating trade balance. Korea expects to import 216m barrels of oil this year, up almost 20 per cent over 1980.

Although Korea is paying dearly for its continued high dependence on oil, it is driving tough bargains for its nuclear programme. After a relatively late start in the nuclear field, compared to Western European countries, the United States and Japan, Korea now enjoys a buyers' market. In 1975, and as late as 1978, Korea was having a

fairly difficult time raising

foreign exchange. According to the Assistant Minister of Planning for Energy and Resources, Lee Bong Suk, those countries with nuclear power plants to sell did not want Korea as a customer because they were unwilling to assume the foreign exchange risk. There was also an abundance of customers then.

The market for new nuclear contracts has recently been the reverse, with customers a rare commodity. Korea's foreign exchange position is also stronger. Except for the first nuclear power plant which has been operating since 1978, the subsequent eight nuclear plants now under construction, or about to begin, will cost about \$1,200 per kilowatt capacity, according to a Ministry official.

At an average unit capacity of 900,000 KW, Korea's investment in nuclear power is running to \$1.3bn to \$1.4bn a unit today. Although the six plants that are under contract since 1978 are all 900,000 KW or over, the two nuclear power plants scheduled for starting

up operations in 1983 will each have a capacity of about 650,000 KW.

French contract

Until last year, Korea has relied heavily on the United States, specifically Westinghouse, to supply six pressurised water reactors. But last year's contract for two nuclear reactors was awarded to Framatome of France, which makes a reactor under licence from Westinghouse. Awarding the contract to the French moved Korea away from total dependence on the United States for nuclear technology.

Former President Carter's policies towards Korea with his Government's human rights focus and the initial talk of withdrawing U.S. troops stationed in the country, caused concern in Seoul about what other previous commitments might become unglued. Although the Korean Government was assured that uranium and nuclear equipment would still be transferred, it was deemed a propitious time to strengthen ties in the nuclear field with the French according to a

Government official. The more liberal attitude of the French Government toward transfers of nuclear technology was definitely one of the reasons the contract for plants number 9 and 10 went to Framatome, on the last round.

Korea also is interested in export of nuclear technology to the Middle East and Africa where the French could be helpful.

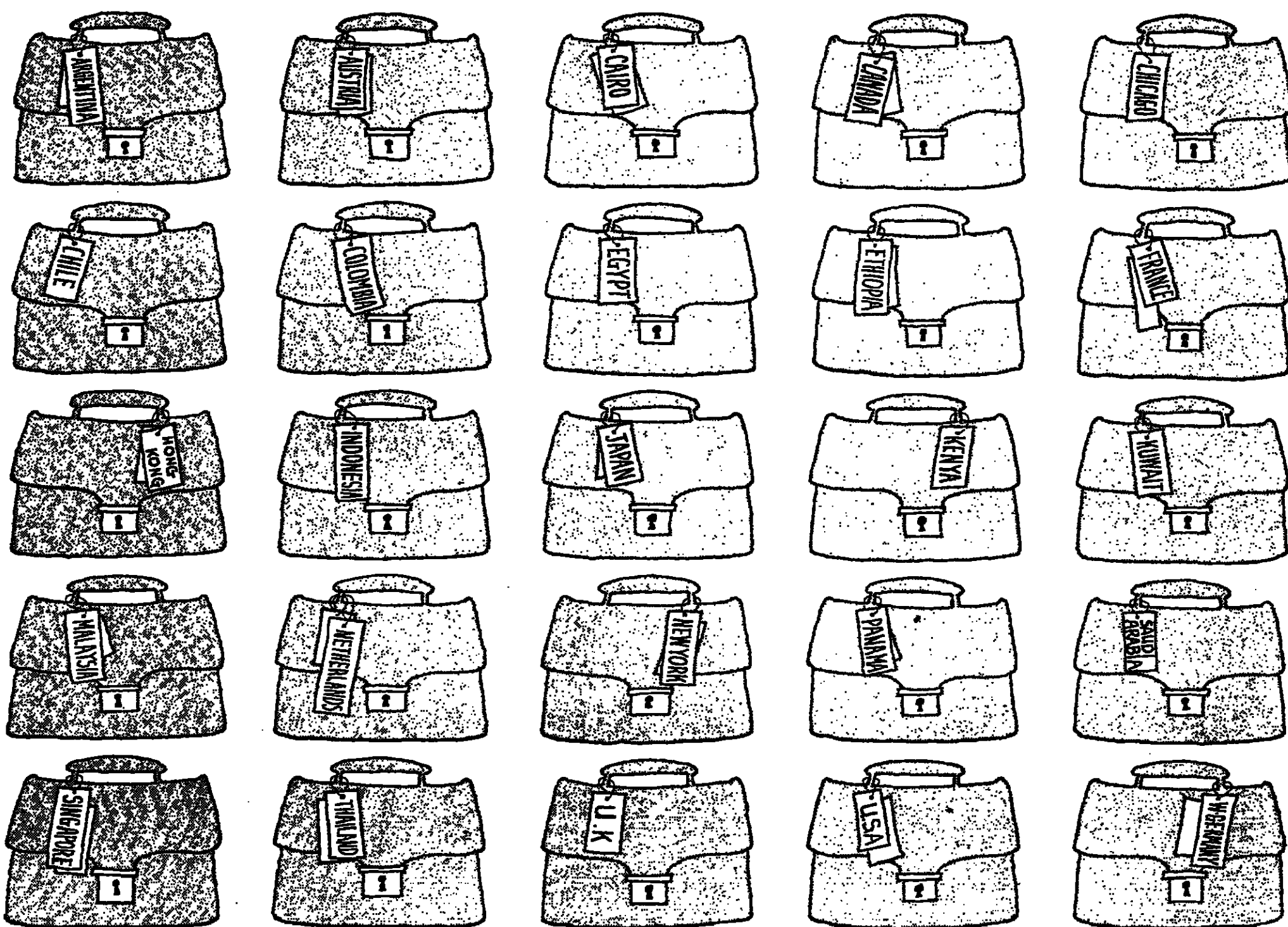
Exactly what technology the French will actually transfer remains to be worked out in detail. But the degree to which the differences are substantial will have a significant bearing on what company supplies the reactors for Korea's next three nuclear plants, according to Assistant Minister Lee. Bidding for numbers 11 and 12 will probably come as early as June, with the 13th nuclear power plant also a possibility for bids this year. The nuclear programme will start to pay dividends as early as 1983 when two more plants start operations. At that time, electricity generated from nuclear sources should equal that generated from oil. Unhindered by public opposition to nuclear development,

Korea should have 13 nuclear power plants in operation by 1991. This means that, in 10 years, nuclear energy will account for more than 50 per cent of the power generated with 40 per cent of the installed capacity, while petroleum will source only 10 per cent, with 20 per cent of the country's installed capacity. Korea will then be one of the nations most dependent on nuclear power in the world.

With anthracite coal practically its only indigenous energy source, Korea will always remain vulnerable to imported energy supplies. Diversifying its sources and spreading its dependence over different fuels with long-term supply commitments helps reduce the vulnerability, but requires aggressive energy diplomacy.

The country has recently increased its search for imported bituminous coal and liquefied natural gas. Four thermal power plants were recently switched from oil to coal burning and 10 joint-venture projects, in oil and coal mining operations, are currently under discussion.

Wherever you do business, Sunkyoung can brief you in no time.



In each of these briefcases is detailed data on everything we have to sell, plus itemized lists of everything we want to buy. One and all, they are integral parts of the Sunkyoung international information network. So for briefings on any case of mutual business benefit, the only thing you need to do is get in touch with the Sunkyoung office nearest you.



A leader in Korea's two-way trade, Sunkyoung is also front and center in such fields as textiles, fibres, chemicals, construction, oil refining and petrochemical products. In all these areas, we are prepared to brief you with everything you wish to know on anything you need to have.

For neighbors far and near, a widening pattern of prosperity with
Sunkyoung Group

Head Office: Sunkyoung Bldg. 5-3 Namdaemun-ro 2-ga, Chung-gu, Seoul, Korea Tel: 771-88 Cable: SUNKYONG SEUL TELE: SNKYONG K24851-5 SKFIBRE K28445 C.P.O. Box: 1780 SEUL

Paul Cheeseright, World Trade Editor, says that companies face a growing worldwide problem of counterfeit branded products

When a brake pad is not what it seems...

TURNER AND Newall of Manchester has just heard that its trademark is being infringed in Egypt. A consignment of disc brake pads, made in Taiwan but bearing the group's Ferodo label, has arrived on the market.

Alexander Engineering of Hadenham, Bucks, is waiting for a New Zealand court hearing to claim damages against Quest Industries for infringing the design copyright on its steering wheels and adaptor bosses, the attachment mechanism.

Two cases highlight the growing international problem of counterfeit goods, a problem which extends beyond the motor industry into electronics, pharmaceuticals, luxury goods, fashionwear and sports goods. The problem is the widespread practice of taking an item, with an international brand name, reproducing it with varying degrees of skill and passing it off in copied packaging as the genuine product.

If you have a well-known product, you're in the line of fire, whether it's a car accessory, a tennis racket or a pen, notes Parker Pen, which has been contending with Italian-made counterfeits of its T-ball Special ballpoint pen being pushed on to the market through street traders at half the price of the real item.

Two-thirds of the complaints which the Department of Trade in London receives from British companies whose sales are damaged in third markets concern Taiwan, widely thought to be the largest single source of counterfeit goods.

This explains why, this week, representatives from the European car industry in the Comité de Liaison de la Construction d'Automobile et de Pièces d'Automobile are setting out for Taipei again to take up the issue with the Taiwan Government.

But Taiwan is not the only source. Indeed, executives from Alexander Engineering have heard counterfeiting com-

Taiwan is believed to be the largest single source of counterfeit goods.

The country is under international pressure to increase penalties for offenders, and a European car industry delegation is visiting Taipei this week to discuss the issue.

panies in Singapore complain that business for a car steering wheel cover, which in Germany carries the trademark Avus, after the Berlin motor racing track, has been bad.

The explanation, it turned out, was a flaw in the copied packaging of the fraudulent version. The "v" in Avus had been turned into an "n".

When the counterfeiters are so incompetent, there is a built-in safeguard for the owners of the original trademark in the developed and sophisticated markets. Consumer resistance would be aroused by the sight of the shoddy masquerade as the internationally reputable.

The main threat for many British companies is in the markets of the Third World where brand names might be recognised but not the difference between the real and the fraudulent product, especially when the latter carries identical packaging.

British companies are suffering significant losses of export markets to counterfeit goods which are being produced and sold unscrupulously, said Mr Cecil Parkinson, the Minister for Trade, in February.

Alexander Engineering calculates that it has been losing

sales of up to £150,000 a year in Australia and New Zealand because of its problems with Quest Industries. Turner and Newall has said that Ferodo sales from its Ibadan factory in Nigeria dropped from £236,000 a month to £39,450 a month last year because of Taiwanese counterfeit goods, although they have climbed slightly since.

But such figures are few and do not in any case take into account the running expenses of companies seeking to defend their trademarks around the world. "If anything crops up, we pounce," said Dunlop.

This involves paying inquiry agents to trace the source of the counterfeit goods and then the institution of legal action. That happened in Chile, for example, when Dunlop acted to protect its sports goods.

Similarly, Turner and Newall detective work in Taiwan discovered Ferodo boxes in local factories and led to a successful court action against Ta Tong, a brake lining manufacturer.

Companies are now beginning to pool information gathered in countering the counterfeiters. The Anti-Counterfeiting Group (ACG) was established in the UK last year. Its members include Dunlop, Lucas Industries, Parker Pen, Wellcome Foundation, Ronson Products, British American Tobacco, Associated Engineering and GKN.

There is some overlap of membership with the Society of Motor Manufacturers and Traders (SMMT) and also with International Anti-counterfeiting Coalition (IAC), a U.S. based group, which sprang out of the experience of Levi Strauss in the late 1970s.

The group's blue jeans were being counterfeited in Asia and in Western Europe. Although the jeans looked the same as Levi's, they were prone to shrink and wore out more quickly.

The first members of the IAC



Some of the companies engaged in the fight against counterfeiting

included the American Apparel Manufacturers Association, Cartier, Christian Dior, Coca Cola, A. T. Cross, Distillers, the Federation of Swiss Watch Manufacturers, General Electric of the U.S., General Mills, Helene Curtis, Moët-Hennessy, Munsingwear, Pfizer, Pierre Cardin, Puma, Singer and Walt Disney, noted Mr. William Walker, the IAC counsel.

After pressure from Levi Strauss and others, the U.S. enacted legislation in 1973 which permits the seizure by the Customs Service of goods entering the country but bearing counterfeit trademarks.

But on the international stage so far, such moves have been unsuccessful. Although, within the World Intellectual Property

Organisation, the Paris Convention for the Protection of Industrial Property declares counterfeiting to be unlawful, the sanctions against it are left to national law.

There has therefore been an attempt by the IAC to promote an anti-counterfeiting code within the General Agreement on Tariffs and Trade (GATT). Sponsored by the U.S. and the EEC, a draft code was introduced during the last stages of GATT's Tokyo Round of multilateral trade negotiations.

But that code did not win approval. Moreover, efforts to attract support from around the world for it since, so that a code might be put before the GATT signatories by the end of the year, have foundered.

Although a code would indicate that the major trading countries are no longer prepared to see counterfeiting grow unchecked, the existence of GATT code might not, in itself, lessen the problem. There is no guarantee that the countries known as a source of counterfeit goods or as a market for them—pretty well everywhere in the developing world—would sign it.

This suggests that in the immediate future, the main thrust of companies and governments will have to be on a local basis. Thus Turner and Newall has been lobbying hard in Nigeria to have official action taken against counterfeit imports, not only in terms of import inspections

and higher duties but also in closer scrutiny of applications for foreign exchange to buy imported goods.

But, as this experience is showing, the trade can simply be pushed underground, and Taiwan is now apparently shipping brake linings without markings to Nigeria and producing packaging within the country.

Companies, too, are using their governments to put diplomatic pressure on transgressing countries. Last year Samuel Eden of Ashfield complained to Whitehall that South Korean companies had been copying its socks and selling them in the Middle East. The British Government made representations, and partly as a consequence, South Korea joined the Paris Convention.

However, while pressure on counterfeiters has been building up internationally, a part of the local protective mechanism in the UK has been removed by a decision of the Law Lords. This relates to Anton Piller orders.

Such orders were granted by the courts on private application from companies. Thereafter, premises could be entered, counterfeit goods seized and information about their source could be demanded from the owners.

Now, after the Lords ruling, the power of search and seizure remains, but the owners of counterfeit goods may be able to escape giving information about their source.

The effect, said Mr. Iain Mills, Conservative MP for Meriden, in the Commons last month, is that it "will allow defendants to plead that disclosure would render them liable to prosecution for conspiracy to defraud and under the previous privilege against self-incrimination, disclosure would not be granted. I am informed that as the defendants are then defined as criminals, suitable civil action

cannot be taken." The ACG and SMMT are anxious to have the Lords ruling superseded by legislation, within the terms of the Supreme Court Bill. Although the Government is sympathetic, there are problems about incorporating the requisite new clauses in what is essentially consolidating legislation.

The other side of the local action is an attack on the source of the counterfeiting. One line of defence for affected companies is to register their trademarks in such places as Taiwan. Another is the pursuit of companies known to be manufacturing counterfeit goods in their domestic courts.

In Taiwan, the main concern internationally, that is difficult. Trademark infringement there is a criminal offence, so it is necessary to stage police raids to find the evidence on which to base a prosecution. If there is a tip-off, the company can clear out its premises and defeat the object of the raid.

In the event of a prosecution, a company involved is held responsible. If found guilty, as is quite often, he is usually given a jail sentence of up to six months. But this can be commuted to a fine which works out at about £80.

Taiwan is under considerable international pressure to change the system, so as to be more severe to counterfeiters. "What we are talking about is the theft of technology," said Mr. Parkinson. "It negates commercial incentive to innovate. It harms trading relationships. It is a confidence trick on the consumer. In the field of motor parts, it could cause accidents. It has to stop."

*Private Initiative to Thwart the Trade in Counterfeit Goods by William N. Walker, The World Economy, Volume 4, No. 1, Basil Blackwell for Trade Policy Research Centre, London.

Politics Today, by Malcolm Rutherford, will appear tomorrow.

Letters to the Editor

Subsidising the foreign sector

From Mr. M. Hartley:

Sir—It is a continuing source of wonder how a Conservative Government continues to penalise the long term interests of British industry and commerce and yet expects its steadfast support, both politically and financially.

The confiscatory tax treatment meted out to the clearing banks and North Sea oil companies is the most recent example, but the question must be asked, does the Government realise how especially unfair it is being to British interests?

I have just read the annual report of the Allied Corporation of America which states: "The British Government has announced a plan to impose in 1981 a supplementary tax on North Sea oil and gas revenue. Information currently available indicates the tax could reduce UTP after-tax income by about \$20m in 1981. Most of that sum would be offset by the continuing tax benefits Allied expect in 1981 from the recent U.S./UK tax treaty."

I understand that this benefit arises to U.S. corporations under Article 10 of the new UK/U.S. tax treaty and not as a result of the North Sea supplementary petroleum duty which is indiscriminating in its effect. Nevertheless the effect is to give a substantial advantage to a U.S. company.

It is one thing to subsidise the public sector but must private enterprise now subsidise our foreign sector friends as well? M. S. H. Hartley, Trinity House, Gilling East, York.

Coal conversion project

From the Chairman, National Coal Board:

Sir—I can assure Mr. Olliver (May 27) that the National Coal Board's policy on coal conversion is not one of secrecy. In fact a great deal has been written on the subject. But we do, of course, need to safeguard information of commercial value.

During business negotiations we have made available sufficient data for our liquefaction process to be compared with U.S. and German processes by contracting companies acting for interests in North America and Australia, and we are confident of our competitive position.

The NCB process has been developed to maximise the yield of high-grade liquid fuels. We think there is sufficient information in papers which have been published in the technical Press to substantiate our claims—which I am glad to read that Mr. Olliver endorses—on removing mineral matter from the coal before hydrogenation and on the economic advantages arising from high yields of liquid fuels per ton of coal used.

We have tested on a wide range on a small scale on the world of coals from around results, with highly promising results. We see the development of a UK coal liquefaction process as a way in which UK industry can take advantage of future worldwide business in this technology.

While exploitation overseas is important, it will be essential

in the longer term to have the capability of building and operating efficient coal liquefaction plants in Britain by developing our own technology. For several decades coal liquids made overseas will command the same price on the world market as equivalent fuels made from mineral oil, and it would be imprudent to revert to a major dependence on imported energy.

For all these reasons we are glad that the Government has now approved the project. (Sir) Derek Ezra, National Coal Board, Hobart House, Grosvenor Place, SW1.

British Harrier preferred

From the General Secretary, Amalgamated Union of Engineering Workers (Technical Administrative and Supervisory Section):

Sir—Mr. Donne's assertion (Aeropace survey, June 1) that the British aerospace industry favours the American Harrier is simply not true. The unions representing the workforce within BAe have made it quite clear they prefer the British version.

It may be, of course, that Mr. Donne has some private knowledge of management's views. If, indeed, they are going American, it is a foreboding reminder of the effect of privatisation that the first important decision is to sell out Britain's national interest to the Americans.

I look forward to reading a proper analysis by Mr. Donne of the technological and commercial implications of a "buy American" policy, and his views on our fears that the loss of V/STOL design lead would lead swiftly to a dependence on American orders to the long term commercial detriment of the British industry. Ken Gill, (Chairman, Aerospace Sub-Committee of the Confederation of Shipbuilding and Engineering Unions), Onslow Hall, Little Green, Richmond, Surrey.

Civil servants' contribution

From the Deputy General Secretary, Institution of Professional Civil Servants:

Sir—May I refer Mr. Romanes (May 30) to a publication of Her Majesty's Stationery Office entitled "Statement on the Defence Estimates" which states—inter alia: "The Ministry of Defence employs about one third of the home civil service. Among the Ministry's industrial concerns are the Royal Ordnance Factories, the Royal Dockyards and the research and development establishments. Over half the UK based staff—some 117,000 are industrialists of whom some 38,000 are craftsmen. There are 8,000 apprentices whose numbers have been maintained at a high level to help provide a flow of craftsmen for the future. Of the UK based non industrialists some 35,000 are scientists and technologists who provide the expertise needed in R and D, the dockyards and the ROFs." (Page 58).

The contribution these civil servants make to the economy by their industry is beyond

question. The ROFs have earned millions in overseas orders and have twice been awarded the Queens Award for export achievement. Also, many of the technologies or sub-technologies have emerged from Government R and D establishments; work presently in hand on new energy sources could dramatically reshape the economy.

Civil servants making these contributions to the economy expect to be paid at levels similar to their counterparts in the private sector. It is the Government's refusal to release this evidence which has resulted in the present industrial action.

W. Wright, The Institution of Professional Civil Servants, Northumberland Street, WC2.

Paying the rates

From the Deputy Director, Economic Directorate, Confederation of British Industry:

Sir—Councillor Thompson (May 28) is a little disingenuous in suggesting business rates account for only 35 per cent of rate income. The public utilities, most of which are members of the CBI, are businesses and pay rates in the same way as private sector companies. The total yield of business rates has averaged around 45 per cent over the past five years. According to the financial statement and Budget report, the Treasury expects the yield from business rates in 1981-82 to overtake the yield from corporation tax.

We have calculated some figures at the CBI comparing rates paid by industrial and commercial companies (excluding North Sea oil activities) with their real profits (net of stock and capital consumption but before deducting interest or tax). These figures broadly show that the rates burden (which for any one year is a fixed cost and beyond the control of management) has increased as a proportion of real profits from around a quarter in 1977 to about a third in 1979 to well over a half in 1980. Given the even more depressing prospects for profitability this year and the average 18 per cent rate increases we have just suffered, the figure for 1981 will almost certainly be higher. No wonder those unfortunate businessmen who find themselves outside the areas of efficient councils which are co-operating with the Government's guidelines are complaining about rates! A. J. Webb, Confederation of British Industry, Centre Point, 103, New Oxford Street, WC1.

Run Battersea on rubbish

From Mr. J. Cooper:

Sir—Although the recent Save report on the future of Battersea power station (Men and Matters, June 1) advocates using it as a leisure centre, it might be cheaper and certainly more logical to retain it as a power station, but partly fuelled by London's rubbish. The recent Monopolies Commission report on the Central Electricity Generating Board sug-

gested that refurbishment of existing coal-fired power stations may well be more economic than building further nuclear stations. Greater London Council's new Cringle Dock refuse transfer station is immediately adjacent to the power station and is equipped with pulverisers and electro-magnetic separators, and little further preparation of the refuse would be needed. The transfer station can handle 800 tonnes of refuse daily, of which about 50 per cent can be used as fuel, giving an equivalent heat content of 200 tonnes of coal (50,000 tonnes a year if Cringle Dock continues to be operated on weekdays only).

This provides an opportunity for the GLC to dispose of its solid waste more cheaply and for the CEBG to obtain supplies of inexpensive supplementary fuel. If the power station were shut down for maintenance, the rubbish could still be shipped out by barge, while as the power would not be affected if the station would be coal-fired it would not be affected if the supply of pulverised rubber were interrupted.

There is a further potential advantage in that Battersea power station provides heat for a district heating scheme for flats on the opposite bank of the Thames. Since the Department of Energy is now evaluating the development of combined heat and power in Britain, why not use Battersea as a test-bed since much of the infrastructure already exists? Jeff Cooper, (Senior Lecturer in Geography.) Kingston Polytechnic, Penrhyn Road, Kingston-upon-Thames, Surrey.

Estimates and actual costs

From Mr. R. Pearce:

Sir—With reference to your report on Rutland (May 28), I was interested to read that once again capital estimates were grossly exceeded by actual costs. In this instance the original estimate of the creation of Rutland Water was £13m, whereas the final cost was nearer £50m. Similar enormous rises have recently happened with the Humber Bridge and the Isle of Grain power station. Do the planners of these large projects not make allowances for delays, labour disputes, and rising costs? I should think that when the Channel tunnel comes to be built the final definite estimate should be multiplied by four to give the long-suffering taxpayer some idea of just how much of our money is going to be spent.

In a similar vein when members of Parliament pass legislation they ought to consider what the opposite effect of the new law is likely to be. The Rent Acts, for instance, instead of protecting tenants have resulted in a shortage of rented accommodation. The Employment Protection Act has led many employers to not employ people, working on the principle that if the person proves to be unsuitable it can be difficult and costly to dismiss them. People who spend our money and pass laws to hopefully benefit us should think further than the immediate costs and effects. R. J. Pearce, 5, Marlborough Road, Castle Bromwich, Birmingham.

Today's Events

House of Lords: Industrial Diseases (Notification) Bill, second reading. Horse Race Betting Levy Bill, second reading. Disabled Persons (No. 2) Bill, second reading.

OFFICIAL STATISTICS: Housing starts and completions (April).

COMPANY MEETINGS: Aberthaw and Bristol Channel Cement, Angel Hotel, Cardiff, 12.30. Burnley Oil, Central Hotel, Gordon Street, Glasgow, 11.30. Dares Estates, Albany

Hotel, Smallbrook, Queensway, Birmingham, 12. Erith and Co., Institute of Chartered Accountants, Moorgate Place, EC, 12. Haden Carriers, 7-12 Tavistock Square, WC, 3. House of Lords: Metropolitan Hotel, National Exhibition Centre, Birmingham, 12. Laporte Industries, 20 Aldermanbury, EC, 12. Lead Industries, 14 Gresham Street, EC, 12. Liberty and Co., 210-220 Regent Street, W, 12. Lyle Shipping, Trades House, Glassford Street, Glasgow, 12. Mettoy, Winchester House, 100 Old Broad Street, EC, 12.

12. Montagu Boston Investment Trust, 117 Old Broad Street, EC, 12. North British Canadian Investment, 28 Charlotte Square, Edinburgh, 10.45. Pearson Longman, Millbank Tower, Millbank, SW, 11.30. S. Pearson, Millbank Tower, Millbank, 12. Rotaprint, Rotaprint House, Honeywell Lane, NW, 10. Rugby Portland Cement, Crown House, Rugby, 12. Scottish Television, Cowdrees, Glasgow, 12. Stewart Wrightson, 14-20 St. Mary Axe, 12. Travis and Arnold, Saxon Inn, Silver Street, Northampton, 12. Watts Blake Bearn, Mannor House Hotel, Moretonhampstead, Devon, 12.

Where is this conversation going to end?

It will be Britain's telephone users of the future who get the full benefit of the biggest change the telecommunications network of this country has ever known. As well as for ordinary conversations, they'll use it for a host of data services too; shopping, banking, information.

We're talking about System X—the unparalleled British achievement in telephone technology which can help build the integrated digital communications networks that the world needs. Right into the next century.

In this change to digital systems—which is now really gathering momentum—Plessey is helping to set the pace.

Plessey is one of the companies which joined forces with British Telecom to develop System X. It's a major factor in our national export strategy and Plessey is fully committed to promoting it worldwide, and selling it hard.

PLESSEY
telecommunications & office systems
Ahead in business communications

If you want to improve the cost-effectiveness of your business communications, write to The Managing Director, Plessey Telecommunications & Office Systems Limited, Edge Lane, Liverpool, United Kingdom L7 9NW.

Companies and Markets

UK COMPANY NEWS

Difficult trading leaves BP net income £110m lower in first quarter

NET INCOME of the British Petroleum Company fell by £110m to £395m for the first quarter of 1981, and on a current cost basis it is reduced to £10m, against £150m.

Historical net income for the whole of 1980 was down from £1.62bn to £1.43bn, but the dividend was increased from 17.5p to 20.25p, per share.

Sales and operating revenue increased to £5.77bn (£5.48bn) for the three months, and the pre-tax figure was virtually unchanged at £1.35bn (£1.34bn). Higher tax of £787m (£806m) and minority interests, £166m against £142m, left the net income result well behind.

During the quarter group oil production activities continued to perform strongly, directors say, despite higher Government take in the UK and in the U.S., which was nearly £500m more than a year ago.

The group faced difficult oil and chemical trading conditions in the UK and continental Europe and the weakness of prices in these depressed markets underlies the determination in net income outside North America. The contribution of Sohio to the group's net income was £175m, compared with £135m last time.

On the current cost basis the first quarter's net income reflected an inability to recover the group's replacement cost of oil and chemicals in major European markets. The current cost net income, however, exaggerates the consequences at a time when crude and stocks are falling. BP's share of the net income of Sohio rested on the current cost basis was £102m (£77m).

During April and May demand in Europe has continued to be weak and oil prices have remained insufficient to recover replacement costs; the group has reduced its market share in some countries.

The production cuts, announced at the end of May by most OPEC countries, are not expected to influence the presently depressed market until Saudi Arabia also reduces its production, and the differential between its prices and those of other producers.

Trading conditions for European chemicals have also remained difficult, the directors state.

The group's share of production from the North Sea was 544,000 barrels per day, marginally lower than the corresponding period of last year.

HIGHLIGHTS

Lex considers further the fall of sterling on the foreign exchange markets, the rise of short-term interest rates and collapse of long-gilt-edged prices and discusses the options open to the Government before moving on to the company news of the day. Taking out stock profits and the contribution from Sohio leaves red ink at BP because of the downturn at its downstream activities; divisions that will be "rationalised." Beecham produces some pleasing figures with profits up from £137m to £150m even after adverse currency items. Finally the column looks at Eagle Star's advice to shareholders not to accept the tender offer from Allianz. Other news of the day includes a £5.2m rights issue from Flight Refuelling to fund a drive into the U.S. with an acquisition of Stanley Aviation, and an extension of the TMF bid for Savoy.

Despite an increase in crude oil prices income from UK production was virtually unchanged, mainly because total Government take rose, following the introduction of supplementary petroleum duty which took effect at the beginning of the quarter and which is included in operating costs.

Sohio's share of net Alaskan production averaged 700,000 barrels per day, compared with 706,000. The benefit of higher crude values was largely offset by increased taxes, including the full impact on operating costs of windfall profit tax, introduced in March last year.

Supplies of crude oil were in substantial surplus during the quarter, largely as a result of the high production level maintained by Saudi Arabia in the face of continued low levels of demand. Upgrading capacity in Europe and the UK was fully employed, but pressure to purchase more competitive products meant that the distillation plant was under-utilised.

The reference price per barrel for Forties crude oil increased by \$3 to \$39.25 on January 1, but in a progressively weakening market spot cargoes were traded at a discount of up to \$2. Since end of March this discount has widened to over \$5 and North

Sea oil is plainly overpriced, the directors state. A similar weakness in inland market realisations results in an effective marginal tax rate of over 100 per cent on Forties oil.

While the prices of crudes available to the group were increased at the beginning of the quarter, Saudi Arabian crude, to which the group does not have direct access, remained at \$32 per barrel. The significant strengthening of the U.S. dollar further increased crude oil costs in Europe and added to the pressure on margins, which

(£405m), the balance of £906m (£1.05bn) was split by activity as to: exploration and production £675m (£645m); oil trading £255m (£367m); chemicals £32m loss (£27m profit); minerals £1m (nil); coal (£11m (£3m); other £6m (£5m).

A geographical analysis includes £182m (£322m) from the UK, and £807m (£495m) from North and South America.

The group does not normally use specific project financing for these developments but, in order to match expenses and income and to record assets at their full cost, the directors are considering extending the present accounting policy toward capitalising an interest charge on the cost of all major long term projects during their construction periods.

The application of this extension to the present accounting policy is dependent on the final form of the references to capitalising interest in the Acts of Parliament resulting from the 1981 Companies and Finance Bills.

The change of policy envisaged would not have a material effect on the results for the first quarter of this year, for the year 1981 nor for the prior year, it is stated.

On May 21 production commenced from the Buchan Field (BP interest 51.4 per cent) in the UK North Sea. Sohio yesterday completed the acquisition of the Kennecott Corporation, the leading U.S. copper producer, for almost \$1.5bn in cash.

Sohio has also reached a definitive agreement with the United States Steel Corporation for the cash purchase of coal properties for \$700m.

The operating loss for the first quarter, of this £34m arose in the UK, a reflection of the concentration of the group's physical operations and the effect on exports of the maintained strength of sterling relative to European currencies.

In response to this trading position, urgent action is continuing to reduce the fixed cost burden and to increase the efficiency of operations. Group operating surplus for the period was little changed at £1.47bn compared with £1.45bn, and after petroleum revenue tax and production taxes of £567m

were generally insufficient to cover replacement costs.

The group is reviewing its oil trading activities and the planned level of capital investment. Trade is being shed in cases where there is no prospect of making a positive contribution.

Chemicals sales volumes in the first three months remained at the depressed level of the fourth quarter of 1980, the directors explain.

Throughout Europe low utilisation of industry plant has maintained a competitive pressure on prices, and contributions to fixed costs remain well below the level necessary for profitable trading.

The operating loss for the first quarter, of this £34m arose in the UK, a reflection of the concentration of the group's physical operations and the effect on exports of the maintained strength of sterling relative to European currencies.

In response to this trading position, urgent action is continuing to reduce the fixed cost burden and to increase the efficiency of operations. Group operating surplus for the period was little changed at £1.47bn compared with £1.45bn, and after petroleum revenue tax and production taxes of £567m

Electronic Rentals up by £2.5m

PRE-TAX profit of Electronic Rentals Group advanced from £12.22m to £14.74m in the year to the end of March 1981, on turnover of £181.57m compared with £172.37m.

At the half year this rental group which includes Vision-hire made taxable profits of £7.42m (£5.33m).

The final dividend is maintained at 3.145p per 25p share making an unchanged total of 4.3097p.

A divisional analysis of turnover and profit before interest and exceptional items shows (in £000's): UK rental £118,336 (£94,384); overseas rental £24,040 (£18,147); and £3,783 (£2,725); retail £7,804 (£8,096) and £179 (£582); camping and leisure £29,948 (£23,208) and £78 (£108); profit £508 (£412); miscellaneous £741 (£595) and £277 loss (loss £300); holding company nil (nil) and £28 (£26).

The pre-tax profit was struck after depreciation of £46.2m (£43.61m), interest of £13.12m (£12.69m) and exceptional items of £78,000 (£37,300). The latter represent integration and rationalisation costs associated with the acquisition in Australia and South Africa of television rental assets from Rentacolor.

Tax took £4.41m (£3.22m) consisting of £3.25m (£3.15m) advance corporation tax not immediately recoverable overseas tax £1,160,000 (£78,000) and a deferred tax provision of £1m (nil).

There was a provision for future disposal or closure loss of £3m (nil) expected to arise in 1981/82 on European and other items of £199,000 (£36,000) related in part to factory closure costs of £129,000 (nil) and professional fees on the group's property revaluation at March 31, 1980 of £60,000 (nil).

Foreign currency translation adjustments £12m (£84,000) and business goodwill acquired during the year of £2.94m (£2.04m) have been taken direct to realised reserves.

Earnings per share are stated at 3.6p (7.2p). The net cash assets £190,000 (£32,340) and 32.6p (30.4p) per share. Current cost adjustments reduce pre-tax profit by £1.6m.

comment

Last year, Electronic Rentals' pre-tax figure was depressed by the exceptional costs involved in disposing of British Relay; their non-recurrence is sufficient to produce the appearance of a healthy 21 per cent improvement this time. In fact, the TV rental business has demonstrated its stability, with only a minimal decline in pre-interest profits. But the absence of real growth shows through in the depreciation charge, up by only 5.9 per cent. Television has been static: the acceleration in the UK video market, hazing a similar pattern in West Germany, is more encouraging.

Although borrowings have not been disclosed, they are certainly declining as the average age of the rental stock is allowed to drift gently upwards. In the current year that should mean a markedly lower interest charge. The decision to write off Dade and Europelease which is provided for below the line in these accounts, must also have a favourable impact. The same may soon turn out to be true of the Swaziland monopoly in TV rental and broadcasting, now being negotiated. Yesterday's price of 113p (up 1p) rates the shares highly, on an historic full-price multiple of 27, and a modest yield of 5.8 per cent. A sanguine view of the VCR market, and of the loss-elimination picture may justify that.

IN THE year to the end of March 1981, Culter Guard Bridge Holdings slumped from £3.25m to £1.36m, a pre-tax profit of £337,000 to a loss of £1.36m (turnover down from £24.55m to £23.58m).

At the half year stage this paper manufacturer and contractor made a pre-tax loss of £187,000 (£228,000 profit) on turnover of £11.48m (£11.75m).

The directors have decided to declare no dividend; last year 0.5p per 25p share was paid.

They say the results have been overshadowed by high trading losses incurred by the paper mill at Culter which, as already announced, led to its closure in February.

Dividend held as Whittington profit falls

Taxable profit of Whittington Engineering Company, manufacturer of colling, equipment, was down from £184,682 to £126,807 for the year ended March 31 1981, having been £24,312 against £73,041 at half-time. Turnover was up slightly at £1.41m compared with £1.38m.

The final dividend will be held at 2.1p, making a total of 9.5p (same). Earnings per 25p share were stated at 8.37p (10.63p).

Beecham advances £14m and increases payout

DESPITE a leap in interest charges from £19m to £10.4m, pre-tax profit of Beecham Group advanced from £136.5m to £150.6m in the year to the end of March 1981. Sales were up from £1.03bn to £1.19bn.

At the half-year stage this group, engaged in the manufacture and sale of pharmaceuticals and animal and consumer products, made profits before tax of £87.7m (£59.9m) on turnover of £587.6m (£479.1m).

The directors are recommending an increased final dividend of 3.57p (3.245p) per 25p share making a total for the year of 6.66p (6.125p). This absorbs £43.5m (£38.8m).

For the first time the results of the Bovril group of food products companies—which was acquired with effect from April 1 1980—are included. This and other minor acquisitions increased sales by £56.7m but reduced profit after financing costs by £6.8m.

The trading results also include a full year's results for Jovan Inc., a fragrance business, which was acquired with effect from September 28 1979.

Movements on exchange rates reduced overseas subsidiary sales by £35.6m and profit before tax by £7m.

Leigh Interests static and expects first-half downturn

AFTER RISING from £440,000 to £510,000 at the half-way stage, pre-tax profits of Leigh Interests finished only marginally ahead in the full year to March 31 last at £1.1m against £1.1m. The second-half surplus slipped from £662,000 to £540,000.

Mrs Joan Agar, chairman, says the buoyant start made in the first half of 1980/81 is not in evidence this year and profits at mid year could well be lower.

A final of 3.8p lifts the net total dividend for the year to 5.63p (5p), as forecast, absorbing £450,000 (£389,000).

Earnings are shown up 1p to 11.6p after tax of £259,000 (£300,000).

The pre-tax profit was struck after depreciation of £22.2m (£198,000) and there was an extraordinary credit of £44,000 (nil).

The recession really bit in the second half and is still affecting

DIVIDENDS ANNOUNCED				
Company	Current payment	Date of payment	Current dividend	Corresponding dividend for year
Airflow Streamlines	nil	Aug 21	1.67	0.1
Beecham	3.57p	Aug 8	3.245	6.87
Century Oils	2.0	—	1.55	2.8
Culter Guard	nil	—	0.5	nil
Electronic Rentals	3.14	July 31	3.14	4.31
Guthrie	21	July 10	21	30
Hickson & Welch	2.5	Aug 28	2.5	7.5
Keystone Inv.	int.	July 8	3.25	10.5
Leigh Interests	3.8	—	3.37	5.63
Northern Foods	int.	Aug 28	1.6	—
J. Smart & Co.	int.	July 13	0.98	—
Tanjong Tia	sec. int.	Aug 10	2.5	5.75
Utd. Electronic	2	July 31	2.1	1.57
Whittington Eng.	2.1	—	2.1	3.8

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ Final 2.6p expected.

A net exchange loss of \$9.2m (£11.5m) relating to the net tangible assets of subsidiaries and associated companies, and to long-term liabilities has been charged direct to reserves and £2.1m (£1.3m) relating to premiums on shares issued has been credited direct to reserves.

Profit before tax includes £4.6m (£3.3m) from associates. Tax took £81.9m (£55.5m), and after minorities of £0.5m (£0.7m) the attributable profit emerged at £88.2m (£80.8m). The earnings per share are stated at 13.55p (12.4p) on a net basis, and at 15.81p (14.33p) on a nil dividend basis.

After current cost adjustments the profit before tax came out at £118.7m (£105.8m).

Lex, Back Page

The waste treatment and disposal operations again provided almost all of the profit but growth was stunted by the recession in industry. Moreover, no return can yet be seen in the Midlands where Leigh's activities are concentrated. The shares stand on a fancy rating about 23 times historic dividend, fully taxed profit, hardly a hope for the fuel-from-waste project and partly on the promise of the Sealosafe toxic waste disposal system. But the recipe for the fuel has proved difficult to perfect, and the Stablar 90 venture with Tunnel may not get out of loss for at least another year. In the past two years, Leigh has spent more than four times its attributable profits on fixed assets, almost entirely on acquisitions. Investors could well begin to wonder when they will see the payoff on this expensive dash for growth. The yield is under 5 per cent at 17p.

Group turnover was slightly down to £1.19bn (£1.22m) because of a drop in builders' merchants division sales of £2.7m. However, the losses incurred by this division in 1979-80 were stopped, and a modest profit made in the UK, in addition to the profits made from new business overseas, says the chairman.

Profits of Leigh Interests are in line with the estimate made in April at the time of the Derby acquisition but the gloomy statement is an unpleasant surprise.

comment

Profits of Leigh Interests are in line with the estimate made in April at the time of the Derby acquisition but the gloomy statement is an unpleasant surprise.

Morgan Crucible profits dive

PRE-TAX PROFIT of the Morgan Crucible Company slumped to £519,000 from £3.25m to £1.36m, a pre-tax profit of £337,000 to a loss of £1.36m (turnover down from £24.55m to £23.58m).

Trading profit fell from £4,088m to £1.34m. Tax took £286,000 (£1.14m) and minority interest and preference dividends £78,000 (£140,000), leaving attributable profit of £155,000 (£1.99m).

Earnings per 25p share were 0.4p compared with 4.8p, and profit before tax per share, 0.9p (7.5p). The trading margin was down from 12.6 per cent to 4.6 per cent.

In April the company reported

a slight improvement in orders for UK factories. This trend has continued and the Board believes that the UK recession has passed its lowest point.

Although it is not yet possible to discern prospects for the year, it feels quarterly profit figures should progressively improve.

Mr. Ian Weston Smith, the chairman, says: "A wary eye must be kept on markets of Continental and Eastern Europe, but so far, the overseas companies are faring well."

comment

Morgan Crucible is off to a very weak start: profits in the first quarter are less than half those in the previous quarter and 84 per cent down on those in the first quarter of last year. UK markets for the company's industrial materials have continued to deteriorate although foreign markets, particularly Australia, remain resilient. The slight rise in the Acorn division compared to the fourth quarter of last year, reflects a long-awaited improvement at Rowen plus a useful contribution from the Franklin acquisition in the U.S. The chairman is confident that profits will improve as the year progresses but there is still some rationalisation to come and another year of lower profits looks likely. At 128p, down 2p yesterday, the yield is 8.4 per cent.

£1.36m loss at Culter Guard

Fine paper making was generally unprofitable because of the recession. The combination of depressed selling and high energy costs adversely affected most products, they say, but was particularly severe on coated papers of the type made at Culter.

The capacity at the paper mill at Guard Bridge is being increased to enable the company to retain part of the business previously supplied from Culter. This rationalisation is a result in a more cost-effective operation, they say.

The trading loss of continuing operations was £347,000 (£645,000 profit) and on discontinued operations it amounted to

£696,000 (£18,000 profit). Interest charges came out at £215,000 (£327,000) and there was a tax credit of £1.69m (£100,000 charge).

After extraordinary debits of £2.1m (nil) there was a retained-loss of £1.78m (£200,000 profit). The extraordinary items include the write-down of Culter's fixed assets of £297,900—after adjusting for the 1978 revaluation surplus—redundancy costs net of clawback of £1.2m, and other associated closure costs and provisions.

The earnings per share are stated at 4.49p (3.17p) after the exceptional tax credit, but at a loss of 12.49p (1.74p earnings) before it.

To the Shareholders of EAGLE STAR HOLDINGS LIMITED

DO NOT TENDER YOUR SHARES. ALLIANZ'S OFFER OF A MAXIMUM OF 290p IS NOT ENOUGH.

- * Your Company has net assets in excess of 450p per share.
- * We have a strong capital base and have no need for a rights issue.
- * We have an outstanding profit record—growth of 30% per annum over the last decade.
- * The proposed dividend increase for 1981 is 42.9%.



Eagle Star

\$50,000,000

Société Financière pour les Télécommunications et l'Electronique S.A.

Guaranteed Floating Rate Notes 1984

unconditionally and irrevocably guaranteed as to payment of principal, premium, if any, and interest by

STET

SOCIETÀ FINANZIARIA TELEFONICA PER AZIONI a subsidiary of Istituto per la Ricostruzione Industriale ("IRI")

In accordance with the terms of the Guaranteed Floating Rate Notes 1984 issued by Société Financière pour les Télécommunications et l'Electronique S.A. and guaranteed by STET—Società Finanziaria Telefonica per Azioni the rate of interest for the interest period from 8th June, 1981 to 7th December, 1981 has been fixed at 18 1/8%.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-471 1212

1980-81	High	Low	Company	Last price	Gross yield	P/E ratio
78	38	Airbus	71	4.7	6.6	11.3
52	21	Armstrong and Rhoades	48	1.4	2.9	18.2
229	829	Barton Hill	200	9.7	4.9	7.9
104	88	Duborah Services	104	6.4	6.2	3.3
126	88	Frank Horsell	104	6.4	6.2	3.3
110	39	George Blair	94	1.7	2.8	26.1
110	39	Jackson Group	108	6.9	6.5	4.0
128	103	James Burroughs	128	31.2	9.0	10.6
334	244	Robert Jenkins	317	1.7	6.9	10.6
95	50	Scruttons "A"	95	5.3	9.5	4.0
224	202	Twinklark Ord.	225	15.1	7.5	7.8
21	8	Twinklark 15% ULS	78	1.1	15.0	18.2
58	25	Ulster Holdings	42	3.0	7.1	6.5
103	81	Walter Alexander	101	5.7	4.6	5.8
263	181	W. S. Yates	255	13.7	5.1	4.9

I.G. Index

I.G. Index Limited Tel: 01-622 9192 September Sterling

Our clients speculate free of tax in very small to very large amounts on 1. London Traded Commodities, including GOLD 2. The STERLING/DOLLAR exchange rate 73 The Chase, SW4 0NP Tel: 894756

CORAL INDEX

Closed: £22.557 (+6)

OIL INDEX

July Refined: £29.30 October Refined: £41.00



Hopkinson's Holdings Ltd

World Leaders in the Manufacture of Valves and Boiler Mountings

Extracts from Mr. F.R. Bentley's Statement circulated with the Accounts for the year to 30th January, 1981

It is not easy to find an adjective or even a phrase readily or adequately descriptive of the trading profit for the year under review; one which is comparative with those applied to past years and in perspective for years to come. The picture is distorted by the strike at Hopkinson's Limited and although calculations can be imagined as to what might have been achieved had there not been a strike, I find such exercises to be academic surmises estranged from reality.

What has happened is that Hopkinson's Limited, by the excellent application of its undoubted ability, nullified the unfortunate results of the first half and emerged with a very small profit for the year; J. Blakeborough & Sons Limited good first half was not maintained with pressure on margins being more marked; Bryan Donkin Company Limited sustained throughout the year a much more pleasing level of profitability; Wolstenholmes (Radcliffe) Limited remained short of work and made only a minor profit, whilst at the Perth glassworks of John Moncrieff Limited problems related to the furnace rebuild and re-commissioning contributed to an overall loss for the year.

What is happening now is that the three major companies are working full time with order books satisfactory in amount but not showing as regularly phased a delivery pattern as one would wish.

If we abandon the search for some adjective or phrase to describe last year's trading profit but instead look at it with the Accounts as a whole against the background of the present position of the major plants, I believe that the emergent picture shows both the survival of the Group manufacturing base and capability and, although there is much to be done, its continuity and profitability in world conditions current and as now foreseen.

RESULTS FOR THE YEAR ENDED 30th JANUARY, 1981

	1981	1980
Turnover	£'000 44,013	£'000 42,419
Trading profit	2,118	2,148
Profit before taxation	1,650	1,573
Profit after taxation	1,665	972
Dividend per Ordinary share	5.65p	5.65p
Earnings per Ordinary share	14.70p	8.52p

Hopkinson's Holdings Limited, Birkby Grange, Huddersfield HD2 2XB

Anglovaal Group



Declaration of ordinary and participating preference dividends year ending 30 June 1981—Investment companies

Dividends have been declared payable to holders of ordinary and participating preference shares registered in the books of the undermentioned companies at the close of business on 26 June 1981. The dividends have been declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 6 July 1981, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 31 July 1981. The transfer books and registers of members of the companies will be closed from 27 June to 3 July 1981, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

NAME OF COMPANY (Ordinary shares, unless indicated otherwise)	Dividend declared (pence per share)	Total for financial year (pence)	Notes	Consolidated profit (Estimated 1981 R1000)	Actual 1980 R1000	Amount absorbed by dividends 1981 R1000	1980 R1000
Anglo-Transvaal Consolidated Investment Company Ltd. (Participating preference ordinary and "A" ordinary)	54	117.5	160	2	47 194	38 365	13 015
Middle Westwatern Ltd. (Western Areas Ltd.)	57	50	85	3	17 757	14 108	8 332

1. The results of the Company's mining subsidiary, Prieska Copper Mines (Pty) Limited, have not been included in the estimated consolidated results and members are referred to the quarterly report of that company which will be published on or about 15 July 1981. The Company's interest in Prieska Copper Mines (Pty) Limited will be published in a separate statement in the annual financial statements.

2. This declaration represents 5 cents in respect of the fixed rate of 5% per annum for the half year ending 30 June 1981 and 112.5 cents, being 50% participation of the final dividend of 225 cents declared on the ordinary and "A" ordinary shares.

3. Amount absorbed by dividends includes preference dividends.

By order of the boards
ANGLO-TRANSAVAL CONSOLIDATED INVESTMENT COMPANY, LIMITED
Secretaries

per: E. G. D. GORDON

4 June 1981

Registered Offices
Anglovaal House
56 Main Street
2001 Johannesburg
London Secretaries:
295 Regent Street
London W1R 8ST

LEIGH INTERESTS

Improved Results

	1980/81	1979/80
Turnover	£'000 21,160	£'000 21,202
Pre-tax profits before charging associated companies	1,348	1,300
Associated companies	(198)	(198)
Profit before tax	1,150	1,102
Profit after tax	891	802
Extraordinary profit	44	—
Dividends: per share	5.63p	5.0p
paid and proposed	450	389
Earnings per share	11.6p	10.6p

LEIGH INTERESTS LIMITED

Experts in environmental activities, including waste treatment and disposal, industrial cleaning, product and land reclamation, and fabric engineering for water and pollution control and water storage. Motor vehicle dealers. Builders' merchants: quarries and fuel contractors

Lindon Road • Brownhills • Walsall • West Midlands WS8 7BB



Companies and Markets

BIDS AND DEALS

THF battle for Savoy 'has only just begun'

BY REG VAUGHAN

SIR CHARLES FORTE, executive chairman of Trusthouse Forte, said yesterday the battle to acquire the Savoy Hotel group was only just starting, despite minimal acceptance of THF's bitterest contested bid.

After the first closing date of the £87m bid on Wednesday THF's offer had been accepted by holders of 3.2 per cent of the "A" shares and 0.4 per cent of the high voting "B" shares, together representing around 1.78 per cent of the votes. Including purchases in the market this brings THF's share of the total votes of the Savoy group up to 37.2 per cent.

The offer — which is initially being extended for a week until June 10 but will probably be extended for a further week — was described by Sir Hugh Wontner as a "huge flop."

Sir Hugh, chairman of the company which owns the Savoy Hotel, the Berkeley Claremont and Connaught hotels as well as the Lancaster Hotel in Paris, said THF's bid had been "absolutely defeated."

But Sir Charles Forte said yesterday that he was confident the bid would be successful "in due

course." Sir Charles said that if the bid is not successful this time "we shall have to sit back and think. But he added "of course we shall come back" in a year or two and if the Savoy makes good profits "the bid will be better."

Sir Charles said THF had picked up all the loose Savoy shares and had acquired a big majority (69.4 per cent) of the group's equity. He said that THF had "quite a bit of support" from both "A" and "B" holders who have not yet accepted and he felt that at the end of the day THF's holding of Savoy votes could reach 40 per cent.

Sir Charles made it clear that THF would "not fade away." This was "just the first round" and if THF ended up with a lot of the equity this is "quite a thing," THF he said was "winning on points if not by a knockout."

Sir Charles said he had "no doubt" the Kuwait Investment Office would continue to support the THF bid with its shares after its 12 month commitment expired. They are "padding the same game," he said.

To be successful in the

attempt to acquire the Savoy group THF must acquire some of the holdings of the Savoy directors and associates who control up to 45 per cent of the group's votes.

Sir Charles said: "One must keep in mind the trustees" and he felt that "sooner or later something will peel."

Sir Charles was sceptical about the Savoy's claims to have a buyer for the part of the group's property known as Savoy Court. "Nothing concrete has actually transpired," he said. He also questioned the Savoy's North American acquisition plans which he described as "hot air."

The Savoy "A" shares rose 2p to 189p yesterday with the quoted "B" shares up 1 to 111p. This compares with the cash bid prices of 190p and 111.22p respectively.

Sir Hugh Wontner said that he was not concerned by talk of extensions or new offers. "Sir Charles is gloating over what is an appalling defeat," he said. He said the Savoy staff "are absolutely delighted that the bid has failed." The takeover attempt had relied on the support of the Kuwait Investment Office, he said.

Eagle Star boosts dividend to fend off Allianz approach

BY ERIC SHORT

Eagle Star Holdings is lifting its dividend this year from 10.5p to 15p and has revalued its asset value on a realistic basis at over 450p per share in its defence against the bid by Allianz Versicherung to buy a further 15 per cent of Eagle's equity.

On Monday Allianz, the largest insurance group in West Germany, obtained 20,415,000 shares in Eagle Star—14.9 per cent of the equity—in a dawn raid on the market, paying 280p per share.

Last night it made a tender offer for a further 20,420,000 (15 per cent of the equity) at a maximum price of 280p. Eagle Star immediately advised shareholders not to accept and yesterday sent them a letter explaining why. The main points from this letter are:—

● Allianz had already approached

Eagle Star last autumn seeking collaboration by becoming a substantial minority shareholder. Eagle Star terminated the discussions because while Allianz would gain much from the move, there was little advantage to Eagle Star. This view still held.

In addition, Allianz as a shareholder could prevent any form of co-operation with other parties in the UK or internationally.

● Following these discussions, Eagle Star had been exploring the possibility of developing working contracts with other parties who were compatible and could provide mutual benefits.

● Eagle Star's balance sheet, did not show its substantial "hidden reserves." In particular the shareholder's interests in the life business was shown at the nominal value of £100,000, even

though in 1980 it contributed £12m to pre-tax profits. A realistic value of assets was in excess of 450p per share.

● Share prices of composite insurance groups had been relatively weak during the past few months, partly due to rights issues made and anticipated. Eagle Star, with a solvency margin of 85 per cent at end-1980 had no need for further capital and there were no plans for a rights issue.

● Profits had grown at the rate of 30 per cent per annum during the past 10 years from £4.7m to 1970 to £85.9m in 1980. In view of the confidence in the group's prospects and the strength of its asset base, the board would be adopting a more progressive dividend policy and intended to recommend a dividend in 1981 of 15p net (21.4p gross) per share against 10.5p net in 1980.

Government move welcomed by Berisford

THE BOARD of S and W. Berisford said yesterday that it welcomed the Government's statement, the corporation still wished to emphasise that the government had no intention of selling its shares to Berisford without prior acceptance by other parties.

There was no change in Berisford's holding in British Sugar yesterday and this still stands at 12.38 per cent after the purchase of 350,000 shares on Tuesday at 335p.

Mr Gerald Thorley, chairman of British Sugar, said in a letter earlier this week that "the Government has given no indication of any intention to accept this offer." He added that the corporation still considered the offer by Berisford of 335p in cash or loan stock to be "unwelcome and unacceptable."

Yesterday, British Sugar said that although the letter had to

some extent been overtaken by the Government's statement, the corporation still wished to emphasise that the government had no intention of selling its shares to Berisford without prior acceptance by other parties.

There was no change in Berisford's holding in British Sugar yesterday and this still stands at 12.38 per cent after the purchase of 350,000 shares on Tuesday at 335p.

Mr Gerald Thorley, chairman of British Sugar, said in a letter earlier this week that "the Government has given no indication of any intention to accept this offer." He added that the corporation still considered the offer by Berisford of 335p in cash or loan stock to be "unwelcome and unacceptable."

Yesterday, British Sugar said that although the letter had to

Jarratt 65.25; G. S. G. Witherington 55.212; M. K. Collins 33.127; and Sir Keith Skinner 15.886.

There was no change in Berisford's holding in British Sugar yesterday and this still stands at 12.38 per cent after the purchase of 350,000 shares on Tuesday at 335p.

Mr Gerald Thorley, chairman of British Sugar, said in a letter earlier this week that "the Government has given no indication of any intention to accept this offer." He added that the corporation still considered the offer by Berisford of 335p in cash or loan stock to be "unwelcome and unacceptable."

Yesterday, British Sugar said that although the letter had to

First Major U.S. acquisition for Hogg Robinson Grp

BY JOHN MOORE

Hogg Robinson, the insurance broker, with large Lloyd's of London underwriting interests, has made its first major acquisition in the U.S. in a deal worth \$42.5m.

The deal will give Hogg Robinson a significant locally based insurance presence in 22 U.S. cities.

In a joint venture with Republic Steel Inc., a large U.S. steel producer, Hogg Robinson is buying for \$42.5m Penn General Agencies Inc., a broker, and Bankers and Shippers Insurance Company of New York from PennCorp Financial Inc., the third largest life insurance company in the U.S.

Last year Hogg Robinson announced that it had entered into a 50:50 partnership with a subsidiary of Republic Steel with a view to making acquisitions in the U.S. The latest purchase is being done through RHR Inc., a wholly-owned subsidiary of the partnership.

Hogg Robinson North America Inc., part of the Hogg Robinson Group, has been established in the U.S. and is being acquired without past liabilities which are being reinsured by the vendors at their expense.

The average annual pre-tax profit for the five years 1976-80 was \$947,000 (\$402,000 for 1980), but because of the capital reconstruction "these figures are no real guide to future performance," Hogg Robinson said yesterday.

For Hogg Robinson the acquisition represents the end of a three-year search for a closer involvement with the U.S. insurance market.

Mr John Regan Jr., chairman of Marsh and McLennan Companies Inc., the world's largest insurance broker, said in London yesterday that the group was prepared to comply with an orderly operation of the group's broking and Lloyd's underwriting interests, following a recommendation by a House of Commons committee during the passage of the Lloyd's Bill of Parliament.

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing

ing, placing and servicing



Highlights from the Statement by the Chairman, Sir Jack Callard:

- Total operating expenses contained despite fixed costs escalation.
- Second half profit recovery in difficult trading conditions.
- £137 million property valuation shows £49 million surplus.
- Continued investment for growth and development.

Results (per historical cost convention)	53 weeks to 4th April 1981 £000	52 weeks to 29th March 1980 £000	Change %
Sales (inclusive of VAT)			
Merchandise	350,653	314,932	+ 11.3
Food	74,929	63,460	+ 18.1
Restaurant	26,643	22,863	+ 16.5
Total	452,225	401,255	+ 12.7
Sales (exclusive of VAT)	410,099	366,346	+ 11.9
Profit before taxation	39,658	41,829	- 5.2
Profit after taxation	27,606	30,761	- 10.3
Dividends per ordinary share	4.5p	4.375p*	
Earnings per ordinary share (historic)	13.5p	15.0p*	

*Adjusted for capitalisation issue.

BRITISH HOMESTORES

Flight Refuelling plans £5.5m rights

BY RAY MAUGHAN

Flight Refuelling is proposing to raise £5.5m to fund its first major expansion in the U.S. The group is asking shareholders to subscribe for one new share at a price of 25p for every six already held.

The rights issue is subject to the passing of an ordinary resolution to approve the acquisition of Stanley Aviation Corporation at an extraordinary meeting convened for June 22 1981.

Flight announced almost two months ago that it had acquired 28.1 per cent of Stanley, a quoted U.S. aerospace components manufacturer, from certain stockholders and intended to buy the remaining shares for \$34 each at a total cost of \$9.61m.

The UK aircraft components group has since picked up a further 18 per cent from the widow and daughter of Stanley's founder, who died some three years ago, and has filed its "plan of merger" with the Securities and Exchange Commission.

Flight's balance sheet is, unfortunately, not published until today but like last year's, it is expected to show nil or minimal debt. The group has also defrayed much of the recent additional currency burden of the U.S. purchase by forward covering but it is anxious to finance the deal with new equity, partly because of the long-term nature of this investment and partly because of high U.S. interest rates. It is also keen to take advantage of further opportunities as they arise.

Stanley made profits of \$1.48m in the year to end-June last year on which it paid tax at the rate of 41 per cent. In the subsequent nine months it produced \$1.2m on which it was subject to tax of \$500,000.

It has been Flight Refuelling's licensee for rigid and flexible pipes in Europe over the last 17 years. Coupling gear accounts for about 95 per cent of its last annual turnover of \$6.3m and the chief attraction for the British

group is that Stanley sells to almost every leading U.S. aerospace contractor across the military and civil spectrum.

Flight can claim a strong market share in Europe and the rest of the non-American world but its researches show that the U.S. accounts for some 70 per cent of the total aerospace market globally. Its turnover in America in 1979 was just \$188,000 against total sales of £15.85m. Like many other European aerospace companies it is waiting with interest for full production of the Harrier—the AV-8—for which it supplies fuel systems components and engine water injection equipment to the development project.

Despite its negligible presence in the world's largest market, Flight Refuelling's profits record shows consistent growth from profits of £398,000 in 1975 to £2,910 pre-tax last year.

It was founded in 1934 by Sir Alan Cobham, father of the current chairman Michael Cob-

ham. Many of its operations are still just as its name implies, but it has developed a potentially important new market in the field of advanced subsonic aerial targets, mainly used by the Armed Forces for training purposes.

Since about the mid-Sixties it has entered the electronics market, in which its main products are switching and optoelectronic display devices, while Alan Cobham Engineering produces fluid handling equipment used primarily in the extraction industries.

It believes that both its defence and industrial operations are capable of sustained growth and is backing its confidence with the promise of an effective 47 per cent dividend rise this year to 3.75p per share on the enlarged share capital. The prospective ex-rights yield at 32p, down 1p yesterday to 1.7 per cent, is underwritten by Kleinwort, Benson and brokers to the issue are Laurence, Prust.

Guthrie falls £3.5m but expects upturn

AS PREDICTED, profits of the Guthrie Corporation fell back in the second half of 1980 and for the year as a whole the pre-tax figure emerged £3.49m lower at £24.01m.

At the half-way stage, when taxable profits were 18 per cent higher at £10.93m (£9.25m), the directors warned that the second six months would be more difficult and that the outturn for the full year would be below the previous year's record.

However, the directors point out that had the pre-tax figure been translated at exchange rates prevailing at December 31 1979, the surplus would have been about £36m.

They also explain that the Scottish carpet interests, which have been merged with Standard Holdings, together with those operations terminated during the year or in the early part of 1981, made a loss of £3m and the pre-tax surplus was struck after deducting this deficit.

The total dividend for 1980 is being maintained at 30p net by a same-gain final of 21p. Mr Mark Gent, the chairman, says that the dividend would not be fully justified when considered against the results of 1980 alone, but it reflects the board's confidence in the future

prospects of the Corporation. He says that unless there is a dramatic change in the economic circumstances affecting the Corporation's key activities, 1981 should show a substantial improvement.

Mr Gent says that although the economic recession in the UK appears to have flattened, conditions world-wide remain uncertain with the continuation of high interest rates in many countries and exchange rate fluctuations. Against this background the year has begun satisfactorily for the Corporation.

The elimination of loss-makers, the merger of the Scottish carpet business with Stoddards and the acquisition of Angus Fire Armour will result in a very substantial turn-around in the UK performance, he adds.

The chairman says for the first time in many years this region will be a material contributor to the operating profit of the group. Angus has started the year well and the board is very pleased with the opportunities available internationally following the acquisition.

Turnover for 1980 moved ahead from £288.36m to £317.5m but operating profits declined by £3.56m to £29.25m. Interest took

£5.24m (£5.31m).

After tax the net balance emerged at £14.4m (£13.2m) and the attributable figure came through well down at £2.37m, compared with £12.58m, after minorities of £1.75m (£2.1m) and extraordinary debits of £6.02m (£1.48m credit).

The extraordinary losses relate to the transfer of the Scottish carpet business and to the termination of other operations.

Stated earnings per £1 share dropped sharply from 38.5p to 27.5p.

A breakdown of territorial operating profits shows: South East Asia £21.68m (£25.94m); North America \$5.57m (£5.89m); Europe £220,000 loss (£295,000 profit); Australia \$680,000 (£421,000); and Africa £1.57m (£273,000).

Guthrie Corporation's activities include rubber, and oil palm products as well as carpets, canned foods and fabric coating and laminates for foundation garments and footwear.

comment

Guthrie's 13 per cent slide in pre-tax profits reflects a £3m loss from its Scottish carpet operations, now sold, and lower earnings from its Far East plantations due to depressed

palm oil prices. Acquisitions and disposals over the year have reduced shareholders' funds from £206m to £201m, while increasing total borrowings by £7m. Next year, the group hopes to earn around £4.5m in the UK, with the newly acquired Angus Fire Armour contributing between £3m to £3.5m. Earnings from sales of palm oil will have recovered as output has been increased by 10 per cent. Guthrie sells palm oil forward and says the average price will be similar to last year. The long term future of Guthrie in Singapore, where this year contributed £2m pre-tax, within the group is uncertain. Sizeable purchases of land in the Philippines and China, which boosts the company's Far East acreage by 36 per cent, will take about nine years to develop but reinforce Guthrie's dependence on the region. The p/e, on a high tax charge, is a lofty 30 and the yield is just over 5 per cent at 840p. M and G plans to sit tight with its 15 per cent stake and says no approaches have been made since Sime Darby sold its 27.8 per cent stake at 720p to the Malaysian government offspring, Permodalan Nasional Berhad.

REPORTS TO MEETINGS

Ladbroke chief confident of good year

GROUP profits to date at Ladbroke Group are satisfactory and Mr Cyril Stein, chairman and managing director, told the annual meeting he was confident of another good year.

He said that major developments so far included obtaining planning consent for a prime office development in Piccadilly, Mayfair, the recommended offer to purchase Wallis's Cayton Bay Holiday business in Scarborough, the acquisition of the John Marley group of 30 licensed betting offices in London and further material growth within the machine hire division.

Shareholders approved the formation of a new property organisation to be established in the U.S. to take advantage of the wide opportunities in this market

offers for profits and asset growth. At other meetings yesterday, chairmen reported:

Profits of Francis Industries for the first four months were highly satisfactory, said Mr Sandy Saunders, bearing in mind the generally depressed level of demand.

The directors would be increasing the interim dividend from 1.75p net to 2p and expected at least to maintain the year's final.

The acquisition of Drummonds of Greenock for less than £1m would enable the group to broaden its business into slip lid containers and other packaging products and had strengthened its position in the market, the chairman said.

The costs of adjusting quickly

to a dramatically lower level of demand had been heavy for Pentos, said Mr T. A. Maher.

He repeated his forecast that the group would incur losses in the first half of the current year but would earn sufficient profits in the second six months to ensure a surplus for the year as a whole.

The reduction of borrowings remained a major objective, he said, and by midway agreements would have been concluded which would realise the realisation of £2m from non-trading activities. At least a similar amount should be realised in the second half, he added.

The first four months of 1981 had not produced results as good as the directors of British Priding would have hoped, stated Mr. Fane Vernon, although they were just ahead of budget.

The year was proving difficult because the building industry was in the midst of a severe recession, and excessive rainfall in April and May had reduced activity.

As part of its policy to eliminate unacceptable loss-making areas and "drive hard" for a substantial profit in 1982, the group would offer disposal of Channel Construction and its associate company Channel Joinery as soon as their outstanding contracts had been completed.

RESULTS AND ACCOUNTS IN BRIEF

HOSKINS AND HORTON (building contractor equipment manufacturer)—Results for 1980 and prospects reported May 14. Fixed assets £2.31m (£2.24m), net current assets £2.31m (£2.24m), net shareholders' funds £2.46m (£2.91m). Net cash inflow £14,000 (£14,400 outflow). Mr. S. Lloyd is to retire from the chairmanship at end of annual meeting and he will be succeeded by Mr. R. C. Hale. Meeting, Birmingham, June 17, 2 p.m.

EAST SURREY WATER COMPANY—Not audited year ended March 22 1981 £81,000 (£74,000 deficit). Income £6.02m (£4.99m), expenditure £4.75m (£4.24m). Fixed assets £14.54m (£14.55m). Net current liabilities £1.32m (£0.27m) including bank overdraft £1.42m (£0.32m). Working capital decreased £1.11m (£2.00m increase). Meeting, Company's offices, Redhill, June 18, 10.30 a.m.

MARSHALL'S UNIVERSAL (distribution of motor vehicles, accessories, paper and plastic materials)—Results for 1980 reported on April 30. Shareholders' funds £11.15m (£10.92m), fixed assets £11.55m (£9.5m), net current assets £17.84m (£18.48m). Decrease in net liquid funds £3.05m (decrease £3.12m). Historic pre-tax profit of £26,567 turned into a loss of £824,000 after current cost adjustments. Meeting, Goudon June 22 at noon.

SECCOMBE MARSHALL AND CAMPION (bill broker and banker)—Results for the year to April 30, 1981, reported May 14. Balance sheet and cash in hand £180,719 (£170,539); bills discounted, at cost £73,67m (£84,01m); sterling negotiable certificates of deposit, at cost £15,43m (£14,08m); debtors, loans on security and other accounts £227,818 (£1,67m). Shareholders' funds £3.22m (£3.13m). Meeting, 7 Birch Lane, EC, June 24, 3.30 p.m.

FOSECO MINSEP (metallurgy, building products and special chemicals)—Results for 1980 reported April 30. Group shareholders' funds £38,55m (£35,55m). Loans £19,41m (£5.89m). Fixed assets £80.81m (£29.42m). Net current assets £54.84m (£22.4m). Total net borrowings increased £2.41m (£2.77m). Comparative results: Current cost pre-tax profit £14.4m against historical £20.21m. Chairman says group will continue to pursue vigorously its policy of internationalisation, along with rationalisation where necessary, to develop existing markets

A good start had been made to the current year at London and Continental Advertising Holdings, said Mr. John Giffar, and with the bulk of revenue being earned in the second half, he told members at the meeting the company was heading for a record year.

He stated that the company had acquired a substantial number of poster sites throughout the country and in a full year the revenue from these, when fully developed, should contribute profits of about £250,000. "While these developments will be making a modest contribution to profit by the end of this year, I do not expect the full impact to be realised until 1982," he added.

Following a very satisfactory start, prospects for the current year at NMW Computers could be considered favourable, said Mr. E. B. Bibby.

The prototype of a new micro-processor family would be ready later in the year which would lead to the development of the electronic office for NMW's stockbroking service and act as a platform for future ventures. Negotiations were continuing for the acquisition of small micro-processor manufacturing companies open with regard to joining the USM or seeking a full quotation and no move was likely before 1982.

and to break into new activities, at times through joint venture and acquisitions.

SMITH, BULMER AND CO. (worsted comb and spinner)—Results for the year to March 21 1981. Revenue £488,084 (£440,360). After a tax credit of £57,063 (£74,349 charge) and debiting extraordinary items of £27,255 (£32,342) there was net profit of £43,703 (£27,581 loss). Turnover £5,35m (£5m). Preliminary dividend the same—again £26,500. Company is a subsidiary of Parkland Textile.

SCRUTTONS (port manager)—Results for the month to May 21 1981. Turnover £13.2m (£10.38m for year to September 30 1979). Pre-tax profit £880,000 (£1,29m) against a forecast of £900,000. Extraordinary credits £47,000 (£51,000). Stated earnings per 10p share 6.2p (13.7p). Total dividend on A ordinary shares equivalent to 3.7p, as recommended. The company's shares are traded on the market made by M. J. H. Nightingale and Company.

J. SAINSBURY—Results for year ended February 28 1981, reported May 7. Shareholders' funds £293.02m (£225m). Fixed assets £312.29m (£251.08m). Current assets £145.18m (£155.52m). Total assets £438.27m (£406.60m). Net liquid funds decreased £1.38m (£9.8m increase). Chairman's emoluments £82,000 (£39,500). Meeting, Connaught Rooms, WC, July 1, noon.

EMRAY—There will be a delay of up to four weeks in the publication of annual accounts due to a delay in accounts of a subsidiary in Zimbabwe, and recent computerisation of a UK company. T. C. HARRISON (Ford main dealer)—Mr Edward Harrison, chairman, told annual meeting that group profits for first four months of 1981 were similar to those of same period last year. Appropriate measures had been taken to reduce overheads and he was confident that this year's results would be acceptable in the prevailing conditions. Total group borrowing were now less than £0.5m. GASKELL BROADLOOM (carpet manufacturer and distributor)—Results for 1980 reported May 15. Fixed assets (£3.44m (£1.07m); net current assets £4.15m (£2.7m); shareholders' funds £5.24m (£3.71m). Company proposes to appoint Price Waterhouse and Co. as auditors in place of retiring auditors J. H. Lord and Co. Meeting: Blackburn, June 26, noon.

This advertisement is placed by S. G. Warburg & Co. Ltd. on behalf of Thos. W. Ward Limited

Thos. W. Ward Limited



To the ordinary shareholders of

TUNNEL

Accept Ward's increased offers now. These offers are final and will not be increased.

Your acceptance must be received by 3 p.m. on Monday, 8th June, 1981.

Ward's offers are worth:—

- 476p* if you accept the BASIC TERMS
- 517p* if you exercise the SHARE ELECTION
- 435p if you exercise the CASH ELECTION

Ward's offers are the only offers for your shares—there is no offer from RTZ, who, in our opinion, are trying to stop Ward's offer succeeding.

ACCEPT NOW AND PRESERVE THE VALUE OF YOUR INVESTMENT

* Based on the middle-market price for a Ward ordinary share of 128p at 11.30 a.m. on 4th June, 1981

The directors of Thos. W. Ward Limited have taken all reasonable care to ensure that the facts stated and opinions expressed above are fair and accurate and they jointly and severally accept responsibility accordingly.

FURTHER EXPANSION FOR TRING HALL SECURITIES

At the end of another highly successful year Tring Hall Securities announce an increase in profits of almost £0.5 million—as well as increased shareholders' funds, earnings per share and dividends.

Commenting on the year's progress, Chairman D.G. Hanson described these results as "very satisfactory," adding that "a flow of good business..." had "continued throughout the year without abatement." For the second year running the company had dealt with more equity issues than any other house operating in the London market.

The introduction of the Unlisted Securities Market in November was received with particular enthusiasm. It was, said Mr Hanson, "a major step in the development of capital markets in the United Kingdom" with new regulations enabling smaller and emergent companies to secure a market

for their shares within the Stock Exchange yet without the costs and additional requirements attending a full listing.

With just five months of the new financial year having elapsed, Tring Hall are still witnessing a consistently encouraging flow of new business and have welcomed a number of enquiries connected with applications for full Stock Exchange listing, as well as maintaining their excellent relationships with existing companies.

The increased capital base now in excess of £4 million enables the company to deal with substantially larger issues, and it is anticipated that satisfactory progress will be maintained in the current financial year.

If you would like to know more about Tring Hall Securities and the services they offer, complete and return the coupon below.

Tring Hall Securities Limited

40 Bucklersbury London EC4N 8BD.

I would like to receive further information on Tring Hall Securities.

Please send me:

- ☐ a copy of the Tring Hall Securities Annual Report for 1980.
- ☐ further information on the Unlisted Securities Market.

NAME _____
POSITION _____
COMPANY _____
ADDRESS _____

J. SMART & CO. (CONTRACTORS) LTD.

Interim Statement

At a Board Meeting on 4th June, 1981, the Directors declared an Interim Dividend per share of 1.0 pence (10.5 pence) due payable on 15th July, 1981, in respect of the year ending 31st July, 1981. Members holding approximately 50% of the shares have waived their right to this Interim Dividend.

It is estimated that for the current year Group Profits before Tax will not be less than £1,440,000 (£1,387,444) made up of Trading Profits of £1,440,000 (£1,388,462) and Profit on Sale of Investments, etc. £40,000 (£18,984).

Turnover in the current year is running at approximately the same level as last year. Completions are being achieved on or ahead of time and the Group continues to obtain a reasonable share of the work available in a more or less static market.

Subject only to unforeseen circumstances, the Board will recommend to the Shareholders, in due course, that the Final Dividend per share for the year to 31st July, 1981 be 2.6 pence net (2.2 pence).

A chance to sell your building company or land

The Ideal Building Corporation wishes to acquire building companies and a number of house building sites. Companies could either be merged with or operated in parallel with existing companies such as New Ideal Homes and Willett Homes within the Residential Division of the Trafalgar House Group.

The Corporation builds houses all over the country in a wide range of styles at all prices.

It also has the engineering and commercial expertise to complete difficult projects and develop new sites of any size.

Contact the Assistant Managing Director, John Burton, who will give you more details.

Write to Goldsworth House, St. John's Road, Woking, Surrey or phone Woking (04802) 76155.

The Ideal Building Corporation
A Trafalgar House Group Company

Companies and Markets

UK COMPANY NEWS

Northern Foods' progress slower than anticipated

ALTHOUGH the results from Northern Foods for the six months to March 31, 1981 show a continued improvement, the rate was slower than earlier anticipated, says Mr Nicholas Horsley, the chairman.

Pre-tax profits rose from £14.81m to £17.19m. Turnover, including 26 weeks for Bluebird compared with 12 weeks in the previous year, increased by 41 per cent from £257m to £363m.

A large part of the pre-tax profits improvement was accounted for by first time contributions from new acquisition Dorset Foods and the full six months earnings from Bluebird.

Commenting on second half prospects, Mr Horsley makes it clear that the group's UK operations are suffering, like most from high interest rates.

"Most meat packers are having a difficult time there," he says. "We are keeping our heads above water and making profits, but not doing as well as we hoped to be."

Nearer home, he says the group has no problems in volume sales terms on its major UK operations. But there are some signs of pressure on margins now showing through.

Overall capital expenditure this year will be around £4m, but the total for the next financial year will go up to around £8m with a large part being used for new factories.

Outlining each of the group's main operating areas, Mr Horsley says over the half-year there had been a "fairly modest" progress on liquid milk, but a "very good performance" on the Northern Ireland operations after depressed figures last time.

The manufacturing side of the group's milk and dairy activities showed a modest improvement. Milling and baking produced a mixed performance with milling down a little, and baking up

BOARD MEETINGS

FUTURE DATES

Interim—Cardiff Property	June 15
Final—Brownlie	June 9
Burnett and Hallamshire	June 25
Burnett and Hallamshire	June 25
Chamberlain Phipps	June 15
Continuum Stationary	June 11
Cropper (James)	June 11
Dommon and Gernant Trust	June 11
Hill Samuel	June 11
Johnson Matthey	June 17
Pirelli	June 11
Powell Duffryn	June 24

a little—giving a virtually unchanged result.

Pork Farms had a very good opening three months trading, but started to feel the pressure on margins during the second quarter. The group fared better than many on brewing. Sales were only marginally down, and profits actually improved slightly.

Trading profits in the first half were up from £22.24m to £27.83m, but depreciation costs increased from £5.23m to £7.23m, and interest charges were higher at £4.26m compared with £3.39m. Profits on trading advanced from £17.01m to £20.4m, an increase of 21 per cent, but this does not include earnings from investments amounting to £513,000 (£1.5m).

The interim dividend is raised from an adjusted 1.6p to 1.8p—last year's total was 4.5p (adjusted) from pre-tax profits of £9.56m.

After tax slightly higher at £4.66m (£4.4m) and minorities £198,000 (£123,000), attributable profits emerged at £19.24m compared with £10.61m. Dividends absorbed £3.03m (£2.68m), leaving retained

profits up from £7.93m to £8.21m. Stated earnings per 25p share improved from 6.14p to 7.25p.

● comment

Northern Foods has produced its usual robust performance, even if this time a good slice of the gain in pre-tax profits relates to the presence of Bluebird for six months rather than three. Volume is holding up well throughout the business, except in liquid milk and beer where there are small declines; however, margins are coming increasingly under pressure in biscuits, flour and in Pork Farms (as the piglet price has risen). Northern has relied heavily in the first half on the strength of businesses such as milk manufacturing, where it sells heavily to Marks and Spencer and Sainsbury, and it will do well to top 1980 for the year. This will allow it to reduce borrowings quite substantially, despite a fairly high capital spend. The company is of very high quality but the shares—never cheap—stand on a challenging rating at 17.5p, up 5p yesterday, the p/e is in the mid-20s, fully-taxed, and the yield 3.8 per cent.

Hickson & Welch first half plunge

TAXABLE PROFITS of Hickson and Welch (Holdings), the chemicals, timber products and building materials group, were virtually halved in the six months to March 31, 1981 at £2.31m against £4.4m.

Turnover for the period was more than 25m down at £42.58m. Earnings per 50p share, after tax of £976,000 (£2.23m) slipped from a stated 11p to 6p, but the net interim dividend is held at 2.5p. For the last full year a total of 7.5p was paid from pre-tax profits of £6.48m (£8.06m).

The first-half surplus included investment income of £155,000 (£152,000) and associates of £115,000 (£79,000), and was also struck after redundancy costs of £128,000 (nil) and interest charges of £384,000 (£771,000).

● comment

Hickson and Welch has carried on at the depressed level of trading established in the second half last year. The balance sheet is very strong, and it seems reasonable to expect that the total dividend will be maintained even though cover is steadily being eroded. Chemicals lost money in the UK, a deficit which overseas chemical operations could not quite offset. Profits, at the moment, are coming only from timber products. There is some comfort to be gained from the recent change in sterling-dollar exchange rates, which will improve margins on U.S. sales. But sensitivity to exchange rates emphasises that Hickson is a commodity producer of its range of chemicals, competing on price with other efficient producers, particularly the West Germans. At 17.0p, the shares are trading on a prospective fully-taxed multiple of about 15—18, a "speciality" rating—and the yield is nearly 6.5 per cent.

United Electronic ahead and pays forecast 1.57p

SALES OF United Electronic Holdings rose from £7.17m to £9.33m in the year to March 31 last and pre-tax profits went ahead to £559,000 against £744,000. This followed a £71,000 increase to £401,000 at mid-year.

On a current cost basis, the surplus is £759,000 compared with £560,000.

The directors are proposing to pay a final 1p net making a total for the year of 1.57p, as forecast when the group's shares were placed in July last year.

Earnings are shown down from 7.5p to 6p after tax of £548,000 (£728,000). Minorities took £61,000 (£77,000) and there was an extraordinary credit of £26,000 against a debit last time of £72,000.

The current year has started more quietly than the group had expected and the directors say

the continuing effects of the recession in the UK make it difficult to forecast the level of activity. However, long term future prospects remain good for the group, which distributes electronic components and retail hi-fi accessories and video films.

Additional resources will be allocated to the accessory and video activities in view of the market growth of this sector, the directors add.

● comment

United Electronic is not offering results to justify a 15p of around 20. Rather better things than a 15 per cent increase in pre-tax profits are to be expected. Intel, the distributor of passive electronic components, increased its market share and gross margins but high interest rates reduced

net margins. Turnover rose by 15 per cent and earnings were comparable with last year at about £530,000. Against this was a loss of about £100,000 from Intel's seven month old subsidiary, which sells components to small equipment-manufacturers. Intel has started slowly this year with no signs of higher defence orders although it has acquired a franchise from AVX, the U.S. company, which has a major share of the market for capacitors.

Entry into the more competitive market is under consideration. Meanwhile, Hi-Fi Care, which retails video films has stolen the limelight, although part of the growth comes from the addition of four new retail outlets rather than organic growth.

● comment The slower wheels of British industry turn, the less lubricant they use. Thus Century Oils suffered a volume downturn in its UK sales last year, particularly to the engineering sector.

Turnover for the group was still 33.5 per cent higher because of an extra 27m to 28m from High de Windt, and overseas operations. But after stripping out a 5m contribution for the first nine months of High de Windt, Century's pre-tax decline came out at nearly 30 per cent. Meanwhile the U.S. business was hit by the miners' strike, making a trading profit of less than £100,000 and probably losing around £200,000 after deducting interest. In Australia the year was even worse: this division now has lost around £200,000 on sale of £300,000. There is better news in the balance sheet. Century has brought its gearing down to around 45 per cent (27m borrowings against £15.6m funds) from a previous 57 per cent level. But this year, even with High de Windt contributing, Century will be doing well to make 50p. At yesterday's 75p, down 5p, the shares do not exactly seem a bargain on an historic fully-taxed p/e of 10.5. The yield is 5.1 per cent.

Poor second half results in £0.28m deficit for Airflow

SECOND HALF pre-tax losses of £336,412 compared with profits of £324,850, plunged Airflow Streamlines into the red for the year to February 28, 1981.

Pre-tax profits of £1.14m in the previous year turned into a loss of £282,412 this time. Turnover of this manufacturer of assemblies and pressings for the automobile, aircraft and allied industries, was down from £21.65m to £18.62m.

The final dividend is being omitted, leaving the year's payment at 0.1p. Last year a final of 1.67p was paid for an adjusted last time of 3.32p.

The board says both divisions of the group continue to be affected by the current recession, particularly in the production demand from the major vehicle

substantially lower sales. It says substantial investment has been made in the body engineering section during the past two years to meet increased demand. This section is now making a substantial contribution to the division.

The board remains confident that the group's progress will be resumed when the economy recovers from the recession. Commenting on the year's results, the board says sales in the manufacturing division amounted to £6.13m (£8.55m). The loss before tax attributable to this division was £339,505 compared with a profit of £815,601 in the preceding year.

In the second half there was a further severe deterioration in demand from the major vehicle

manufacturers, both in the UK and overseas. The work force was reduced in line with the substantially lower sales volumes.

Sales in the motor division amounted to £12.5m (£12.81m) and the pre-tax profit attributable to this division was £47,093 (£327,349).

There was a tax credit of £54,550 (charge £267,000). Ordinary dividends absorbed £51,117 (£166,715), leaving retained losses at £282,412 (£680,235).

There was a loss per 25p share of 3.92p (earnings 12.96p) basic, and 2.92p (earnings 9.65p) fully diluted. On a CCA basis, the pre-tax loss was £585,491.

BUSINESSES FOR SALE

Group of Discotheques for Sale.

Ongoing businesses well located in England. Good standards. Sound/light effects. Freehold/Leasehold properties. Principals only.

Write Box G7167, Financial Times, 10 Cannon Street, EC4P 4BY

THERMAL INSULATION AND FOAM CONVERSION BUSINESS FOR SALE

Established company engaged in design manufacture and sale of full range of semi domestic thermal insulation products. Separate division engaged in foam conversion. Acoustic insulation and specialist products. T/O £1m p.a. approx. Fully equipped freehold and leasehold works. Well situated for distribution throughout the UK. Skilled staff and management team. Considerable potential. Full details from Box G7179, Financial Times, 10 Cannon Street, EC4P 4BY.

PRINTING COMPANY FOR SALE

Active Midlands-based printing company currently executing in excess of £350,000 p.a. Capacity for business form continuous and flat sheet printing. Genuine reason for selling. Reply in strictest confidence to Box G7173, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE ESTABLISHED FREEHOLD GARAGE

Open franchise available, 120 new units throughout per annum, good petrol gallonage and productive workshops and Parts Department. South Wales. Substantial funds negotiated. Full details from: THORNTON BAKER, Refuge Assurance House, Baldwin Street, Bristol BS1 1SQ.

FOR SALE AGREED TAX LOSSES

Limited Company Importers & Distributors of Knitwear. Extremely realistic price. Write Box G7170, Financial Times, 10 Cannon Street, EC4P 4BY.

By Order of the Receiver

FOR SALE (HOLIDAY COMPLEX) Freehold interest land, 36 chalets and Amenity Centre in Cornwall. Principals only contact Receiver's Agent, Viv Alonso MA, 01-242 6339.

FOR SALE

Essex Travel Agency. Turnover in excess £300,000. Price approx. £40,000. Easy access to London. Principals only. Write Box G7151, Financial Times, 10 Cannon Street, EC4P 4BY.

SMALL SCHOOL OF LANGUAGES FOR SALE. E.T. Goodman and All. Refused £55,000. For sale. Write Box G7158, Financial Times, 10 Cannon Street, EC4P 4BY.

WHOLESALE, RETAIL & MANUFACTURING BAKERY FOR SALE. Write Box G7158, Financial Times, 10 Cannon Street, EC4P 4BY.

HOTELS & LICENSED PREMISES

NR. EDINBURGH ONE OF SCOTLAND'S MOST PRESTIGIOUS AND HISTORIC STately HOMES Superbly adapted, with full hotel licence, as a PRESTIGE COUNTRY HOUSE HOTEL AND INTERNATIONAL VENUE FOR MEETINGS, FUNCTIONS AND CONFERENCES. 24 bedrooms (private bath en suite), 2 restaurants, 3 lounges, 3 function rooms, library, cocktail bar, etc. Comprehensive and sympathetically modernised to provide 20th century comfort in medieval surroundings. IN APPROX 15 ACRES PARKLAND AND GARDENS. T/O £190,000. INGOING REQUIRED AROUND £248,000 FOR 116 YEAR LEASE. Sole Agents. SP.4990

ROBERT BARRY AND CO, 11 South Charlotte Street, Edinburgh, 2 Tel: 031-235 2944

MIDLANDS CITY CENTRE HOTEL 80 Bedrooms Extensive Bar Restaurant Conference & Function Facilities Turnover £500,000 (incl. VAT) FREEHOLD Price £550,000 or £650,000 to include Casino rate at £7,000 p.a. Mr Packer FANNELL KERR FORSTER 32 Mount Pleasant, Liverpool 3

STEEL STOCKHOLDERS (Flat Products) FOR SALE

This is an old established profitable and liquid subsidiary of a public company. Enquiries to Box G7166, Financial Times, 10 Cannon Street, EC4P 4BY.

BUSINESSES WANTED

SUBSTANTIAL UNITED KINGDOM QUOTED COMPANY

wishes to acquire whole or majority shareholdings of established UK companies engaged in the electrical or electronics industry. The company operates on a decentralised management basis and offers good opportunities for talented executives who wish to expand company with a proven management team and can offer an exciting future to principals joining the group at a formative stage of its development. All propositions will be considered the prime requirement being that the company is profitable and well managed.

If you are interested please write immediately to: Box G7153, Financial Times, 10 Cannon Street, London, EC4P 4BY, setting out a brief background to your company.

Good Private Company

wishes to expand by investing in, acquiring or merging with companies in the following fields: micro electronics; electrical and precision engineering. Please reply, giving brief details of turnover, pre-tax profit and location to: Box G7172, Financial Times, 10 Cannon Street, EC4P 4BY

TO PRIVATE COMPANIES

If you are a shareholder in a successful private company earning pre-tax profits of between £100,000 and £250,000 per annum and have not yet considered the benefits of selling to a public group, then we should like to hear from you. We are a fast growing company with a proven management team and can offer an exciting future to principals joining the group at a formative stage of its development. All propositions will be considered the prime requirement being that the company is profitable and well managed.

If you are interested please write immediately to: Box G7153, Financial Times, 10 Cannon Street, London, EC4P 4BY, setting out a brief background to your company.

WANTED LEISURE CENTRE/CLUB

Advertiser is interested in purchasing for cash existing leisure centre/country club of any size/potential. Property must be freehold and have substantial grounds and buildings. Preferred location: North/North West London or outskirts. Please write in detail to: Box G7162, Financial Times, 10 Cannon Street, EC4P 4BY. All correspondence will be promptly replied to.

SUBSTANTIAL OVERSEAS CLIENT SEEKS TO ACQUIRE ESTABLISHED U.K. BASED FINANCE COMPANY

Preliminary written enquiries in strictest confidence to: MELLERSH & CO Solicitors, Victoria House, Vernon Place, London WC1B 4DH

MAGAZINE PUBLISHERS

Medium-sized private company with funds to invest is seeking to purchase whole or major part of magazine publishing business in addition to editorial, we have sound management and group resources to offer. Profitability immaterial. Write Box G7162, Financial Times, 10 Cannon Street, EC4P 4BY.

GENERAL

JOINERY/FURNITURE company required either as a going concern or as a strategic purchase of assets. Principals who are looking for a cash transaction should write in the first instance to: The Chairman, Box G7154, Financial Times, 10 Cannon Street, EC4P 4BY.

PRESTIGIOUS HARDWARE BUSINESS

Modern Premises London SW1. Long Lease. Excellent credit and cash. T/O £140,000 — great scope. £25,000. Principals only. Write Box G7171, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE SWISS FINANCE COMPANY

(Established 1958) PAID UP SHARE CAPITAL Sfr 500,000. Company is registered as "Société Financière & Caissière Bancaire". Principals only write Box G7160, Financial Times, 10 Cannon Street, EC4P 4BY.

QUOTED COMPANY

RETAIL GARDEN MACHINERY DIVISION Quoted Company establishing a retail garden machinery division welcomes inquiries from existing businesses. Continuity of management assured. Cash and/or shares. Write in confidence to the Chairman, Box G7155, Financial Times, 10 Cannon Street, EC4P 4BY

PUBLIC COMPANIES

A private company with diverse interests would like to buy a controlling or substantial interest in a public company. Up to £1m available. Replies in absolute confidence to the Chairman, Box G7140, Financial Times, 10 Cannon Street, London EC4P 4BY

CHEMICAL MANUFACTURING

We are a small friendly well established company in this business area. In order to complement our activities and help to realise our expansion plans, we are very keen to acquire a further company in this field. We would expect to retain present management who would fully participate in our development. In essence the company would be earning before tax no more than £60,000. However this is an ideal and in no way should it inhibit an interested party. Complete assurance is given that all replies will be treated with total confidentiality. Write Box G7138, Financial Times, 10 Cannon Street, EC4P 4BY.

Industrial Chemical Manufacturing

Expanding chemical company would back management seeking a buy out of their company in the above area. We give a total guarantee of confidentiality. Write Box G7159, Financial Times, 10 Cannon Street, EC4P 4BY

COMPANY MANUFACTURING AND MARKETING BUILDING CHEMICALS

through Specialists, Chemists and Contractors, wishing to purchase for cash small/medium company manufacturing/distributing similar or allied products. Replies to: L. P. MARCHANT, TRENT, DAYMOR & CO, Princes House, 35/40, Jermyn Street, London SW1P 3BW

LUXTON & LOWE LTD.

Specialist Agents in the SALE & PURCHASE OF HOTELS/CATERING & NURSING HOMES. We are currently seeking to acquire a cash transaction should write in the first instance to: The Chairman, Box G7154, Financial Times, 10 Cannon Street, EC4P 4BY.

PUBLISHING

Experienced Editor with very considerable capital available seeks fresh publishing opportunities either periodicals or books. Write Box G7154, Financial Times, 10 Cannon Street, EC4P 4BY.

PRIVATE COMPANY FOR SALE IN N.W. ENGLAND

Involved as main dealers for a well known L.P.G. Gas Company, agents and distributorship for industrial and contractors plant, also engineering equipment, plant hire, scrap metal merchants and substantial industrial property holdings. Write Box G7163, Financial Times, 10 Cannon Street, EC4P 4BY.

SMALL FAMILY METAL BUSINESS FOR SALE

As Going Concern or can be moved to your premises. London location. Must be quick sale. 0232 23769 after 4 pm or write Box G7137, Financial Times, 10 Cannon Street, EC4P 4BY.

COMPUTER BUREAU Located South Midlands

Small sound client base. Suitable Bureau looking for outlet in this area or Group requiring greater computerisation. Write Box G7161, Financial Times, 10 Cannon Street, EC4P 4BY.

Established and Expanding Specialist Lighting Company FOR SALE

In South West Essex (bordering East London). Last 10 months profit £154,000. Trading profit £52,800. Pre-tax profit £27,500. Assets £54,000. Sole German agency and assets include tooling for own light units. Write Box G7176, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE STEEL STOCKHOLDING BUSINESS

Turnover approaching £2m. Situated West Midlands. Write Box G7177, Financial Times, 10 Cannon Street, EC4P 4BY

For Sale INTERNATIONAL PUBLISHING

Unique advertising and graphics services, covering six countries, with 4 years track record. This publication has been consistently profitable, but with enormous potential given the prestige name and goodwill. For sale as a going concern, at a price not less than £150,000. Contact: Mr SERVICES, 81-82 Great Marl Road, London WC1X 8AA. Tel: 21722, ext. 3558

FOR SALE

Long-established profitable business engaged in the manufacture of low voltage lighting products for a wide range of industries. Latest annual turnover £500K. Write Box G7164, Financial Times, 10 Cannon Street, EC4P 4BY.

FOR SALE

Due to retirement Established Tile Business (situated on the South Coast, for sale as a leasehold premises (Freehold available). For further details apply. Box G7163, Financial Times, 10 Cannon Street, EC4P 4BY.

ASSETS FOR SALE

Specialist Fibreglass Manufacturing Company based in South Devon. Long leasehold premises 11,172 sq ft, including fork lift truck and ancillary tools. Apply: A. H. D. Bird, Thornton Baker, Refuge Assurance House, Baldwin Street, Bristol BS1 1SQ

MAJOR UK GROUP

wishes to dispose of a PRECISION ENGINEERING company with a small distribution subsidiary. Located in the South of England. Current turnover approximately £1.5m. Principals only. Write Box G7166, Financial Times, 10 Cannon Street, EC4P 4BY.

TAX-EFFICIENT INVESTMENT IN INDUSTRIAL DEVELOPMENTS

Small factory units of high quality in Southern England with multi-tenanted premises. Suitable for industrial, private and corporate investors should now consider requirements with: PRINCE PAUL TAYLOR PARTNERS & CO LTD LONDON W1T 1PE Tel: 088577 COLCON 6

PUBLIC QUOTED COMPANY seeks partner with company in electrical engineering with own product preferably in S.E. England. Write Box G7169, Financial Times, 10 Cannon Street, EC4P 4BY.

BUSINESSES FOR SALE AND BUSINESSES WANTED appear every Friday

For further details phone: DIANE STEWARD 01-248 8000 Ext. 3252

Burmeister & Wain runs into cash crisis

By Hilary Barnes in Copenhagen

By Hilary Barnes in Copenhagen

THE Burmeister and Wain shipyard has run into an acute cash crisis. It was expected that the situation would be eased yesterday by a new export credit guarantee, but Mr Erling Jensen, the Industry Minister, announced that he was not in a position to authorise a new guarantee.

The shipyard has on order 15 bulk carriers of about 64,000 dwt each, which is probably the biggest order book of any shipyard in Western Europe. Four of the ships, valued at DKR 11 (\$134.5m) are for Wheelock Marden of Hong Kong.

The present problem arose because of a 20-day delay in completing a bulk carrier, which means a similar delay in payment. Workers at the yard on Wednesday agreed by a large majority to improve productivity, work overtime and forego wage demands.

It was thought that this promise would secure export credit guarantees. The commercial banks have so far said they cannot increase credit without the

White, with just under 7 percent of the U.S. heavy truck market was "just the right size for Volvo." It had some of the most up-to-date production facilities in the U.S., and "it did not collapse for want of good product range."

The balance sheet just published shows Volvo with more than SKR 3.5bn in cash

The Fed's reasoning was that by using its London branch, the Bank of California had a competitive advantage over other U.S. banks.

Mr. Chauncey Schmidt, chairman of the Bank of California, is confident however that the

1964-65	75	161	97	-0+	4.0	7.71
1965-66	70	162	92	0	-0+	7.26
1966-67	70	160	88	0	-0+	6.57
1967-68	70	159	88	0	-0+	6.03
1968-69	70	158	88	0	-0+	6.03
1969-70	70	157	87	0	-0+	6.03
1970-71	70	156	86	0	-0+	6.03
1971-72	70	155	85	0	-0+	6.03
1972-73	70	154	84	0	-0+	6.03
1973-74	70	153	83	0	-0+	6.03
1974-75	70	152	82	0	-0+	6.03
1975-76	70	151	81	0	-0+	6.03
1976-77	70	150	80	0	-0+	6.03
1977-78	70	149	79	0	-0+	6.03
1978-79	70	148	78	0	-0+	6.03
1979-80	70	147	77	0	-0+	6.03
1980-81	70	146	76	0	-0+	6.03
1981-82	70	145	75	0	-0+	6.03
1982-83	70	144	74	0	-0+	6.03
1983-84	70	143	73	0	-0+	6.03
1984-85	70	142	72	0	-0+	6.03
1985-86	70	141	71	0	-0+	6.03
1986-87	70	140	70	0	-0+	6.03
1987-88	70	139	69	0	-0+	6.03
1988-89	70	138	68	0	-0+	6.03
1989-90	70	137	67	0	-0+	6.03
1990-91	70	136	66	0	-0+	6.03
1991-92	70	135	65	0	-0+	6.03
1992-93	70	134	64	0	-0+	6.03
1993-94	70	133	63	0	-0+	6.03
1994-95	70	132	62	0	-0+	6.03
1995-96	70	131	61	0	-0+	6.03
1996-97	70	130	60	0	-0+	6.03
1997-98	70	129	59	0	-0+	6.03
1998-99	70	128	58	0	-0+	6.03
1999-00	70	127	57	0	-0+	6.03
2000-01	70	126	56	0	-0+	6.03
2001-02	70	125	55	0	-0+	6.03
2002-03	70	124	54	0	-0+	6.03
2003-04	70	123	53	0	-0+	6.03
2004-05	70	122	52	0	-0+	6.03
2005-06	70	121	51	0	-0+	6.03
2006-07	70	120	50	0	-0+	6.03
2007-08	70	119	49	0	-0+	6.03
2008-09	70	118	48	0	-0+	6.03
2009-10	70	117	47	0	-0+	6.03
2010-11	70	116	46	0	-0+	6.03
2011-12	70	115	45	0	-0+	6.03
2012-13	70	114	44	0	-0+	6.03
2013-14	70	113	43	0	-0+	6.03
2014-15	70	112	42	0	-0+	6.03
2015-16	70	111	41	0	-0+	6.03
2016-17	70	110	40	0	-0+	6.03
2017-18	70	109	39	0	-0+	6.03
2018-19	70	108	38	0	-0+	6.03
2019-20	70	107	37	0	-0+	6.03
2020-21	70	106	36	0	-0+	6.03
2021-22	70	105	35	0	-0+	6.03
2022-23	70	104	34	0	-0+	6.03
2023-24	70	103	33	0	-0+	6.03
2024-25	70	102	32	0	-0+	6.03
2025-26	70	101	31	0	-0+	6.03
2026-27	70	100	30	0	-0+	6.03
2027-28	70	99	29	0	-0+	6.03
2028-29	70	98	28	0	-0+	6.03
2029-30	70	97	27	0	-0+	6.03
2030-31	70	96	26	0	-0+	6.03

The Pritzker family of Chicago. Hyatt's biggest shareholder, has already said that it has rejected the \$100-million offer, but it has advised the company that talks are being held with representatives of Mr. Aaron, a prominent Saudi Arabian who has a 16 per cent stake in Hyatt concerning Hyatt's future as a publicly held corporation. The family, which owns 74 per cent of Hyatt's shares, want to make the company a private one. These talks are preliminary and no assurances of an agreement can be given, the com-

Salomon B

**Morgan Stanley &
Incorporated**

Bear, Stearns & C

**Bache Halsey Stur
Incorporated**

**Donaldson, Lufkin
Securities Corporation**

Keefe, Bruyette &

ABD Securities Co.
Daiwa Securities A
Kleinwort, Benson
Incorporated
Nomura Securities

New Issue / May, 1987

15.75% Notes Due 1991

Brothers	Merrill Lynch White Weld Capital Markets Group Merrill Lynch, Pierce, Fenner & Smith Incorporated	
Co.		The First Boston Corporation
Co.		Goldman, Sachs & Co.
Part Shields	Blyth Eastman Paine Webber Incorporated	Dillon, Read & Co. Inc.
& Jenrette	Drexel Burnham Lambert Incorporated	E. F. Hutton & Company Inc.
Woods, Inc.	Kidder, Peabody & Co. Incorporated	Lazard Frères & Co.

Interberg, Towbin
 M. A. Schapiro & Co., Inc.
 Roades Inc.
 Smith Barney, Harris Upham & Co.
 Incorporated
 Becker
 Wertheim & Co., Inc.
 Dean Witter Reynolds Inc.
 Corporation
 Atlantic Capital
 Basie Securities Corporation
 Corporation
 America Inc.
 EuroPartners Securities Corporation
 Robert Fleming
 Incorporated
 New Court Securities Corporation
 The Nikko Securities Co.
 International, Inc.
 International, Inc.
 Yamaichi International (America), Inc.

VAWAUSTRALIA PTY. LIMITED

a subsidiary of
Vereinigte Aluminium-Werke A.G.
Bonn, Federal Republic of Germany

US\$69,000,000
Limited recourse Euro-dollar loan
for the Tomago Smelter Project (Australia)

ARRANGED BY:**MORGAN GUARANTY TRUST COMPANY OF NEW YORK****FUNDS PROVIDED BY:**

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
AUSTRALIAN RESOURCES DEVELOPMENT BANK LIMITED
BANK OF NEW SOUTH WALES
BANQUE EUROPEENNE DE CREDIT S.A.
BANQUE NATIONALE DE PARIS S.A.
BARCLAYS BANK INTERNATIONAL LIMITED
THE CHASE MANHATTAN BANK, N.A.

AGENT:**MORGAN GUARANTY TRUST COMPANY OF NEW YORK**

This announcement appears as a matter of record only.

March 1981

The William Kaufman Organization
(Robert and Melvyn Kaufman)

has purchased the interest of their co-owners

Swig, Weiler & Arnov

in

437 Madison Avenue, New York, N.Y.
a 700,000-square-foot office building

**Jones Lang Wootton**

International Real Estate Consultants

acted as financial advisor to the purchaser

The William Kaufman Organization
(Robert and Melvyn Kaufman)

has transferred a fifty per cent interest in

437 Madison Avenue, New York, N.Y.
a 700,000-square-foot office building

to

JMB Group Trust**Jones Lang Wootton**

International Real Estate Consultants

acted as financial advisor to the parties, originated the transaction and negotiated the formation of the joint venture

May 1, 1981

We are pleased to announce

THE SECURITIES GROUP, INC.

has been appointed advisor for

Arbuthnot Dollar Income Trust Limited
Jersey, Channel Islands

THE SECURITIES GROUPS

500 Park Avenue, New York, NY 10022
(212) 888-0500 Telex 23 4876

U.S. \$150,000,000

Midland International Financial Services B.V.
(Incorporated with limited liability in the Netherlands)

Guaranteed Floating Rate Notes 1992
Convertible until June 1985
into 9½% Guaranteed Bonds 1992

Guaranteed on a subordinated basis as to payment of principal,
premium (if any) and interest by

**Midland Bank Limited**

For the six months from 5th June, 1981 to 7th December, 1981
the Notes will carry an interest rate of 17½% per annum.
On 7th December, 1981 interest of U.S. \$446,444 will be due per
U.S. \$5,000 Note for Coupon No. 3.

The Conversion Interest Amount applicable to Notes which
are presented for conversion on or before 1st December, 1981
will be U.S. \$31.67 for each U.S. \$5,000 Note and this will be
payable on 31st December, 1981.

Agent Bank: Morgan Guaranty Trust Company, London

We take pleasure in announcing that

DAVID BRIGHTON

will be joining our Equity Department
on 8th June, 1981

NESBITT, THOMSON INC.

Roman House, Wood Street, London EC2V 5BA

Tel: 01-628 4488

5th June, 1981

Companies
and Markets**INTERNATIONAL COMPANIES and FINANCE****COURT JUDGEMENTS BRING FURTHER PRESSURE ON COSTS****Tough times for Australian insurers**

BY COLIN CHAPMAN IN SYDNEY

THE AUSTRALIAN insurance industry, already in a state of ferment as a result of price wars, mergers and considerable rationalisation, is wondering how to meet further upward pressure on costs expected to result from several recent judgements in the courts.

Two judgements in the New South Wales Court of Appeal, and Victoria's first AS1m (U.S.\$1.1m) damages award have left insurers fearful that their liability in many workers' compensation and third party claims may be doubled. Early estimates are that the decisions could add up to A\$200m (some U.S.\$200m) claims for accidents which have already occurred in the two most populous states.

Even before these judgements a report commissioned by the NSW premiums committee had shown that in this area of business companies were set for three more years of heavy losses unless rates were increased. At least three of Australia's major insurers have tried to lift premiums, but have found the market too competitive.

Now companies in the liability field discover that the provisions set aside for outstanding claims are seriously under-stated and this is at a time when accident insurance is running at a heavy loss.

The recent judgements stem from a test case in the Australian High Court, which effectively allowed for high inflation rates in the calculation of

accident awards. A further case, now on appeal, has insurers even more worried, because it tests the issue of whether an estate may recover damages for the destruction of earning capacity over the "lost years" of someone deceased, the period during which the person might be expected to have been a wage earner and pensioner.

The NSW Court of Appeal recently tripled an award made by a junior court to take account of earning capacity during these "lost years."

These issues aside, the industry has had to face up to intensive competitive pressures, which have produced a spate of mergers, takeovers, sales and withdrawals among general underwriters in the Australian market.

The most significant was last month's announcement of a merger between Mercantile Mutual and the Dutch company, Nationale Nederlanden (NN). Before the announcement, Mercantile's directors had favoured a bid from QBE Insurance, which dropped its offer and accepted NN's offer for its stake.

The offer from the Dutch company evidently came as a relief to both companies. As Mr Alan Godes, managing director of Mercantile Mutual, put it: "I think what has now happened is better — an association with such a large company appeals to us. I think it is better than the turmoil of merging two local companies going through a

difficult period."

The merger has still to be approved by the Foreign Investment Review Board, which has been known to reject increases in foreign ownership and regards the insurance industry as particularly sensitive. However, in this case it will probably decide that special circumstances apply, particularly as most industry observers felt the earlier presented alternative could have been financially risky. As it is, NN's strength will increase Mercantile Mutual's ability to weather the storms ahead.

The other significant merger was that between two large New Zealand domiciled companies, South British Insurance and

New Zealand Insurance to create a group with net annual premiums in Australia of A\$136m at 1980 prices. Another merger was the takeover of the Retail Trader's Insurance Company by Allianz, the German underwriter.

The traditional companies are viewing with apprehension a move by the national trade union movement into the industry with Labour Insurance, a joint venture of the Australian Council of Trade Unions with Sentry Insurance. The success of NRMA Insurance—based on motorists' interests and linked with the NSW motoring organisation—in growing to become Australia's biggest general underwriter indicates how a special interest group has been able to mobilise its membership. The ACTU has three times as many members as the NRMA.

Within the industry senior managements under pressure from extreme competition are undergoing a rapid turnover: consultants have seldom been busier in the insurance industry and a new generation of leaders is emerging. Down the line there have been redundancies as companies struggle to keep their costs down.

New entrants into the market, including some aggressive marketing by American-owned broking houses, have left the Australian premium pool stagnant. The industry is pinning its hopes on the giant resources developments for future growth.

Potential premium income over the next five years is estimated at A\$400m—more than 10 per cent of the 1979-80 premium pool of A\$3.63bn.

But Australian companies suffer competitive disadvantages, especially in writing policies on local risks for multinational who can insure more competitively elsewhere and avoid local stamp duties. Australian companies also find it advantageous to insure overseas operations abroad.

The Australian companies say they hope for some relief, particularly in the opening up of a better foreign exchange market, in the wake of the report of the Campbell Committee into Australian financial institutions.

At present only investment earnings are keeping profits healthy. In the year to June 1980 the insurance commissioner noted underwriting losses of A\$80m against A\$34m in 1979. But investment earnings reached a record A\$324m, producing pre-tax profits of A\$209m.

In the current year much the same pattern is emerging, and as long as there are prospects of profits overall, nobody, least of all the overseas insurer for whom Australia remains only a small but potentially long-term, profitable market, wants to be the first to lose market share by increasing premiums. So the rough and tough competition can be expected to continue.

AVIONS MARCEL Dassault-Breguet Aviation, the big French aircraft manufacturer scheduled to be nationalised by the new French Government, has announced an increase in net profits of 14.7 per cent to FFr 312m in 1980 from FFr 272m in 1979.

Pre-tax sales rose by 50.7 per cent to FFr 10,770m of which 88 per cent was accounted for by the company's best-selling military aircraft such as various versions of the Mirage fighter-bomber, the Franco-British Jaguar fighter-bomber and the Alouette III helicopter. Exports made up 70 per cent of turnover.

The annual meeting of the company has approved the distribution of a net dividend of FFr 29 per share, after payment of FFr 14.5 per share in tax. The gross dividend of FFr 43.5 is 15.2 per cent up on that paid out in 1979.

In spite of the very substantial increase in sales, new orders reached only about FFr 9bn last year, compared with FFr 13.7bn in 1979, and foreign orders plummeted by more than half to FFr 4.9bn. Military exports were particularly hard hit by the weakness of the dollar, which gave U.S. competitors a valuable price advantage.

Though this situation is likely to be reversed in the current year, thanks to the recovery of the U.S. currency and the weakness of the franc, some of Dassault's foreign clients are showing signs of hesitation in placing new orders because of uncertainties about the company's strategy after nationalisation.

Veba Oel
hit by poor
demand

By Our Bonn Staff

VEBA OEL, the oil subsidiary of the Veba group, West Germany's largest industrial concern, has found itself trapped between the high purchasing costs of crude oil and the flagging demand of its refined products.

However, in the first quarter of this year, Veba Oel has managed to balance out its operating losses in the refineries between DM 150m (\$63.57m) and DM 200m with earnings from other divisions. The company also intends to shift the focus of its activities towards the refining of heavy oil and is about to sign an agreement with Venezuela providing for technical co-operation and the construction of a heavy oil refinery in Germany.

Worst results
from AHV

By Robert Graham in Madrid

THE SOLE remaining private integrated steel company in Spain, Altos Hornos de Vizcaya (AHV), recorded losses of Pta 10.9bn (\$121m), the worst results in the company's history, in the 1980 financial year.

However, Sr Juan Luis Burgos, president of AHV, has told shareholders that with the recent agreement on restructuring of the integrated steel sector, company losses should be cut to about Pta 7bn in 1981. Last month agreement was finally reached with a group of leading Spanish banks on the restructuring of Pta 16bn worth of debts. The banks also agreed to provide a further Pta 23bn of new loans.

Brasilvest S.A.

Net asset value as of
29th May, 1981

per Cr\$ Share: 67,456

per Depositary Share:

U.S.\$7,220.08

per Depositary Share

(Second Series):

U.S.\$6,780.10

per Depositary Share

(Third Series):

U.S.\$5,769.95

per Depositary Share

(Fourth Series):

U.S.\$5,390.62

Merger aids PHB-Weserhutte

BY ROGER BOYES IN BONN

PHB-WESERHUTTE, the West German bulk-handling group, formed by merger last year of Pohlig-Reckel-Bleigert and Weserhütte, appears to be coping well with the marriage and reports a surge in sales and orders for 1980 and the opening months of this year.

Because of strong demand for coal-handling technology for export and import terminals, new orders doubled between January and May 1981 compared with the same period last year. Orders in hand rose by 85 per cent to DM 700m (\$296m) for the parent company and by the same percentage to DM 1.2bn for the group. Comparative figures for 1979 and 1980 are made difficult because the merger was formally approved only in October of last year, but sales seemed to

have increased radically in the group as a whole, though they slipped at the parent company. Thus parent company turnover dropped to DM 437m in 1980 from the DM 463m achieved separately by PHB and Weserhütten, though new orders jumped to DM 507m from DM 443m in 1979. Turnover in the group rose by about 20 per cent to DM 819m, and new orders by 25 per cent to DM 967m, while orders in hand are well in excess of DM 1bn.

The growth in the group, rather than the parent company, clearly points to overseas business and production continuing to provide the main dynamic force. In addition to the group's companies in Bad Oeynhausen, Cologne and Rohrbach and six other subsidiaries in West Germany, the group

has four subsidiaries in Brazil, four in France, three in Australia, two in the U.S. and five other international offshoots, including one in Britain. The overseas share of the group's sales amounts to 75 per cent.

This strong foreign involvement has left its mark on earnings for 1980, with the group being especially sensitive to the problems of high interest rates — a particular dilemma for a recently merged concern looking to expand — and specifically national problems, such as the high inflation rate in Brazil.

The net profit of the parent company — which like all engineering companies felt the pinch of the domestic recession — was DM 2.2m, which will be put aside to cover future risks.

Novo sets terms for U.S. issue

BY HILARY BARNES IN COPENHAGEN

NOVO INDUSTRI, the Danish pharmaceuticals and enzyme group, is seeking to raise at least Dkr 180m (\$24.3m) and possibly more than double that amount through an issue of shares in the U.S.

The company is proposing to issue between Dkr 20m and Dkr 40m of nominal Dkr 100 B shares to a banking consortium led by Goldman Sachs and Company of New York at a price equivalent to its quote on the Copenhagen stock exchange, but at not less than Dkr 900.

At present more than half the company's B shares are held outside Denmark, mainly the UK and the U.S. They are listed on the London Stock Exchange and traded through the U.S. over-the-counter market in the form of American Depositary Receipts (ADR), five of which

equal one Novo B share. Novo is also to seek a listing for its shares on the New York Stock Exchange, and if its application is accepted, the NYSE price, along with the Copenhagen and ADR prices, will form a basis for deciding the level at which the shares will be subscribed by the underwriting consortium and then handed on to clients of the banks in the group.

The subscription period will last from July 1 to August 31, and the new shares will rank for the 1981 dividend.

Last year Novo increased its 1980 B dividend from 12 per cent to 13 per cent and the dividend on its A shares, all held by the Novo Foundation, from 8.5 to 9 per cent after pre-tax profits jumped to Dkr 330m (\$32m) from Dkr 139m.

Novo's first quarter 1981 sales rose to Dkr 475m (\$64m) from Dkr 364m last year with pre-tax earnings up from Dkr 50m to Dkr 87.5m.

The group, which specialises in the production of medical insulin and industrial enzymes for detergent production and starch splitting, sells about 97 per cent of its products outside Denmark.

The purpose of making the new issue in the U.S. is both to tap the U.S. capital market and to create a more active market for Novo shares in the U.S., where there have so far been relatively few shares available.

The company plans to invest Dkr 650m in new plant in the current year, most of it in Denmark but part in Japan and the U.S.

Dassault
boosts
earnings

By Robert Mauthner in Paris

AVIONS MARCEL Dassault-Breguet Aviation, the big French aircraft manufacturer scheduled to be nationalised by the new French Government, has announced an increase in net profits of 14.7 per cent to FFr 312m in 1980 from FFr 272m in 1979.

Pre-tax sales rose by 50.7 per cent to FFr 10,770m of which 88 per cent was accounted for by the company's best-selling military aircraft such as various versions of the Mirage fighter-bomber, the Franco-British Jaguar fighter-bomber and the Alouette III helicopter. Exports made up 70 per cent of turnover.

The annual meeting of the company has approved the distribution of a net dividend of FFr 29 per share, after payment of FFr 14.5 per share in tax. The gross dividend of FFr 43.5 is 15.2 per cent up on that paid out in 1979.

In spite of the very substantial increase in sales, new orders reached only about FFr 9bn last year, compared with FFr 13.7bn in 1979, and foreign orders plummeted by more than half to FFr 4.9bn. Military exports were particularly hard hit by the weakness of the dollar, which gave U.S. competitors a valuable price advantage.

Though this situation is likely to be reversed in the current year, thanks to the recovery of the U.S. currency and the weakness of the franc, some of Dassault's foreign clients are showing signs of hesitation in placing new orders because of uncertainties about the company's strategy after nationalisation.

All of these securities having been sold, this announcement appears as a matter of record only.

May, 1981

1,000,000 Common Shares**ADVANCED SEMICONDUCTOR MATERIALS INTERNATIONAL N.V.****E. F. Hutton & Company Inc.****Dean Witter Reynolds Inc.****Bache Halsey Stuart Shields****The First Boston Corporation****Bear, Stearns & Co.****Blyth Eastman Paine Webber****Dillon, Read & Co. Inc.****Donaldson, Lufkin & Jenrette****Drexel Burnham Lambert****Kidder, Peabody & Co.****Lehman Brothers Kuhn Loeb****L. F. Rothschild, Unterberg, Towbin****Warburg Paribas Becker****Shearson Loeb Rhoades Inc.****Smith Barney, Harris Upham & Co.****A. G. Becker****Wertheim & Co., Inc.****Amro International****Pierson, Holding & Pierson N.V.****United**

Carrian buys Union Bank stake

By Adrian Soven in Hong Kong

CARRIAN HOLDINGS, the unlisted parent company of Carrian Investments, which is one of the most active stocks on the Hong Kong market, announced yesterday that it has bought just under 10 per cent of Union Bank, a small listed bank in Hong Kong, for HK\$81.1m (US\$14.8m).

The bank issued 8.45m new shares to Carrian at HK\$9.60 a share, which compares with the HK\$9.20 closing price on the market on Wednesday, before rumours of the deal lifted the stock 25 cents against the market trend, yesterday to HK\$9.45.

Carrian, which is backed by a undisclosed overseas source, and is active in property trading and tourism, said the deal was made because the group is convinced that Hong Kong will grow as an international financial centre.

Union Bank recently reported after-tax profits for 1980 of HK\$81.29m, up 16 per cent from HK\$70.04m in 1979, but the profit growth was well below the average of about 40 per cent for Hong Kong's listed banks.

Carrian Investment last month announced net profits for the nine months to end-December of HK\$461.5m, helped by the sale of Gammon House, the tower block in central Hong Kong. The results were not directly comparable with the previous accounting period, because of a change in the financial year-end, in the preceding 12 months, however, the company made a profit of HK\$10.9m.

Alcoa and Hoechst plan aluminium servicing plant

BY OUR SYDNEY CORRESPONDENT

ALCOA OF AUSTRALIA and the German industrial group, Hoechst, yesterday announced plans to construct a A\$40m (U.S.\$45m) manufacturing plant to supply the needs of Australia's growing aluminium industry.

The plant, which will produce carbon cathodes, side-wall blocks and tappings pastes, will have the capacity to provide 10 per cent of the world's production.

The venture is regarded as a major investment project by the consortium, which also includes Hoechst's 50 per cent-owned specialist company in the field, Sigril Elektrographit.

Alcoa of Australia is 51 per cent owned by Aluminum Company of America. The Melbourne Collins House group also has a stake.

The decision to go ahead with

the project came after a joint study of the operation's viability by Sigril, which looked at the international implications, and Alcoa, which covered the local side.

The three partners have now committed themselves to a feasibility study, including such details as siting. The study is expected to be completed in 12 months, enabling construction to begin in 1983.

The consortium is considering Altona, where Hoechst owns land, and Geelong as possible sites.

Alcoa said the plant was not intended as purely a supplier for Australian smelters, but would also have capacity for export. Production is scheduled in 1985-86, with an annual rated capacity of 20,000 tonnes.

All the products to be made at the plant are at present im-

ported at great expense by aluminium producers.

Alcoa of Australia is asking its shareholders, including Aluminum Company of America, to reinvest the half-yearly cash dividend totalling A\$25m, announced yesterday, in new shares to help it overcome cash-flow problems. It needs capital for major construction projects, including a new alumina refinery at Wagerup, Western Australia, and an aluminium smelter at Portland, Victoria.

Alcoa said industrial disruptions and the downturn in world markets had affected cash-flow.

The company proposes to issue new A\$1 shares in the ratio of 84 for every 1,000 in lieu of the dividend payment. This would increase the paid-up capital to A\$325.2m from A\$300m.

First-quarter plunge at Boliden

BY WILLIAM DULFORCE, NORDIC EDITOR, IN STOCKHOLM

FIRST QUARTER earnings by Boliden, the Swedish metals and chemicals group, slumped to SKr 72m (\$14.5m) from SKr 194m in the first three months of 1980, but Mr John Dahlfors, the managing director, is sticking to his forecast that pre-tax profits for 1981 as a whole should come out at about SKr 435m before extraordinary items and SKr 450m after extraordinary items.

Group sales in the first

quarter rose by 7 per cent to SKr 1,380m (\$276m). The demand for copper, lead and zinc was unsatisfactory and prices were low, the company said. Gold and silver prices also fell.

Low prices and some loss of production especially affected Boliden Minerals, the mining company, where earnings collapsed to SKr 18m from SKr 187m. Profits in other companies showed little change

although Boliden Kemi, the chemicals company, raised its contribution to SKr 15m from SKr 9m.

Mr Dahlfors's confidence in his 1981 forecast rests on long-term contracts for metal sales which are estimated to add about SKr 280m to profits this year.

To meet the group's financial targets last year's earnings of SKr 430m should have been more than SKr 200m higher.

Main board post at Guinness Peat

Mr P. J. D'Angelo, president and chairman of Noonan Astley and Pearce Inc. of New York, has been appointed to the main board of the parent company, GUINNESS PEAT GROUP based in London. He will be the first American on that board.

Mr J. D. Cormie is to become chief executive of the building and home improvement product area of REED INTERNATIONAL on July 1 and will remain a member of the executive committee. He will be succeeded as finance director by Mr K. J. Morton who will join the board and be a member of the executive committee.

Mr G. S. G. Witherington, who retires on April 1 1982 relinquished his executive responsibilities for the building and home improvements product area at the end of this month but continues as deputy chairman and member of the executive committee.

Mr Cleton D. Vaughan has been elected senior vice-president and co-ordinator of MURPHY EASTERN OIL COMPANY.

The Duchess of Devonshire has been appointed a non-executive director of the housing division of TARMAC. She is vice-chairman of the Derbyshire Historic Buildings Trust.

The following managers have been appointed at the London non-marine office of the INSURANCE CORPORATION OF IRELAND: Mr J. O. Edwards (administration); Mr P. Goss

(overseas). Mr R. Hopkins (claims), and Mr. P. Woods (home). Assistant managers appointed are Mr K. Flynn (treasury), Mr B. Ginger (accountant), Mr J. Mackay (U.S.), and Mr B. Hall (sales).

Mr Morris Sertin has been appointed a director of BEA-RICE FOODS (UK). He will relinquish his position as chief executive officer of Home-Pac but continue as chairman of that company. From July 1 Mr Sidney Frish will become chief executive officer of Home-Pac and Mr Zach Argyron will be appointed sole managing director. The parent concern is Beatrice Foods of Chicago.

Mr Harry Singer has been elected president of the INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES for 1981-82. Mr Eddie Ray has been made deputy president and Mr David Cormie vice-president.

Mr Michael D. Harvey has been appointed a director of the STEINBERG GROUP. Mr Alan J. Devine has resigned as a director.

Mr John S. Burrow has been appointed a director of McNEILL PEARSON, Edinburgh.

Mr C. Austin has been appointed to the board of ALLIED LONDON PROPERTIES.

Mr Peter Hinde has been appointed assistant general manager (exploration) BRITISH

GAS CORPORATION and a director of its subsidiary exploration companies. He is chairman of the Petroleum Exploration Society of Great Britain.

Dr A. G. Raper, chief executive of the Davy engineering and construction companies in the UK serving the metals and minerals industries, has been elected to the board of DAVY CORPORATION.

Mr K. J. Henley has been appointed finance director on the board of DOLLAND AND AITCHISON GROUP from June 22 following the retirement, for health reasons, of Mr R. S. G. Mathias. Mr A. Lawbury has also joined the board as a director and continues as managing director of Dolland and Aitchison Ltd.

Mr I. D. G. McNicoll, formerly assistant treasurer of the Rio Tinto Zinc Corporation, has been appointed business development manager of HAMPTON GOLD MINING AREAS.

Mr Alan M. Edis, who has held a number of positions with BL, has joined the SUPRA GROUP as commercial director responsible for the Supra automotive division and he will also be concerned with group business planning.

Mr Ian Orr-Ewing, managing director of ANCHORPAC, has been appointed a director of HEARNCREST BOUGHTON. Mr Keith Purkiss, managing director of Hearncrest Boughton, has become a director of Anchorpac.

The companies are members of the Boughton Group, American.

Mr Allan G. Provost has joined the board of F. J. C. LILLEY. He is president of Harrison Western Corporation of Denver, Colorado, U.S.

Mr C. M. Winter, deputy managing director of the Royal Bank of Scotland, has been appointed to the board of the ROYAL BANK OF SCOTLAND.

Mr G. R. Lovell, general manager with regional responsibilities, has been appointed a senior general manager of STANDARD CHARTERED BANK.

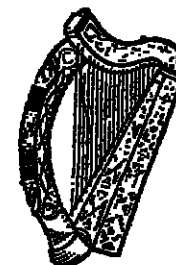
Mr G. W. D. Heslett and Mr M. C. S. Morgan have been appointed directors of KIER INTERNATIONAL. Mr Morgan has resigned as a director of FRENCH KIER CONSTRUCTION. The parent concern is French Kier Holdings.

CONTRACTS

DEGREMONT LAING has been awarded a £300,000 contract for the design and supply of a skid-mounted reverse osmosis plant. The contract, placed by Bechtel (UK) on behalf of Mobil North Sea, is due for completion in the summer of 1981.

The plant, designed to produce 114 cu metres of potable quality water per day using sea water feed, utilises hollow fibre polyamide reverse osmosis membranes and includes pre-treatment, high pressure pumping, associated control equipment and comprehensive instrumentation.

This advertisement appears as a matter of record only.

**IRELAND****U.S. \$250,000,000****Medium Term Loan**

provided by

Amsterdam-Rotterdam Bank N.V.

The Bank of Nova Scotia Channel Islands Limited

Banque Nationale de Paris (Ireland) Ltd

Crédit Agricole

The Dai-ichi Kangyo Bank, Limited

Gulf International Bank B.S.C.

The Kyowa Bank, Ltd.

Manufacturers Hanover Trust Company

Rabobank Nederland

Standard Chartered Bank Limited

May, 1981

(This announcement appears as a matter of record)

Guidehouse

HORNBY HOBBIES LIMITED

by a consortium led by

GUIDEHOUSE LIMITED

and

CITICORP DEVELOPMENT CAPITAL

Funds provided by

Citicorp Development Capital

Electra Investment Trust Limited

Federated Trust Corporation Limited

FS Assurance Limited

Jefferson International Limited

Melville Street Investments

SUMIT

(Edinburgh) Limited

Underwoods Limited

Britec Limited

And other investors including Management and an Employee Trust.

and introduced by

Guidehouse Limited

and

Barnshaw Haes & Sons

June, 1981

U.S. \$15,000,000**The Industrial Bank of Japan, Limited**
LondonFloating Rate London-Dollar Negotiable
Certificates of Deposit due 7th December, 1983.

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 5th June, 1981 to 7th December, 1981, the Certificates will carry an Interest Rate of 17 1/2% per annum. The relevant Interest Payment Date will be 7th December, 1981.

Credit Suisse First Boston Limited
Agent Bank**Mobil Australia hits out at Federal tax policies**

BY OUR SYDNEY CORRESPONDENT

PROFITS of Mobil Australia, the wholly owned Australian subsidiary of the U.S. oil group, jumped 84.5 per cent, from A\$38.9m to a record A\$73.6m (US\$84.1m) in the year to December.

Under current cost accounting methods, which the company applied to its figures for the first time, however, its operations showed a loss of A\$71m, as a result of inflation.

Mr George Pusack, Mobil Australia's chairman, used the adjusted figures yesterday to launch an attack on the Federal Government's traditionally based tax policies.

Despite the profit growth, the company had had to borrow a further A\$26m for its operations, after reinvesting in the company all but the A\$5m of

the profit which was paid in dividends to the U.S. parent. Part of the problem lay in the slowness with which crude oil price increases had been passed through the Prices Justification Tribunal. But in real terms tax policy caused the main problem.

At the end of 1979 the company's investment in inventories of crude and finished products was A\$220m. By the end of last December it had been necessary because of the rise in crude prices to increase the inventory investment to a record A\$335m.

However, unlike most other governments around the world, the Australian Federal Government taxed inventory revaluation, which led to higher levels of borrowing and financing costs.

Mobil's result follows a rise in Australian profits by Caltex from A\$43.3m to A\$57.2m, a 35 per cent slump in earnings by BP Australia from A\$40.19m to A\$26m, a 47 per cent increase by the Esso group here from A\$119m to A\$174.8m, and a slump in Shell Australia's earnings from A\$84.7m to A\$41.6m.

Wardley to advise on bid for Haw Par

By George Lee in Singapore

THE directors of Haw Par Brothers International, the Singapore-based investment group, have appointed Wardley the merchant bankers to act as an independent adviser on the takeover offer by the United Overseas Bank's wholly-owned subsidiary, United Overseas Securities (UOS).

UOS has launched an offer to acquire all the Haw Par shares not already held by it or its sister company, United Overseas Insurance (UOI), at S\$4 a share, valuing Haw Par at S\$487m (US\$230m).

Following the completion its purchase of an 11.37 per cent stake in Haw Par group, Charter Consolidated, the UK mining and industrial group, UOS together with UOI will own 29.09 per cent of Haw Par's issued capital.

UOS has appointed Morgan Grenfell Asia to advise on the takeover offer. It was reported incorrectly yesterday that Morgan Grenfell was acting as adviser to shareholders of Haw Par.

The Singapore stock market yesterday reacted favourably to the announcement, with Haw Par shares being traded at levels as high as S\$4.40, before finishing at S\$4.32. Before the announcement, Haw Par shares had last been traded at S\$4.24.

**THE MEXICO FUND, INC.**

(Incorporated in Maryland with limited liability and registered under the U.S. Investment Company Act of 1940)

Authorised
20,000,000 Common Stock of US\$1.00 par value Issued
10,000,000

The Mexico Fund, Inc. is a newly organised, diversified, closed-end investment company. Its investment objective is long-term capital appreciation through investment in securities, primarily equity, listed on the Mexican Stock Exchange.

The Council of The Stock Exchange has admitted the above-mentioned Common Stock to the Official List.

Particulars relating to the Company are available in the Extel Statistical Services and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 19th June, 1981 from:

MERRILL LYNCH INTERNATIONAL & CO.,
Merrill Lynch House,
27 Finsbury Square,
London EC2A 1AQ.

5th June, 1981.

JAMES CAPEL & CO.,
Winchester House,
100 Old Broad Street,
London
EC2N 1BQ.

**ljubljanska banka****US\$25,000,000 Floating Rate Notes due June 1987**

In accordance with the conditions of the Notes notice is hereby given that for the six-month period 5th June 1981 to 7th December 1981 (185 days) the Notes will carry an interest rate of 17 1/2% p.a.

Relevant interest payments will be as follows:

Notes of \$5,000 US\$460.89

CREDIT LYONNAIS
Luxembourg
Fiscal Agent

CREDIT LYONNAIS
London
Agent Bank

**GENOSSENSCHAFTLICHE ZENTRALBANK
AKTIENGESSELLSCHAFT**
Vienna**U.S. \$50,000,000 Floating Rate
Subordinated Notes Due 1992**

For the six months 5th June, 1981 to 7th December, 1981 the Notes will carry an interest rate of 17 1/2 per cent. per annum.

Interest payable on the relevant interest payment date, 7th December, 1981 against Coupon No. 1 will be U.S. \$443.23. Listed on the Luxembourg Stock Exchange.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

TECHNOLOGY

EDITED BY ARTHUR BENNETT AND ALAN CANE

All is not lost in UK machine tools

BY GEOFFREY CHARLISH

SOME INTERESTING evidence that all is not lost in the UK machine tool industry is being quietly provided — albeit on a small scale — by BMG Pierce-All, a privately owned 70-employee company in Slough.

Since its foundation in 1968 this company has been gamely fighting off American, German and Japanese competition in an increasingly significant market segment — sheet metal fabrication.

That market segment is a growth area simply because the electronics industry is a growth area. Systems ranging from word processors to electronic telephone exchanges need little in the way of turned or milled parts but they are providing a growing demand for machines that can efficiently and flexibly produce sheet metal components such as punched front panels, cabinets and racks.

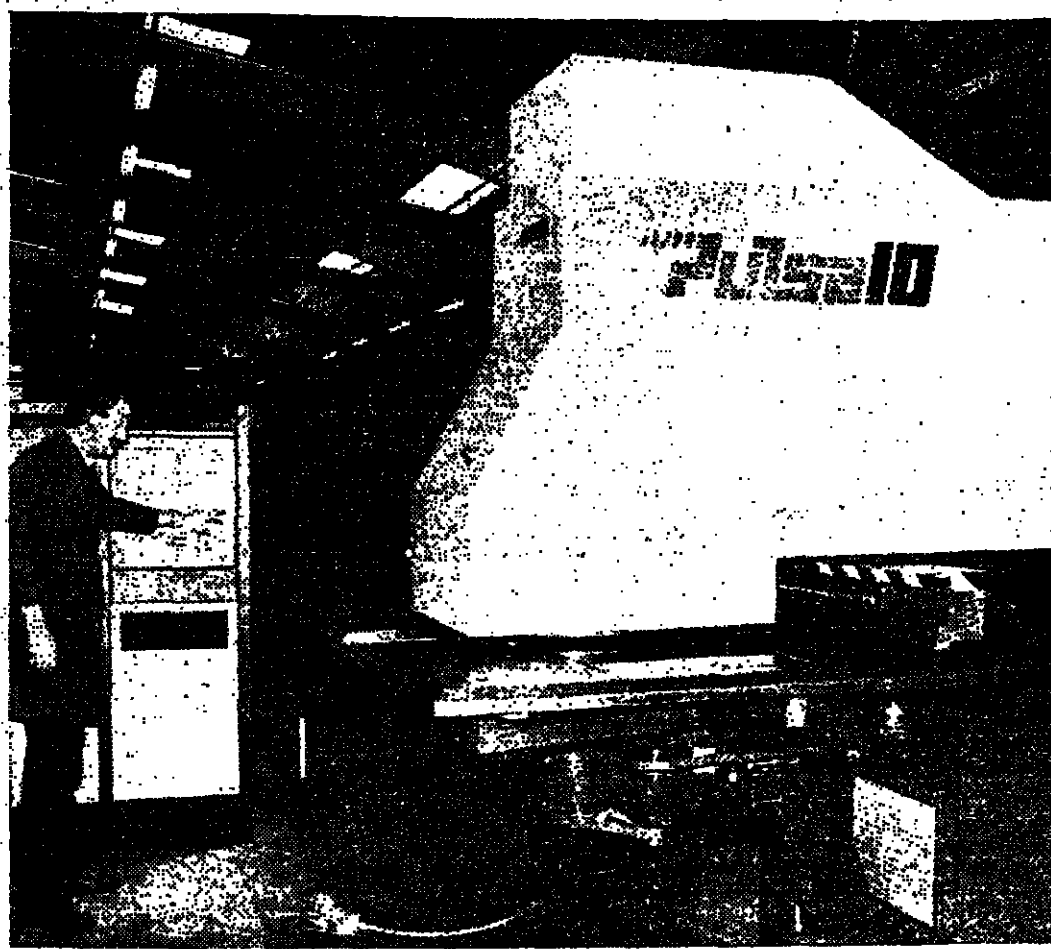
Ventilating, heating and air conditioning is offering similar rewards as comfort demands grow in housing, office and factory.

On the other hand machine tools for making components in traditional mechanical engineering are nowadays offering fewer opportunities. Indeed, the microprocessor, elbowing aside more and more purely mechanical devices and systems, is accelerating the trend.

But, these newer, growing markets have also been identified by such companies as Trumpf in Germany, Stripit and Wiedemann in the U.S. and — a potent newcomer when it entered the UK market four years ago — Amada of Japan.

BMG Pierce-All is, perhaps, a tenth of the size in turnover terms of any of these and has in the last couple of years been battling to keep its production costs down and specification up under the eagle eye of its new production and engineering director, John Nobles, an ex-army major who is both an electrical and mechanical engineer.

"Specification" in the sheet metal punching/nibbling business really means speed (the



Puls 10, the latest computer controlled punching, nibbling and notching machine from BMG Pierce-All.

number of hits the punching head can make per minute), capacity (the sheet size that can be accommodated and its thickness), flexibility (quick, easy change of tool and job), reliability, safety and lifetime.

In the design of the company's latest "Puls 10" computer-controlled machine Nobles has taken the "buy and assemble" approach avoiding what he sees as pointlessly expensive in-house manufacture of component parts such as lead screws, guide rails, turrets, beams and so on.

Some of these though, are made by another company in

the group, BMG Engineering of Swindon.

In addition, advice in the electronics area (which was a closed book to the company until a few years ago) has been forthcoming from another group member.

BMG Microsystems which has recently become a top-end microcomputer supplier to the UK Government. This sister company is supplying units for programming the tapes used by Puls 10.

For the main machine-tool control, however, BMG Pierce-All has closely co-operated with

Westinghouse and has to a significant degree provided the U.S. company with an entry to Europe for its "Producer" CNC control.

Programs can be placed in cassette, paper tape or from the front panel using the screen and its operator-assist prompts.

With relatively few instructions and numerical entries the operator can "record" hole punching routines, straight line nibbling, arc contour nibbling, box nibbling, hole repeats and "bolt hole circles" in which it is only necessary to specify the

pattern centre, the circle radius, starting angle from datum and the number of holes. The machine will then punch properly spaced holes round the circle.

The punching machine has a 30-station tool turret which is servo-controlled and driven by continuous belts. The turret can move at 15 rpm in either direction resulting in rapid indexing of any tool for the next operation.

A further speed contribution is made by the flying beam which moves in X and Y axes while gripping the sheet that is being punched.

Its momentum has been sharply reduced by using aluminium in conjunction with thrust bearings on the sliders the beam can move to its maximum speed of about 700 mm/sec within 16 mm of traverse — the sheet moves over rotating ball supports and considerable agility results.

Punching energy is supplied hydraulically from a flywheel-aided 15 hp motor and forces of up to 30 tonnes can be produced: mild steel of up to 4 in thickness can be dealt with and the maximum sheet weight is 100 kg. Holes can be punched to a repeatability of 0.13 mm.

At the moment, BMG Pierce-All has to be seen in the "we try harder" category. It is operating at one-tenth of the turnover of Trumpf, for example, and mentions a turnover growth rate of 8 to 10 per cent, whereas the German company claimed 18 per cent last year.

But its sales-per-employee figure — in the £50,000 bracket, and rising — seems exemplary. BMG Group marketing director, Tom Richardson, makes the point: "This is a section of the market that is genuinely growing."

Product excellence and low overheads are the two cards he is playing, and the company's current restyling may yet prove that "small is beautiful."

Japan leads on man-made islands

REPRESENTATIVES OF a Japanese industrial "think-tank" called the Kozai Club have just visited the Institution of Mechanical Engineers in London, to learn more of a conference and exhibition planned for this autumn. They convinced the organisers that Japan is the world's leader in the subject to be debated.

That subject is industrial islands: conducting commercial operations offshore, on man-made islands that may range in size from an oil platform to an entire factory.

Behind the idea of the meeting is Mr John Allen, chief future projects engineer with British Aerospace, who is responsible for the design team at Kingston exploring the superocean "jump-jet."

The trick of success in discussing future projects is to work up an intellectual ferment without alienating people by going too far out, says Allen.

He admits, however, that he was astonished by the progress already made in Japan with industrial islands. The Kozai Club's offshore development mission readily agreed to tell the world in November why and how it is colonising the seas round Japan.

Allen's interest, as an aeronautical engineer, starts with the need to find new places to put international airports. Japan has already put to sea with the new airport at Nagasaki.

But Nippon Kōkan (NKK) has built an entire integrated steel works on an artificial island one kilometre offshore. The island, off Yokohama, is called Ohgishima, and is linked to the mainland and NKK's older works by a submarine tunnel. It has been making steel for nearly two years.

The artificial island gives new meaning to the concept of a "greenfield" site, for it can be free from the geographical constraints of any land site, says Allen.

Early in the Second World War the Habbakuk project was taken very seriously for a time by Winston Churchill.

Habbakuk was an airfield of ice, far bigger than any contemporary carrier, which might have been floated down the west coast of France to assist an assault on Europe.

Commercial radio in Britain was pioneered from an offshore island in the shape of

an old sea fort, from which Radio Caroline, the pirate radio station, came on the air.

But the attractions of the North Sea as an offshore oil field has put Britain at the centre of international development of offshore resources and the engineering of small "islands" for hostile waters.

The technology may be adaptable to offshore power generation, particularly from wind. Aerogenerators on artificial islands may alleviate such problems as noise, TV interference, and the variable wind speeds encountered onshore.

Other energy sources which congested countries find increasingly difficult in siting onshore — notably nuclear energy — may be more conveniently found homes on man-made islands.

Japan has already located a coal mine on such an island. Westinghouse Electric and Tenneco launched a joint venture, Offshore Systems, to develop offshore nuclear stations, but fell foul of U.S. problems in the 1970s in licensing new nuclear plant.

John Allen wants the conference on industrial islands from November 17-19, to revive discussion of such far-reaching concepts as Pilkington's "Sea City" of the 1960s. Such concepts are already taking shape, Allen claims.

One is Port Island, off Kobe, Japan, where Portopia '81 opened this spring to commemorate completion of "a new cultural city on the sea."

Port Island is a seaport for 20,000 people, measuring three by 2.1 kilometres. It has cost \$2.5bn and 15 years' work to complete, and has given Japan the world's biggest facility for handling container ships. Another, bigger man-made island called Rokko, in the same harbour, is scheduled for completion in 1985.

As Allen sees it, most industrialised nations — of which Japan is perhaps the most extreme example — have considerable pressure on space to accommodate both industry and public aspirations for better environment. Some countries, of which Britain is one, have the engineering skills and resources in offshore engineering to help hard-pressed nations colonise the seas.

As with his studies for

Be in control with
THORN
AUTOMATION
Rugley, Staffs, England
Controls for industry

British Aerospace of the future of supersonic vertical take-off, his sights are set well into the 21st century. But he believes that the technology has already matured to a point where it is time to tackle the problems of national and international collaboration, funding, and the legal status of new islands up to — even beyond 200 miles from a nation's shores.

DAVID FISLOCK

Kappa for sticking

A COMPACT unit called Kappa is available from Liquid Controls of Wellington (0933 7751) for the accurate handling of very small amounts of two component potting, sealing and encapsulation materials.

The machine weighs only 50 kg and can deliver shots down to 0.03 cu cm with ratios of the two parts ranging from 1:1 to 20:1, with easy adjustment. Kappa is particularly suitable for epoxy, silicone, polyurethane, polyester, acrylic and phenolic resin systems up to 300,000 cps viscosity.

Full controls are provided and a number of ancillary facilities such as heating, degassing and automatic cycling can be supplied as extras. The unit needs only an air supply and mains electricity.

Hardening bow-saw strip

INDUCTELEC OF Sheffield has introduced a new bow saw/strip hardening machine which incorporates a radio frequency generator to harden continuously bow saw strip teeth.

A handling unit takes the coil of new stock, feeds it into the rf generator coil and a take-up spool recoils it under tension.

For bow saw strip, the machine can heat and quench 4 to 8 point strip automatically at speeds of up to 20 feet a minute. Inductelec is on 0742 23369.

See what you just said

LANIER, THE office equipment company, has introduced what must be the most sophisticated dictating machine ever. It is basically a computer to which can be attached a number of separately wired dictation handsets — and the office telephone system.

The advantage this gives is control — the computer can be used to give an instant readout — on a visual display unit — of the number of documents re-

corded over a given period, their length and who made the recording, together with an indication of urgency.

According to Lanier: "Information can be retrieved from the system in blocks called 'Multi-Sort' which lets you create your own customised reports: data on all the dictation from, say, the marketing department for the last month, the dictation of any one individual for the last year, or all the work completed by a

particular typist over the last week."

The system is equipped with the facility to print out data about the dictated material at 63 lines a minute.

The system is called "Super-Vision 111" and is likely, according to Lanier, to be chiefly of interest to government departments and commercial concerns which process a large number of documents. Lanier is on 01-549 8741.

U.S. software costs

EUROPEANS SHOULD avoid software written in the U.S. is the message from Dan Trimmer, an ex-IBM employee and now an independent computer consultant.

Trimmer's advice might seem a cry in the wilderness when seen against the overwhelming preponderance of U.S. software (chiefly systems software) running on European-based computers, but his logic is simple.

Formulated as "Trimmer's Law," his argument goes: in the U.S., programmers cost twice as much as in the UK while the hardware to run their programs costs just two-thirds of the UK price.

The result, he argues, is a three-to-one difference in the cost-effectiveness ratio in terms of people to hardware costs. So Trimmer says, no wonder

U.S. software is large, cumbersome and hardware-hungry.

Perhaps Trimmer is only articulating what everybody knows instinctively: he explores the real economics of data processing at a Xephon seminar later this month. Details 0628 74924.

Accuracy in diesel pump testing

GREATER accuracy in diesel fuel pump testing times are claimed for the Hartridge 2500 test stand introduced by Leslie Hartridge, a Lucas company, of Buckingham (028 02 3661).

Described as fitted with the Hartridge "Piston in Graduate" metering system, the company says that pump output can be measured in less than a quarter of the time of conventional systems.

The 2500 is a test stand for automotive, agricultural and truck diesel pumps. It is fitted with a 10 hp thyristor controlled d.c. stepless drive system with a maximum speed of 4,000 revs per minute in eight seconds and an equivalent speed of deceleration.

It's easy
to complain
about
advertisements.

The Advertising Standards Authority.
If an advertisement is wrong, we're here to put it right.
ASA Ltd, Brook House, Torrington Place, London WC1E 7HN.

Gabinete da Area de Sines
Portugal

DM 52,000,000
Term Loan

Lead-Manager

Badische Kommunale Landesbank Girozentrale

Providers

Badische Kommunale Landesbank Girozentrale

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Hamburgische Landesbank - Girozentrale -

Landesbank Saar Girozentrale

Staatliche Kreditanstalt Oldenburg-Bremen

Standard Chartered Bank Limited

Agent

Badische Kommunale Landesbank Girozentrale

'There's something fascinating about car bearings that eliminate axles and hubs.'

There's none of the glamour of car marques in common standards, safety, weight saving, energy saving and cost saving. But these factors are logically attracting car and parts manufacturers to each other much earlier and more often. To the benefit of both.

The co-operation between SKF Bearings, SKF Steel, SKF Research and car makers, is a case in point that has turned a wheel bearing into a hub unit that needs neither stub axle nor hub. Not so much glamour — but a technically fascinating achievement.

Bearings — and much more

SKF

Ball and roller bearings, special steels, cutting tools, castings, machine tools, and a host of precision products — worldwide.

Mixed early Wall St showing

OWAL

[illegible]

प्रीति	क	१	१
१	१	१	१

NEW YORK

June 5

June 6

June 7

May 29

May 28

May 27

High

Low

High

Low

Industrials

988.71

987.49

987.98

991.76

994.56

996.16

1004.06

1015.72

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1017.07

1

Mixed reaction to £ fall

BY JOHN EDWARDS, COMMODITIES EDITOR

THE FALL in the value of sterling against the dollar had a mixed effect on world commodity markets. Although the weaker pound was generally an underlying factor, falling values in the U.S. markets were an offsetting factor.

The most notable example was coffee, where prices plunged to the lowest level since April 1978. On the London futures market, the September position lost \$20 to \$202.5 a tonne.

Dealers said the decline mainly reflected a downturn in New York, because of the stronger dollar, although there was some concern of a possible rise in the near future.

On the London Metal Exchange, the steel and nickel prices showed sharp gains.

World sugar prices were lower too. The London daily price for raw sugar was cut by \$10 to \$210 a tonne and on the futures market the October position fell by \$5.25 to \$219.25 a tonne.

Cocoa prices, which recently dropped to five-year lows under heavy selling pressure, were marginally up yesterday. But it was pointed out that the drastic fall in the value of sterling meant that any commodity which fell in value, in fact, declined in real terms.

On the London Metal Exchange, the steel and nickel prices showed sharp gains.

Drop in UK futures trading

By Our Commodities Staff

TRADING ON London's COMMODITIES futures markets fell sharply last month, compared with May 1980. The total number of lots registered was 260,864 against 422,877 a year earlier.

This took the total for the first four months of the year to 1,044 lots, down from 1,898. The only markets to show rises in the January-May period were New Zealand wool with 8,658 lots against 1,778, cocoa with 324,187 against 374,177 and soyabean meal with 13,847 against 8,834.

Wool turnover has remained particularly buoyant, exceeding the Sydney market last week. It is claimed to be the only futures market operating in two time zones—New Zealand and London.

Robusta coffee trading was down to 260,873 lots from 488,848, raw sugar to 205,869 from 307,138 and rubber to 31,418 from 68,434.

In terms of contract value, raw sugar was way out in front at £119.97m, but this was still down from £118.58m in January-May 1980. Next came cocoa at £22.66m against £23.7m last year.

Total trading would have fallen even further but for the opening of new markets in potatoes and gas.

The potatoes market, 13,450 lots worth £7m, was traded and in gas oil 29,194 lots worth £245m.

Drop in UK futures trading

By Our Commodities Staff

TRADING ON London's COMMODITIES futures markets fell sharply last month, compared with May 1980. The total number of lots registered was 260,864 against 422,877 a year earlier.

This took the total for the first four months of the year to 1,044 lots, down from 1,898. The only markets to show rises in the January-May period were New Zealand wool with 8,658 lots against 1,778, cocoa with 324,187 against 374,177 and soyabean meal with 13,847 against 8,834.

Wool turnover has remained particularly buoyant, exceeding the Sydney market last week. It is claimed to be the only futures market operating in two time zones—New Zealand and London.

Robusta coffee trading was down to 260,873 lots from 488,848, raw sugar to 205,869 from 307,138 and rubber to 31,418 from 68,434.

In terms of contract value, raw sugar was way out in front at £119.97m, but this was still down from £118.58m in January-May 1980. Next came cocoa at £22.66m against £23.7m last year.

Total trading would have fallen even further but for the opening of new markets in potatoes and gas.

The potatoes market, 13,450 lots worth £7m, was traded and in gas oil 29,194 lots worth £245m.

Slim prospects of new tin pact

BY BRIJ KINBIKIA IN GENEVA

PROSPECTS FOR the successful ratification of the International Tin Agreement remain slim, which talks resume in Geneva next week, because of continuing differences between the U.S. and producing countries.

The three key producers—Malaysia, Thailand and Indonesia, which account for about 60 per cent of world tin exports—have already made clear that they would accept as much as they are willing. They will be aggressively pushing pressure on the U.S. to fall in with their consumers who have accepted most of the main provisions of the new accord drafted by the conference's chairman, Mr. Peter Lal.

There are four main unresolved issues between the U.S. and the producers. Firstly, the continuing U.S. policy of selling tin from its strategic stockpile to the world's tin market.

Second, the size of buffer stock.

Third, the price range to be maintained through buffer stock operations, and fourth the use of export controls by producers.

Mr. Lal has made proposals on all four points which have been accepted by the U.S. and the producers. But the U.S. is not prepared to accept the price range which is the most contentious issue.

Producers feel world prices are unduly depressed because buyers delay purchases on the world market anticipating the U.S. stockpile sales. Producers want the U.S. to stop such sales altogether because of the weak overall demand for tin from its main customers, the steel and car-making industries.

Producers also want the U.S. to limit its tin exports to at least 55,000 tonnes. Mr. Lal has suggested a regular tin stockpile of 20,000 tonnes. But this compromise seems possible here.

The price range maintained by buffer stock operations is usually fixed by the tin Council. Mr. Lal has suggested only that the "ceiling" should be 130 per cent of the "floor" price.

The range would be divided into three equal slices and the stockpile would take no action in the middle 10 per cent, but would sell from stocks to slow down price rises, and would buy for storage in the lower slice to prevent further falls in price.

Producers are keen to retain the existing accord's provisions allowing use of export controls at times of excessive world supplies. Mr. Lal has suggested that export controls may be used for a limited period when the buffer stock reaches 40,000 tonnes. The Council would then fix a total export tonnage allowed to all sellers and have a right to ask producer to cut back its exports.

The U.S. strongly opposes use of export controls but has indicated willingness to accept them if producers make concessions on the overall package.

There are two kinds of tragedies in this sort of war or drought as in the Sahel or in the north of China. The first is the responsibility of international action, charity if you like, in terms of numbers involved they are not large and the cost of their relief is not exorbitant.

The most important problem is of those people always too poor to buy enough food to live, not just because of a disaster. But the basic problem of hunger is not a farming one at all.

Every country has within its borders a vast area of land and other resources with which to feed its present populations and even greater ones. That many of them do not is a criticism not of the Western countries whose sciences are being wrong by the Food and Agriculture Organisation and others, but of their own governments. We can send aid in the form of expertise and some money to get production going. That is about as far as it can go. The responsibility is on the governments of those countries to use their resources wisely.

The Chinese have got this message. They manage to feed and clothe 11 human beings from every hectare of arable land available to them. The feeding and clothing may be dull and exiguous by our standards, but it is enough for basic living.

The credit for this has nothing to do with Communism—which in many countries is failing to provide enough food—but belongs to the farming abilities of the Chinese as a people. It is, I am sure, an example which must be followed by a great many developing countries which are unlikely ever to be able to generate enough in the way of resources to buy food on the world markets.

It is a supreme irony that the bulk of Western food exports are going, not to the hungry millions in the tropical belt, but to the Russians and other Communists who could, if they took the Chinese as a model, feed themselves well. This is not feeding the hungry millions, but the inefficient, and at special low prices too. There is no economic future for farming on this basis.

John Cherrington

Exporters' organisation plan

JAKARTTA—The exporters with

considerable experience in the export of tin, have formed an organisation to lobby the Government to secure a sixth month's extension of the International Tin Agreement, which expires on June 30.

Mr. Sutrisno, secretary of the Tin Exporters' Association, told the parliamentarian industry and mining commission.

However, such a move would be a last resort and efforts should be taken to ensure the meeting will result in agreement more favourable to tin producing countries, he said.

Mr. Sutrisno said current diplomatic overtures by Thailand, Malaysia and Indonesia had stimulated deeper understanding in consumer countries about the importance of a new agreement.

Indonesian officials said the proposed organisation of the tin exporting countries may be proposed to the Tin Council of the Organisation of Petroleum Exporting Countries.

Reuter

There are two kinds of tragedies in this sort of war or drought as in the Sahel or in the north of China. The first is the responsibility of international action, charity if you like, in terms of numbers involved they are not large and the cost of their relief is not exorbitant.

The most important problem is of those people always too poor to buy enough food to live, not just because of a disaster. But the basic problem of hunger is not a farming one at all.

Every country has within its borders a vast area of land and other resources with which to feed its present populations and even greater ones. That many of them do not is a criticism not of the Western countries whose sciences are being wrong by the Food and Agriculture Organisation and others, but of their own governments. We can send aid in the form of expertise and some money to get production going. That is about as far as it can go. The responsibility is on the governments of those countries to use their resources wisely.

The Chinese have got this message. They manage to feed and clothe 11 human beings from every hectare of arable land available to them. The feeding and clothing may be dull and exiguous by our standards, but it is enough for basic living.

The credit for this has nothing to do with Communism—which in many countries is failing to provide enough food—but belongs to the farming abilities of the Chinese as a people. It is, I am sure, an example which must be followed by a great many developing countries which are unlikely ever to be able to generate enough in the way of resources to buy food on the world markets.

It is a supreme irony that the bulk of Western food exports are going, not to the hungry millions in the tropical belt, but to the Russians and other Communists who could, if they took the Chinese as a model, feed themselves well. This is not feeding the hungry millions, but the inefficient, and at special low prices too. There is no economic future for farming on this basis.

John Cherrington

There are two kinds of tragedies in this sort of war or drought as in the Sahel or in the north of China. The first is the responsibility of international action, charity if you like, in terms of numbers involved they are not large and the cost of their relief is not exorbitant.

The most important problem is of those people always too poor to buy enough food to live, not just because of a disaster. But the basic problem of hunger is not a farming one at all.

Every country has within its borders a vast area of land and other resources with which to feed its present populations and even greater ones. That many of them do not is a criticism not of the Western countries whose sciences are being wrong by the Food and Agriculture Organisation and others, but of their own governments. We can send aid in the form of expertise and some money to get production going. That is about as far as it can go. The responsibility is on the governments of those countries to use their resources wisely.

The Chinese have got this message. They manage to feed and clothe 11 human beings from every hectare of arable land available to them. The feeding and clothing may be dull and exiguous by our standards, but it is enough for basic living.

The credit for this has nothing to do with Communism—which in many countries is failing to provide enough food—but belongs to the farming abilities of the Chinese as a people. It is, I am sure, an example which must be followed by a great many developing countries which are unlikely ever to be able to generate enough in the way of resources to buy food on the world markets.

It is a supreme irony that the bulk of Western food exports are going, not to the hungry millions in the tropical belt, but to the Russians and other Communists who could, if they took the Chinese as a model, feed themselves well. This is not feeding the hungry millions, but the inefficient, and at special low prices too. There is no economic future for farming on this basis.

John Cherrington

World cotton output estimate raised

WASHINGTON—World cotton production in 1980-81 will total 55.4 million bales (478 lbs net), up 200,000 bales from last month's estimate, but 200,000 bales below the record harvest last year, the International Cotton Advisory Committee (ICAC) predicted.

The production gain stemmed mainly from improved cotton crop prospects in Brazil, Spain and Pakistan, ICAC said.

Concerning world cotton production prospects for 1981-82, ICAC said it was expected to rise noticeably from the current season. But shortages of labour and rising costs for fertilisers, herbicides and pesticides could limit the increase in certain areas.

The report predicted sharp increases in cotton plantings for 1981-82 in Mexico, Nicaragua and Honduras.

"Owing to generally favourable conditions, plantings in Turkey and Spain are expected to be significantly larger than the current season."

But in South America, early indications point to possible reductions in cotton acreage in Brazil and Paraguay because of competition from alternative crops and in Argentina because of farmer dissatisfaction over this year's crop, ICAC predicted.

World wheat trade estimate raised

BY RICHARD MOONEY

THE INTERNATIONAL Wheat Council (IWC) yesterday raised its estimate of world trade in wheat this year to 90.5m tons from the 88.9m forecast in its April 27 report.

The rise was due to a re-assessment of likely developing country imports, it said. These were put at 46m tons (including 7m in feed aid) against 44.7m in April.

The IWC left the 1981 world wheat crop projection at 460.47m tons, cut its estimate of the 1980 harvest from 447m to 444m because of the downward adjustment of Chinese output.

Weather conditions generally remained favourable, though more rain would be helpful in certain areas of the U.S. and Canada and cold wet weather had held back sowing in the USSR.

The U.S. crop was an increase for a record 57m tons, up 5m from last year.

Recent rains have improved wheat crop prospects in Northern China but moisture was still below normal in some important wheat-producing provinces.

grain during this final year of the present bilateral agreement with the USSR, he said. The present five-year one expires on September 30, but would consider other ways of selling it grain.

He said he was interested in negotiating a new grain pact with the USSR before the present five-year one expires on September 30, but would consider other ways of selling it grain.

The meeting in London on June 3 and 4 will be essentially consultative, Mr. Block said, aimed at selling additional grain under the present agreement. But the final topic will be future arrangements for the sale of U.S. grain to the USSR.

If a new agreement cannot be negotiated by September 30 the U.S. will consider reviving the old agreement or setting up some kind of informal trade agreement, he added.

He was unable to say if any new agreement would contain a "no embargo" clause.

Mr. Block said any future embargo would be across the board. The embargo imposed by President Carter last year because of Soviet intervention in Afghanistan applied only to grain exports.

He said a future embargo would need complete support.

China asked to increase rubber imports

BANGKOK—China will be asked to import between 40,000 and 60,000 tonnes of Thai rubber this year when a Chinese mission visits here this month, the Foreign Trade Department has said.

The mission, due to arrive in Peking today, will discuss rubber purchases and related problems with Thai officials.

Warning on Fiji copra

SUVA—Fiji's copra industry will collapse if it is hit by one more disaster, according to Mr. Ian Thomson, chairman of the Fiji Coconut Board, the statutory organisation which partly supervises the administration of copra production and buying.

Mr. Thomson said the industry was in a "precarious position" and was being hit by a series of disasters.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

Mr. Thomson said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

He said the industry was being hit by a series of disasters, including a severe drought in 1979, a cyclone in 1980 and a recent outbreak of the coconut rhinoceros beetle.

FARMER'S VIEWPOINT

The hungry are always with us

A YEAR or so ago at a dinner party in Swaziland I met a gentleman who waxed eloquent on the future for sugar. The developing countries, he claimed, were becoming addicted to Coca Cola. Each contained a proportion of sugar. Therefore the market was limitless and the sugar price must go for ever upwards.

For about a year afterwards the market did in fact soar. Then, as we all know, it went into reverse.

I thought of the subject the other day when meeting an American economist, Dr. Son— a banker from the Middle West. In general I don't take economists seriously. Few of them have the basic training to enable them to pass judgment on human affairs. Certainly most of those of my acquaintance have had little experience in the nitty gritty of actually making a living on the market.

However, in a way this man was a pleasant change from the usual Friedmanite, or even Wynne Godley for whose predictions of doom I have the greatest respect, based on the fear of them actually happen-

ing. Dr. Son is an optimist, working in the Middle West he foresees a great future for America and other farmers. The world's population, he pointed out, was due to double within a lifetime, making food, especially American food, the dearest commodity in life.

Now, of course, there is nothing new in this. Malthus had the same notion some 200 years ago, and most farmers cling to it with a pathetic faith that it will be the basis for perpetual and well rewarded production of food without too much concern for the cost.

With this view, I was amazed by the same emotions after the war, until an old and cynical friend asked me who was going to pay.

The question horrified me at first. How could money be a consideration when hunger was being fought tooth and nail at the end of a terrible war? The immediate hunger crisis was solved by aid measures fairly soon. But what could be called the endemic crisis of malnutrition of Africa and other areas with which we are made all too familiar by the media.

There are two kinds of tragedies in this sort of war or drought as in the Sahel or in the north of China. The first is the responsibility of international action, charity if you like, in terms of numbers involved they are not large and the cost of their relief is not exorbitant.

The most important problem is of those people always too poor to buy enough food to live, not just because of a disaster. But the basic problem of hunger is not a farming one at all.

Every country has within its borders a vast area of land and other resources with which to feed its present populations and even greater ones. That many of them do not is a criticism not of the Western countries whose sciences are being wrong by the Food and Agriculture Organisation and others, but of their own governments. We can send aid in the form of expertise and some money to get production going. That is about as far as it can go. The responsibility is on the governments of those countries to use their resources wisely.

The Chinese have got this message. They manage to feed and clothe 11 human beings from every hectare of arable land available to them. The feeding and clothing may be dull and exiguous by our standards, but it is enough for basic living.

The credit for this has nothing to do with Communism—which in many countries is failing to provide enough food—but belongs to the farming abilities of the Chinese as a people. It is, I am sure, an example which must be followed by a great many developing countries which are unlikely ever to be able to generate enough in the way of resources to buy food on the world markets.

It is a supreme irony that the bulk of Western food exports are going, not to the hungry millions in the tropical belt, but to the Russians and other Communists who could, if they took the Chinese as a model, feed themselves well. This is not feeding the hungry millions, but the inefficient, and at special low prices too. There is no economic future for farming on this basis.

John Cherrington

There are two kinds of tragedies in this sort of war or drought as in the Sahel or in the north of China. The first is the responsibility of international action, charity if you like, in terms of numbers involved they are not large and the cost of their relief is not exorbitant.

The most important problem is of those people always too poor to buy enough food to live, not just because of a disaster. But the basic problem of hunger is not a farming one at all.

Every country has within its borders a vast area of land and other resources with which to feed its present populations and even greater ones. That many of them do not is a criticism not of the Western countries whose sciences are being wrong by the Food and Agriculture Organisation and others, but of their own governments. We can send aid in the form of expertise and some money to get production going. That is about as far as it can go. The responsibility is on the governments of those countries to use their resources wisely.

The Chinese have got this message. They manage to feed and clothe 11 human beings from every hectare of arable land available to them. The feeding and clothing may be dull and exiguous by our standards, but it is enough for basic living.

The credit for this has nothing to do with Communism—which in many countries is failing to provide enough food—but belongs to the farming abilities of the Chinese as a people. It is, I am sure, an example which must be followed by a great many developing countries which are unlikely ever to be able to generate enough in the way of resources to buy food on the world markets.

It is a supreme irony that the bulk of Western food exports are going, not to the hungry millions in the tropical belt, but to the Russians and other Communists who could, if they took the Chinese as a model, feed themselves well. This is not feeding the hungry millions, but the inefficient, and at special low prices too. There is no economic future for farming on this basis.

John Cherrington

BRITISH COMMODITY MARKETS

BASE METALS

BASE METALS PRICES were steady in the London market today. Copper advanced to 1980 level, but was held back by the fact that the market was not yet open for the full day.

Buying interest was strong, but was held back by the fact that the market was not yet open for the full day.

Aluminium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Lead prices were steady, but were held back by the fact that the market was not yet open for the full day.

Zinc prices were steady, but were held back by the fact that the market was not yet open for the full day.

Nickel prices were steady, but were held back by the fact that the market was not yet open for the full day.

Platinum prices were steady, but were held back by the fact that the market was not yet open for the full day.

Palladium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Rhodium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Iridium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Ruthenium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Rhenium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Scandium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Titanium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Vanadium prices were steady, but were held back by the fact that the market was not yet open for the full day.

Chromium prices were steady, but were held back by the fact that the market was not yet open for the full day.

London 15/10/81, 15/11/81, 15/12/81, 15/01/82, 15/02/82, 15/03/82, 15/04/82, 15/05/82, 15/06/82, 15/07/82, 15/08/82, 15/09/82, 15/10/82, 15/11/82, 15/12/82, 15/01/83, 15/02/83, 15/03/83, 15/04/83, 15/05/83, 15/06/83, 15/07/83, 15/08/83, 15/09/83, 15/10/83, 15/11/83, 15/12/83, 15/01/84, 15/02/84, 15/03/84, 15/04/84, 15/05/84, 15/06/84, 15/07/84, 15/08/84, 15/09/84, 15/10/84, 15/11/84, 15/12/84, 15/01/85, 15/02/85, 15/03/85, 15/04/85, 15/05/85, 15/06/85, 15/07/85, 15/08/85, 15/09/85, 15/

[illegible][illegible][illegible][illegible][illegible][illegible]

Vent-Axia

The first name in unit ventilation...look for the name on the product.

FINANCIAL TIMES

Friday June 5 1981

BELL'S
SCOTCH WHISKY
BELL'S

U.S. invites Sadat and Begin

BY DAVID BUCHAN IN WASHINGTON AND DAVID LENNON IN SHARM'AL SHEIKH

LAST NIGHT President Ronald Reagan invited President Anwar Sadat, of Egypt, and Prime Minister Menachem Begin, of Israel, to meet him separately in the U.S. later this year. The meetings will mark President Reagan's first personal attempt to re-kindle the flagging Camp David peace agreement initiated by ex-President Carter, between the two former Middle East enemies.

The U.S. has still not abandoned its attempt to build upon the peace treaty and has criticised suggestions by the European Community that instead there should be comprehensive talks including the Palestinians.

Mr. Reagan's move was announced hours after President Sadat and Mr. Begin, the Israeli Prime Minister, had held their

first meeting in 18 months in the Sinai desert. It was also just a day before Mr. Philip Habib, the U.S. special envoy returned to the Middle East to continue his mediation in the confrontation between Israel and Syria over Syrian missiles deployed in adjacent Lebanon.

The U.S. State Department revealed that Mr. Habib would fly to Europe before returning to the Middle East, although U.S. officials would not disclose his European destination.

President Reagan will aim to review progress in the implementation of the Camp David Treaty during his meetings with the two leaders. Under the treaty the Sinai desert returns wholly to Egypt next year and, the U.S. is then likely to participate in a Sinai peace-keeping force.

The U.S. President will also need to decide what approach to take on the stalled issue of Palestinian autonomy. President Sadat will meet President Reagan early in August and the U.S. has invited the "Prime Minister of Israel"—worded to take account of the Israeli General Election in three weeks—to travel to the U.S. in September.

After the meeting in Israel-occupied Sinai yesterday, Mr. Begin said that he and the Egyptian leader had "made important agreements and reached serious solution" on a number of issues. However, he declined to elaborate.

President Sadat came out of the meeting with a strong attack on Syria which he blamed for the confrontation in Lebanon. "The Lebanese problem is a

tragedy started in 1977 when the Syrians moved their troops into the country. If we removed the Syrians, who are the cause of the whole thing, the prospects for peace will be strengthened," he said.

President Sadat said he had asked Mr. Begin to give the U.S. ample time to find a solution to the missile crisis. The two leaders agreed that the status quo should be restored in Lebanon but it is not known to what extent Mr. Begin would agree to approval for possible future Israeli air strikes against the Syrian missile batteries in the Bekaa valley of Lebanon.

In Washington, however, U.S. officials gave the impression that Mr. Habib will be making a leisurely return to the Middle East as tensions in the area are believed to have cooled.

BAe plans a £200m stake in new Airbus

By Michael Donne in Paris

BRITISH AEROSPACE is seeking Government permission to invest £200m in the projected A-320, 150-seater twin-engine short haul version of the Airbus. BAe has a 20 per cent stake in the European Airbus consortium.

Yesterday Airbus Industrie formally announced that it plans to develop the A-320, in addition to its existing A-300, 250-seater and the A-310, 200-seater.

But M. Bernard Lathiere, the president of Airbus Industrie, said at the Paris International Air Show that the project depended on winning the necessary orders.

Yesterday Airbus Industrie joins the U.S. McDonnell Douglas and Dutch Fokker group in announcing plans to enter the 150 seater airliner market. The group said several weeks ago that design work was well under way on a joint venture, the MD-100.

Boeing, the world's biggest jet airliner manufacturer, made it clear at the Paris Show that it was not going to be left behind in the 150-seater market. It unveiled plans for the so-called "7 Dash 7" but did not commit itself to a specific programme, merely saying it was studying the market.

Nobody at the show was deceived by this. All three groups involved—Airbus Industrie, McDonnell-Douglas and Fokker—were busy canvassing airlines in pursuit of a market that could run to 2,400 aircraft worth about \$75bn over the next decade.

M. Lathiere said Airbus Industrie management had authority to discuss with the airlines such questions as pricing and delivery commitments. Deliveries are planned to start in late 1985 or early 1986.

Substantial progress had already been made on the design of the A-320 and this work was continuing with all the partners in the group.

The cost of developing the A-320 would be about \$2bn in 1981 prices. This money would have to come from the partners—British Aerospace, Aero Spatiale of France, Deutsche Airbus of West Germany and CASA of Spain—or from their governments.

Sir Austin Pearce, chairman of British Aerospace, said his group was still considering the precise details of its participation in the A-320.

British Aerospace would be interested in developing the nose and forward fuselage section of the aircraft, including the flight deck as well as perhaps the assembly of the aircraft in the UK.

BAe wins first orders for Jetstream airliner

Weather

UK TODAY

OUTBREAKS of rain, dry later.
London, S.E. England, E. Anglia, Channel Is.
Rain in places, drier later.
Max. 19C.
Midlands, North, S.W. England, Wales, Borders, Edinburgh and Dundee
Dry at first, showers later.
Max. 18C.
S.W. Scotland, Glasgow, Argyll, Northern Ireland, Lake District, Is. of Man
Rain, bright intervals. Max. 15C.
Scottish Highlands, Aberdeen, Orkney, Shetland
Mostly cloudy, some rain.
Max. 12C.
Outlook: Showers, heavy in places. Cool.

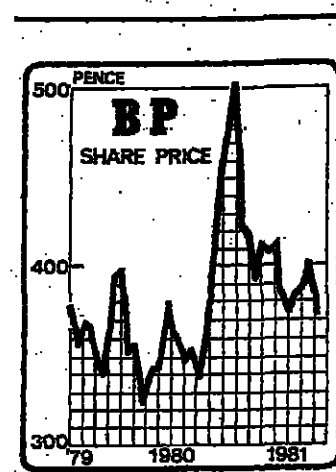
WORLDWIDE

	Y'day	Today	Y'day	Today
	midday	midday	midday	midday
Ajaccio	21	20	L. Ang-t	—
Algiers	24	25	Luxemb.	11
Amman	16	16	Luxemb.	37
Athens	28	29	Madrid	21
Bahia	37	38	Manila	24
Bangkok	32	33	Manila	23
Batavia	28	29	Medan	—
Bombay	13	14	Medan	14
Buenos Aires	32	30	Medan	16
Calcutta	18	18	Medan	16
Canton	13	13	Medan	16
Cebu	20	20	Medan	16
Colon	13	13	Medan	16
Hankow	13	13	Medan	16
Hong Kong	13	13	Medan	16
Kobe	13	13	Medan	16
London	13	13	Medan	16
Lyons	13	13	Medan	16
Manila	13	13	Medan	16
Medan	13	13	Medan	16
Osaka	13	13	Medan	16
Paris	13	13	Medan	16
Perth	13	13	Medan	16
Rangoon	13	13	Medan	16
Seoul	13	13	Medan	16
Singapore	13	13	Medan	16
Tokyo	13	13	Medan	16
Yokohama	13	13	Medan	16

THE LEX COLUMN

The pressure on money rates

Index rose 8.9 to 555.6



Sterling has done its best in the austere and magnificent role of petrocurrency over the last couple of years, but on days like yesterday it becomes clear that the old troupers are hapless in "crisis" character parts, absent from the repertoire for ages. Even by the standard of the remote past, 74 cents down in a day is quite a performance, and nowhere was the impact greater than upon the already reeling gilt-edged market, where prices fell by as much as 2 1/2 points in some cases and yields are now within a whisker of 15 1/2 per cent.

Minimum Lending Rate at 12 per cent has been vaguely threatened for some time, and now it looks seriously exposed. For weeks now the bond market has been signalling concern about the level of bank lending, and the outlook for inflation, and real interest rates in the UK are very low by international standards.

The government used strong sterling as an excuse to cut rates last year—when the money supply figures were very poor—and it would be consistent to be guided by the exchange rate in the opposite direction, particularly as the monetary data is once again hopelessly confused.

Of course it is politically unpleasant to have to raise interest rates, and the government did not even take the precaution of abolishing MLR in the Budget. It is probably too much to hope for new legislation to be set by market forces rather than by officials; for what it is worth, the gilt-edged market seems to think 14 per cent is about right.

The weakness of BP's downstream and chemical operations has come home to roost in the first quarter. Around £300m of the historic net income figure of £395m can be accounted for by stock profits and, taking out the Sohio contribution of £175m, the remainder of the business is operating at a sizable loss.

The downstream problems are attributable as much to structural overcapacity as to BP's competitive disadvantage against the Aramco partners and the group seems to have decided that wholesale rationalisation can no longer be postponed. Softer oil prices and a heavier North Sea bite have depressed upstream earnings to the point where they cannot comfortably support the losses of the UK and European downstream business.

Price increases should bring the downstream area closer to cost recovery in the second quarter but the stronger dollar

will eliminate much of the benefit in Europe and weaker crude prices will drastically reduce profit.

The Sohio contribution should hold up but dividends received amount only to about one fifth of the equity-accounted profits in the first quarter.

BP can look forward to some relief from a lower BNO price but the earnings picture is still unflattering for the rest of the year and the shares, which rose 2p to 372p yesterday, rely heavily on the historic yield of 7.8 per cent.

BP will no doubt at least maintain the dividend but there will almost certainly be no current cover and, given the absence of UK earnings, it will be a long time before the dividend is paid.

Allianz/Eagle Star

At 252p last night, Eagle Star's share price has bridged most of the gap between the 230p at which it stood last Friday night and the 290p which Allianz Versicherung offered in Monday's dawn raid and will pay again (or something close to it) in next Tuesday's tender offer for another 15 per cent of the capital. But the decision on whether to tender shares should not depend only on the price which Eagle Star, its bankers and its four fast-talking firms of brokers can coax the shares up to in the next few days. Certainly Tuesday could present a selling opportunity for short-term holders, but longer term investors should think carefully about the chance that the Allianz intervention is administering a long needed shock to the composite insurance sector.

It has, after all, taken what amounts to a partial takeover bid to make Eagle Star worry seriously about why its shares

have been trading at roughly half their net asset value, which is over 450p a share according to the defence letter rushed out yesterday. The company has decided it can afford to put the dividend up by 43 per cent, making the yield 7.4 per cent at 290p.

To some extent the company has been suffering from the sins of others in the sector, with poorly justified rights issues having led to a glut of paper. This has led the composites valued at much less than net worth, and with a great many disenchanted shareholders—a promising combination of circumstances for overseas bidders.

As well as considering the downside risk if they miss the tender bid, Eagle Star's shareholders should also think about the upside potential if Allianz has to pay more to get up to its 30 per cent target.

Beecham

Beecham has come up with a good set of figures, and the equity market, already encouraged by the approval of augmentation for a general UK launch, left the shares 7p higher at 206p. Pre-tax profits in late year to March, £7m ahead at the half-way stage, show a £13.8m rise to £150.6m, and the dividend is up 9 per cent.

The second half has not enjoyed the £5m boost to profits, arising from the lower promotional spend on Aquafresh toothpaste in the U.S., which flattered the first six months. Growth seems to have been well balanced between the pharmaceutical and consumer product divisions, after a long period in which Beecham has relied too heavily on the latter.

The group is still suffering from heavy discounting in the oral antibiotic field in the U.S., but it has several well-differentiated products, such as the injectable tetracycline, going strongly both in the U.S. and Japan.

Exchange rate movements on translation of overseas subsidiary profits have reduced Beecham's total profits by £7m. On yesterday's showing things are beginning to move. Beecham's way on the currency front, which combined with the profits that augmentation should produce from next year onwards—will help lift the group's earnings off the plateau of the last few years.

Even without augmentation, Beecham could beat £170m this year, and in a market which is suddenly recovering its interest in overseas earners the shares, yielding 4.7 per cent with solid current cost cover, should be well supported.

Industrialist chosen as SDP chief executive

By Elinor Goodman

THE Social Democrats yesterday announced the appointment of an industrialist as their first chief executive. Mr. Bernard Doyle, chairman of Booker McConnell Engineering, has been given the job of setting up the organisation necessary for the new party to fight at least half the parliamentary seats in Britain at the next election.

Mr. Doyle, aged 40, has no political experience and has not belonged to any political party before. He was chosen from 320 applicants for his administrative ability and business experience.

He will be responsible for the party's administration and finances, and will therefore have much the same responsibility as the general secretary of the Labour Party. But the SDP—which says it is hoping to introduce a new professional approach to British politics—is deliberately using the title of chief executive, and in its advertisements it made it clear that it was looking for a businessman.

Mr. Doyle is to be paid around £20,000, which means that he will have to take a drop in salary. He has been apparently interested in the idea of a new party since it was first mooted. He was one of its founder members.

Before joining Booker McConnell in 1973, Mr. Doyle—who went to the Harvard Business School—was a management consultant with Arthur D. Little. His job as chairman of Booker McConnell Engineering will be taken by Mr. J. A. Nutt, his deputy.

In the two months since the new party was launched, it has signed up over 51,000 members and raised about £500,000 in membership fees. The problem for Mr. Doyle and the SDP leadership will be to keep up the momentum and weld the enthusiasm of the members into an effective organisation.

Men and Matters, Page 18

Eagle Star dividend raised to fend off Allianz offer

BY ERIC SHORT

EAGLE STAR, the UK insurance group, is putting up a spirited defence against the attempt by Allianz Versicherung, the West German insurance group, to acquire a further 15 per cent stake in the company.

The British group is increasing its dividend for 1981 by 42.9 per cent to 15p per share and has calculated that the net asset value of the company is in excess of 450p per share.

On Monday, Allianz acquired a 14.9 per cent stake in Eagle Star, through a "dawn raid" mounted by stockbrokers Rowe and Pitman. The brokers paid 230p a share for a total cost of £32.5m.

Later in the day, Allianz made a tender offer to Eagle Star shareholders for a further 30,420,000 shares at a maximum price of 290p. Eagle Star immediately advised shareholders not to tender, and yesterday sent a letter to shareholders

giving reasons for this advice. Sir Denis Mountain, chairman and managing director of Eagle Star, says in the document that 290p does not represent a fair price for the shares and describes the offer as "daylight robbery."

The document refers to talks held last autumn between Eagle Star and Allianz with a view to collaboration through Allianz becoming a substantial minority shareholder. These talks ended because Eagle Star could see that such collaboration would serve Allianz's interests, but offer very little to Eagle Star.

Also, Allianz in such circumstances would effectively prevent any deals with other parties. The document pointed out that these reasons still applied now.

The document also reveals that Eagle Star has been looking for other overseas partners where co-operation would pro-

vide satisfactory mutual benefits. The company is close to agreement in certain areas and it hopes to accelerate progress.

Sir Denis said yesterday that if Allianz did succeed in acquiring nearly 30 per cent of Eagle Star's equity, there would be "no difference in the way we treat them as with any other shareholder."

Eagle Star has retained four leading stockbroking firms to canvass institutions and persuade them not to tender shares. The advice being given to clients by the brokers is to hold on to their shares for long-term considerations. But, if short-term profits are taken, they should tender at 290p or a few pence less.

Eagle Star's share price finished 4p higher at 252p, after reaching 259p on publication of the letter.

Details, Page 22

Start-up tax incentive broadened

BY DAVID FREUD

THE GOVERNMENT yesterday eased the restrictions on its proposed business start-up tax incentive, following widespread criticism.

The proposal was greeted with enthusiasm when it was announced in the March Budget. But when the legislation was released in the Finance Bill many critics—including accountants, tax experts, MPs and business representatives—said the incentive was so restricted that it was virtually worthless.

The Government yesterday laid down a range of amendments to make the scheme more attractive. The basic mechanism remains the same—allowing investors in newly started companies to offset £10,000 against their taxable income in the same way as mortgage interest payments are relieved.

The main changes increase the amount of capital in a company which can be relieved from 30 to 50 per cent and allow

relief within the first five years of a new business instead of three years. The circumstances in which the relief can be withdrawn after being granted have also been reduced.

There has been considerable political pressure on the Government to make the incentive attractive. It has just launched its Business Opportunities Programme with the tax incentive as its centrepiece and a loan guarantee scheme which has also had a troublesome introduction.

Yesterday's initial reaction to the changes was cautiously welcoming. Mr. Walter Goldsmith, director-general of the Institute of Directors said the increase to 50 per cent of capital was a great improvement, although the continued exclusion of the service industry reduced the number of jobs which might have been created.

Mr. Michael Grylls, the Tory backbencher who is chairman of the Conservative Small Business

Bureau, also regretted that the qualifying trades had not been extended.

The main uncertainty remained over clawback of relief for the reasons out of the investor's control. However, the restriction on qualifying trades will run for only three years, compared with five previously. Interest will be charged only from the withdrawal of relief.

The other changes allow the use of subsidiaries, different classes of shares and the use by a company of fixed rate preference shares. Brothers and sisters can now be investors (though parents are still excluded) and investors will be able to accept fees in a professional capacity.

There were also hints that the Government might allow itself to be persuaded on further amendments as the Bill is considered in standing committees.

Agency workers tax clause dropped, Page 10

Civil Service talks resume today

BY PHILIP BASSETT AND RICHARD EVANS

GOVERNMENT hopes of avoiding industrial action from next week which would hit benefit payments rest on a meeting today between union leaders and Lord Soames, the Lord President of the Council and Minister responsible for the Civil Service.

The Cabinet met yesterday and discussed civil service pay, prior to today's talks on the 13-week Civil Service pay dispute. There were indications in Whitehall last night that Cabinet ministers had apparently agreed a compromise package to be put to union leaders today in an effort to end the dispute.

Union officials and others claim to have detected a significant change in atmosphere over the issue of Civil Service pay.

Previously, before meetings between the unions and the Civil Service Department, stress has been placed on the Government's determination not to move from its offer for rises this year of 7 per cent.

No such indications were apparent yesterday following the Cabinet meeting, which some took to be indicative of possible movement—though ministers have been keen not to say anything recently which might upset the delicately-balanced talks.

Some Ministers have argued the case for taking advantage of a possible extra 1-1 per cent which could be made available

within this year's cash limit by accelerated manpower cuts, but up till now the Prime Minister has been firmly against such a move.

If any movement were made today, it would probably be more likely to be in areas of the proposed arrangements for future pay determination in the civil service, such as the prospect of arbitration next year, or a more clearly-defined role for comparability.

Mrs. Thatcher would only say in reply to Commons questions that she hoped civil servants would accept the offer and return to work "shortly."

Full time officials and shop stewards of the four unions representing Scotland's 1,600

ambulance men decided yesterday to start a series of 24-hour selective strikes throughout Scotland next week without providing emergency cover or prior warning.

The decision to provide no emergency cover was taken in defiance of the national executives of the unions which had recommended that emergency services should be maintained.

Britain's 18,000 ambulance men have rejected an offer of 7.5 per cent over 15 months which is within the per cent cash limit for wage rises in the health service.

ECCE hit by dispute, Page 6

£3.1bn held up, Page 10

Sterling Continued from Page 1

themselves continued to plunge against the dollar. The pound fell to DM 4.685 from DM 4.765, and to Ffr 11.03 from Ffr 11.253.

As a further rise in Euro-dollar interest rates attracted a fresh wave of international funds into the U.S. currency, the dollar spurted to DM 2.415 from DM 2.36.

The West German Bundesbank did not intervene noticeably to help its currency.

The dollar also rose to SwFr 2.1413 from SwFr 2.0910, to Ffr 5.68 from Ffr 5.58 and to Y225.50 from Y223.50.

The rising dollar—now up 9 per cent on a trade weight basis over the past two months—helped depress the gold price

which fell \$13 to \$461.50 in London, the lowest since December 1979.

David White writes from Paris: The cost of supporting the franc since President Mitterrand's election on May 10 was confirmed as being in excess of £2.5bn yesterday, as the French currency moved up into a more comfortable position inside the European Monetary System.

Although, like other currencies, the franc dropped sharply against the dollar, it improved against the D-Mark, keeping well clear of the "floor" which it hit immediately after the presidential poll result. The West German currency moved down to Ffr 2.36 from Ffr 2.37 on Wednesday.

Poland Continued from Page 1

national leaders approved a two-hour warning strike in the area next Thursday. The local union branch, however, dropped its original plan to stage a general strike starting on June 15.

Feelings still ran high over the events in the town in March when local Solidarity members were attacked by plain-clothes police. The assaults resulted in a call for a national strike which was only narrowly averted.

Bishop Jan Michalski, assistant to the late Polish primate, Stefan Wyszyński, told a meeting that "the people in general are against new strikes. After this hard year, the people and

their children must be given a respite."

Mr. Andrzej Gwiazda, Mr. Walesa's deputy, said the time was not ripe for a stoppage. Other speakers warned that any strike now would be exploited by the union's enemies and would be against the wishes of the Catholic church.

The militant Bydgoszcz members demanded that the authorities should identify and punish the police responsible for the March attack.

According to Reuters the prosecutor in charge of the investigation told the meeting that his work was practically complete, although it had not been possible to identify the attackers.

Cut your overheads with a Kienzle Computer

Cut your overheads by thousands of pounds with a Kienzle micro chip computer. Profit by our experience in helping businessmen improve their cash flow, speed up book-keeping, reduce stocks and tighten-up management.

Choose from fifteen models and huge selection of proven easy-to-use packages. Rent or buy—prices from £4750 to £13,000.

Check the evidence!

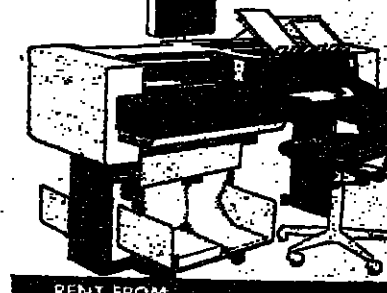
Our users prove our claim. Just look at this analysis from a survey of Kienzle users.

"My cash flow improved" 58%
"I was able to make staff economies" 69%
"I reduced my investment in stock" 33%
"I saved money because I had better and quicker management information" 78%
"I made other savings in overheads" 53%

(Compiled from a survey of users of Kienzle computers 290/2902/2903)

Kienzle Data Systems, 224 Bath Rd., Slough SL1 4JL. Telephone: Slough 3111. Telex: 848335 KENZLE G. Branches throughout the country.

Profit by our experience



RENT FROM £42 WEEKLY INC. PROGRAMS
ACT NOW
Clip the coupon or phone SLOUGH 33355
I MUST CUT OVERHEADS!
Send a copy of your survey

Registered at the Post Office. Printed by St. Clement's Press for and published by The Financial Times Ltd., Brecken House, Cannon Street, London, EC4A 3DF. © The Financial Times Ltd., 1981.